



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1           [There is no reportable action as a result of the  
2           Board of Supervisors' closed session held today.]  
3  
4  
5

6   **SUP. ANTONOVICH:** OKAY, THE JUNE 28TH MEETING OF THE LOS  
7   ANGELES COUNTY BOARD OF SUPERVISORS WILL BEGIN. FIRST, WE'LL  
8   BE LED IN PRAYER BY PASTOR STAN TAYLOR, WHO IS PASTOR OF THE  
9   OSBOURNE NEIGHBORHOOD CHURCH IN THE THIRD SUPERVISORIAL  
10   DISTRICT IN ARLETA. AND JIM JOHNSTONE, WHO WILL BE THE HONOR  
11   GUARD, FROM THE PETE VALDEZ CULVER CITY POST NUMBER 2 OF THE  
12   AMERICAN LEGION FROM SUPERVISOR BURKE'S SECOND SUPERVISORIAL  
13   DISTRICT WILL LEAD US IN THE PLEDGE. SO IF THE AUDIENCE WOULD  
14   PLEASE RISE. PASTOR?  
15

16   **PASTOR STAN TAYLOR:** SHALL WE PRAY? FATHER, WE THANK YOU FOR  
17   THIS BEAUTIFUL NEW DAY. WE THANK YOU FOR THESE PEOPLE, LORD,  
18   THESE PRECIOUS PEOPLE WHO HAVE YIELDED THIS PART OF THEIR  
19   LIVES TO SERVE YOU IN THIS COUNTY AND LORD WE PRAY THAT THIS  
20   DAY, ALL THE THINGS THAT ARE ON THIS DOCKET TODAY, THAT YOU  
21   WOULD GIVE THEM DIVINE WISDOM, DISCERNMENT AND SOUND JUDGMENT  
22   IN ALL THAT THEY LOOK TO AND ALL THAT THEY DECIDE UPON TODAY.  
23   LORD, WE ASK THAT YOU WOULD GRACE THEM WITH YOUR PEACE, NOT  
24   ONLY IN THESE CHAMBERS BUT, LORD, WE PRAY FOR YOUR PEACE IN  
25   THE STREETS OF OUR CITY, OF OUR VALLEY, OF OUR COUNTY AND OUR



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1 STATE. WE LOOK TO YOU IN ALL THESE MATTERS FOR YOU ARE A  
2 PEACE-GIVING GOD AND ALL THESE THINGS WE ASK IN YOUR MOST HOLY  
3 NAME. AMEN.

4

5 **JIM JOHNSTONE:** PLACE YOUR HAND OVER YOUR HEART AND FOLLOW ME  
6 IN THE PLEDGE OF ALLEGIANCE TO THE UNITED STATES OF AMERICA. [  
7 PLEDGE OF ALLEGIANCE ]

8

9 **SUP. ANTONOVICH:** SUPERVISOR YAROSLAVSKY.

10

11 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, MEMBERS OF THE BOARD, WE WERE  
12 LED IN THE INVOCATION THIS MORNING BY STAN TAYLOR. PASTOR STAN  
13 TAYLOR HAS SERVED AS THE SENIOR PASTOR AT OSBORNE NEIGHBORHOOD  
14 CHURCH IN ARLETA SINCE 1991. PRIOR TO THAT, HE ATTENDED MOUNT  
15 VERNON BIBLE COLLEGE IN OHIO AND SERVED AS DIRECTOR OF  
16 DEVELOPMENT THERE FROM 1977 THROUGH 1980. IN ADDITION, PASTOR  
17 TAYLOR SERVED AS YOUTH PASTOR AT SIMI VALLEY FOUR SQUARE  
18 CHURCH FROM 1980 TO 1982 AND ASSOCIATE PASTOR AND SCHOOL  
19 PRINCIPAL FROM '82 TO '88. PASTOR TAYLOR ALSO SERVES AS CO-  
20 FOUNDER AND CHAIRMAN OF THE FOOTHILL DIVISION OF THE LOS  
21 ANGELES POLICE DEPARTMENT CLERGY POLICE COUNSEL AND IS A  
22 MEMBER OF THE FOOTHILL AREA CLEAR TEAM. PASTOR TAYLOR IS  
23 MARRIED AND HAS TWO GROWN TWIN DAUGHTERS. WE THANK YOU FOR  
24 THAT INVOCATION THIS MORNING AND THANK YOU FOR THE GREAT WORK  
25 YOU DO IN THE SAN FERNANDO VALLEY. [ APPLAUSE ]



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1

2 **SUP. BURKE:** MR. CHAIRMAN?

3

4 **SUP. ANTONOVICH:** SUPERVISOR BURKE.

5

6 **SUP. BURKE:** WE'RE VERY PLEASED TO HAVE JIM JOHNSTONE WITH US  
7 TODAY AND HE IS FROM CULVER CITY, FROM AMVET. HE'S THE PETER  
8 VALDEZ CULVER CITY POST NUMBER 2 OF THE AMERICAN VETERANS,  
9 HE'S A MEMBER OF THE HONOR GUARD. HE SERVED FROM 1954 TO '60  
10 AS A SERGEANT IN THE U.S. ARMY NATIONAL GUARD, 143RD ARMORED  
11 FIELD ARTILLERY BATTALION. AND HE SERVED IN THE UNITED STATES,  
12 HE RECEIVED A ARMY GOOD CONDUCT MEDAL. HE'S SEMI-RETIRED. HE  
13 HAS BEEN IN THE DISTRICT FOR 60 YEARS, GRADUATED FROM VENICE  
14 HIGH SCHOOL IN VALLEJO JUNIOR COLLEGE. THANK YOU FOR BEING  
15 WITH US. [ APPLAUSE ]

16

17 **SUP. ANTONOVICH:** OKAY. CLERK?

18

19 **CLERK VARONA-LUKENS:** MR. CHAIRMAN, MEMBERS OF THE BOARD, WE'LL  
20 BEGIN ON PAGE 5. ON ITEM S-1, AS NOTED ON THE AGENDA,  
21 SUPERVISOR ANTONOVICH REQUESTS THE ITEM BE CONTINUED TWO  
22 WEEKS.

23

24 **SUP. ANTONOVICH:** SO MOVED. SECONDED BY YAROSLAVSKY. WITHOUT  
25 OBJECTION, SO ORDERED.



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1

2 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE COMMUNITY  
3 DEVELOPMENT COMMISSION. ON ITEM 1-D, HOLD FOR SUPERVISOR KNABE  
4 AND MEMBERS OF THE PUBLIC. AGENDA FOR THE MEETING OF THE  
5 HOUSING AUTHORITY, ITEM 1-H.

6

7 **SUP. ANTONOVICH:** OKAY. MOTION BY BURKE. SECONDED. WITHOUT  
8 OBJECTION, SO ORDERED.

9

10 **CLERK VARONA-LUKENS:** ON THE PUBLIC HEARING ITEMS, WE WILL TAKE  
11 THOSE MATTERS UP AFTER THE BOARD'S PRESENTATIONS. SO, ON PAGE  
12 10, BOARD OF SUPERVISORS, ITEMS 11 THROUGH 20, I HAVE THE  
13 FOLLOWING REQUEST. ON ITEM NUMBER 14, SUPERVISOR KNABE  
14 REQUESTS THAT THIS ITEM BE REFERRED BACK TO HIS OFFICE. ON  
15 ITEM NUMBER 15, HOLD FOR SUPERVISOR KNABE, SUPERVISOR  
16 ANTONOVICH AND MEMBERS OF THE PUBLIC. ON ITEM 20, HOLD FOR  
17 SUPERVISOR ANTONOVICH. THE REST ARE BEFORE YOU.

18

19 **SUP. ANTONOVICH:** MOTIONED KNABE...

20

21 **SUP. KNABE:** EXCUSE ME. I NEED TO CLARIFY SOMETHING. OKAY. GO  
22 AHEAD. I'LL WAIT.

23

24 **SUP. ANTONOVICH:** OKAY. MOTION BY KNABE. SECONDED. WITHOUT  
25 OBJECTION, SO ORDERED. DO YOU WANT TO CLARIFY?



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1

2 **SUP. KNABE:** I BELIEVE I HELD 23 AND NOT 24.

3

4 **SUP. ANTONOVICH:** WE HAVEN'T DONE THOSE.

5

6 **SUP. KNABE:** WELL, IT RELATES TO THE ONE ITEM BACK...

7

8 **SUP. ANTONOVICH:** WE ONLY WENT UP TO 20.

9

10 **CLERK VARONA-LUKENS:** I DON'T SEE IT ON THE SHEET. OKAY.

11 ADMINISTRATIVE OFFICER, ITEM 21. HOLD FOR MEMBERS OF THE

12 PUBLIC. AGRICULTURE COMMISSION, WEIGHTS AND MEASURES, ITEM 22.

13

14 **SUP. ANTONOVICH:** MOTIONED BY YAROSLAVSKY. SECONDED. WITHOUT  
15 OBJECTION, SO ORDERED.

16

17 **CLERK VARONA-LUKENS:** BEACHES AND HARBORS. ON ITEM 23, HOLD FOR  
18 SUPERVISOR KNABE. CHILDREN AND FAMILY SERVICES, ON ITEM NUMBER  
19 24, HOLD FOR SUPERVISOR KNABE AND MEMBERS OF THE PUBLIC.

20 HEALTH SERVICES. ITEM 25 ALSO INCLUDES SUPERVISOR BURKE'S

21 RECOMMENDATION, AS NOTED ON THE GREEN SHEET, AND THAT ITEM IS  
22 BEFORE YOU AS AMENDED.

23

24 **SUP. ANTONOVICH:** MOTIONED BY BURKE. SECONDED. WITHOUT  
25 OBJECTION, SO ORDERED.



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1

2 **CLERK VARONA-LUKENS:** PUBLIC SOCIAL SERVICES, ON ITEM 26, HOLD  
3 FOR SUPERVISOR KNABE. ORDINANCES FOR ADOPTION, ITEMS 27  
4 THROUGH 30. ON ITEMS 29 AND 30, WE'LL TAKE THOSE UP WITH THE  
5 PUBLIC HEARING ITEMS. SO 27 AND 28 ARE BEFORE YOU FOR  
6 ADOPTION.

7

8 **SUP. ANTONOVICH:** MOTIONED BY KNABE. SECONDED. WITHOUT  
9 OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** SEPARATE MATTER, ON ITEM 31, THE  
12 DIRECTORS REQUESTS A TWO-WEEK CONTINUANCE.

13

14 **SUP. ANTONOVICH:** SO MOVED. SECONDED BY YAROSLAVSKY. WITHOUT  
15 OBJECTION, SO ORDERED.

16

17 **CLERK VARONA-LUKENS:** ADDITIONS TO THE AGENDA REQUESTED BY  
18 BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE OFFICER, WHICH WERE  
19 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING, AS  
20 INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ITEM 32-A.

21

22 **SUP. ANTONOVICH:** SO MOVED. SECONDED BY BURKE. WITHOUT  
23 OBJECTION, SO ORDERED.

24

25 **CLERK VARONA-LUKENS:** 32-B.



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1

2 **SUP. ANTONOVICH:** SO MOVED. SECONDED BY KNABE. WITHOUT  
3 OBJECTION, SO ORDERED.

4

5 **CLERK VARONA-LUKENS:** ON ITEM 32-C, SUPERVISOR ANTONOVICH  
6 REQUESTS A ONE-WEEK CONTINUANCE.

7

8 **SUP. ANTONOVICH:** SO MOVED. SECONDED BY YAROSLAVSKY. WITHOUT  
9 OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** 32-D.

12

13 **SUP. ANTONOVICH:** SO MOVED. SECONDED BY BURKE. WITHOUT  
14 OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** 32-E.

17

18 **SUP. ANTONOVICH:** SO MOVED. SECONDED BY KNABE. WITHOUT  
19 OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** THAT COMPLETES THE READING OF THE AGENDA.  
22 BOARD OF SUPERVISORS' SPECIAL ITEMS BEGINS WITH SUPERVISORIAL  
23 DISTRICT NO. 2.

24



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1   **SUP. YAROSLAVSKY:** CAN I ASK, WHAT WAS THE FIRST ITEM THAT WAS  
2   CONTINUED FOR TWO WEEKS THAT YOU MENTIONED?

3

4   **SUP. KNABE:** WASN'T IT S-1?

5

6   **SUP. YAROSLAVSKY:** WAS IT S-1? ALL RIGHT. THANK YOU.

7

8   **SUP. ANTONOVICH:** SUPERVISOR MOLINA IS ILL TODAY, SO I WOULD  
9   LIKE TO MAKE A SPECIAL PRESENTATION ON HER BEHALF AND THEN I  
10   HAD A PRESENTATION THAT, BECAUSE OF A TIME CONSTRAINT, WE'LL  
11   DO AND THEN WE'LL GO BACK TO THE REGULAR ORDER. ON BEHALF OF  
12   SUPERVISOR MOLINA, WE WOULD LIKE TO INTRODUCE A SPECIAL  
13   PRESENTATION FOR THE COMMUNITY CLINIC ASSOCIATION. IN APRIL,  
14   OUR BOARD HONORED THE PUBLIC POLICY STAR AWARD AT THE-- WAS  
15   AWARDED THAT PUBLIC POLICY STAR AWARD AND THE COMMUNITY HEALTH  
16   STAR AWARDS CELEBRATION. THE VIDEO PRESENTATION WAS IMPRESSIVE  
17   AND SHE WOULD LIKE TO HAVE THIS SHARED WITH ALL OF US THIS  
18   MORNING. THE COMMUNITY CLINIC ASSOCIATION WORKS CLOSELY WITH  
19   THE P.P.P. PROGRAM, WHICH IS A UNIQUE PARTNERSHIP BETWEEN THE  
20   COUNTY'S DEPARTMENT OF HEALTH SERVICES AND OUR PRIVATE  
21   COMMUNITY CLINICS AND HEALTH CENTERS, WHICH PROVIDE AN  
22   ORGANIZED SYSTEM OF PRIMARY HEALTHCARE THROUGHOUT OUR COUNTY.  
23   THE P.P.P. PROGRAM HAS SERVED NEARLY 1.3 MILLION PEOPLE AND  
24   PROVIDED NEARLY FOUR MILLION MEDICAL VISITS. THIS EFFORT WAS  
25   INITIATED AND FUNDED UNDER OUR FEDERAL 1115 WAIVER, WHICH



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1 EXPIRES IN TWO DAYS. ALTHOUGH THE WAIVER IS CONCLUDING, THIS  
2 BOARD IS ALREADY COMMITTED TO FULLY FUND THIS PROGRAM AT  
3 COUNTY COST THROUGH THE 2005/2006 FISCAL YEAR. THE VIDEO  
4 YOU'LL SEE TODAY IS A TRIBUTE IN HONOR OF OUR BOARD OF  
5 SUPERVISORS' EFFORTS TO OBTAIN THE 1115 WAIVER. SO WE WILL SEE  
6 THAT AT THIS TIME, TONY.

7

8 **ANNOUNCER (VIDEO):** LOS ANGELES COUNTY IS HOME TO OVER 10  
9 MILLION PEOPLE. IT'S THE MOST POPULATED COUNTY IN THE NATION,  
10 AS WELL AS ONE OF THE MOST DIVERSE. THE GOVERNING BODY FOR OUR  
11 COUNTY IS THE LOS ANGELES COUNTY BOARD OF SUPERVISORS. THESE  
12 FIVE PEOPLE HAVE ALL SERVED LOS ANGELES FOR AT LEAST A DECADE,  
13 SOME FOR TWO OR MORE. IN THAT TIME, THEY'VE HAD TO MAKE SOME  
14 DIFFICULT DECISIONS AND FACE SOME DAUNTING CHALLENGES.

15

16 **SUP. EDMUND EDELMAN (VIDEO):** WELL, THE COUNTY OF LOS ANGELES  
17 HAS TREMENDOUS RESPONSIBILITY IN MANY AREAS, HEALTHCARE BEING  
18 A MAJOR AREA, AND THE PROBLEMS ARE SIMPLY ENOUGH REVENUE TO  
19 PROVIDE ALL THE SERVICES THAT ARE REQUIRED. THAT'S A CONSTANT  
20 PROBLEM, PARTICULARLY AFTER PROP 13.

21

22 **ANNOUNCER (VIDEO):** PERHAPS THE BOARD'S BIGGEST CHALLENGE CAME  
23 IN 1995 WHEN THE COUNTY'S DEPARTMENT OF HEALTH SERVICES FACED  
24 A STAGGERING SHORTFALL. WHILE SOME POLITICIANS REFUSED TO FACE  
25 THE PROBLEM, THE BOARD OF SUPERVISORS TOOK THEIR CONCERNS TO



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1 THEN PRESIDENT CLINTON. THE RESULTING 1115 WAIVER HAS HELPED  
2 TO KEEP OUR HEALTH SERVICES AFLOAT FOR THE LAST 10 YEARS.

3

4 **MANDY JOHNSON (VIDEO) :** OUR BOARD OF SUPERVISORS ARE CHAMPIONS  
5 OF A HEALTHY LOS ANGELES AND THEY UNDERSTOOD THAT IT WAS  
6 UNACCEPTABLE TO SHUT DOWN THE LARGEST-- THE SECOND LARGEST  
7 PUBLIC HEALTH SYSTEM IN THE COUNTRY BECAUSE THERE WASN'T  
8 ENOUGH MONEY IN A PARTICULAR YEAR AND THEY FOUGHT A TREMENDOUS  
9 POLITICAL BATTLE WITH THE FEDERAL GOVERNMENT TO SECURE FIND A  
10 NEW WAY OF FINANCING COUNTY HEALTH SYSTEMS.

11

12 **SPEAKER:** TODAY, THE L.A. COUNTY BOARD OF SUPERVISORS CONTINUES  
13 TO SHEPHERD OUR COMMUNITY INTO THE 21ST CENTURY.

14

15 **NEAL KAUFMAN, M.D.:** SINCE 1999, WHEN THE FIRST FIVE L.A.  
16 COMMISSION WAS FOUNDED, EVERY MEMBER OF THE BOARD OF  
17 SUPERVISORS HAS BEEN IN A LEADERSHIP ROLE WITHIN OUR  
18 COMMISSION. THE BOARD OF SUPERVISORS HELPED US TO IMPROVE THE  
19 WELLBEING OF EVERY PREGNANT WOMAN, EVERY YOUNG CHILD IN LOS  
20 ANGELES COUNTY. WE'VE DONE THAT BY GIVING EVERY CHILD HEALTH  
21 INSURANCE, BY GIVING EVERY CHILD THE OPPORTUNITY TO HAVE A  
22 PRESCHOOL EXPERIENCE, BY TRYING TO PREVENT CHILD ABUSE AND  
23 NEGLECT FOR VERY VULNERABLE AND HIGH RISK KIDS, BY HELPING  
24 SCHOOLS BE THE CENTERS OF NEIGHBORHOOD VITALITY, IMMEDIATELY  
25 IMPROVING THE COMMUNITY'S ABILITY TO SUPPORT ITS RESIDENTS.



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1 THE BOARD OF SUPERVISORS HAS BEEN INSTRUMENTAL IN EVERY ONE OF  
2 THOSE ACTIVITIES.

3

4 **ANNOUNCER (VIDEO) :** FOR THEIR LONG SERVICE AND EXEMPLARY  
5 LEADERSHIP THAT HAS PROVEN VITAL TO COMMUNITY HEALTH, WE  
6 PRESENT THE PUBLIC POLICY STAR AWARD TO THE LOS ANGELES COUNTY  
7 BOARD OF SUPERVISORS. [ APPLAUSE ]

8

9 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO INTRODUCE MANDY JOHNSON,  
10 WHO IS THE C.E.O. OF THE COMMUNITY CLINIC ASSOCIATION.

11

12 **MANDY JOHNSON:** THANK YOU. IT'S A PLEASURE TO BE HERE TODAY. IN  
13 APRIL, WE DID HAVE THE GREAT FUN OF HOSTING OUR ANNUAL  
14 COMMUNITY HEALTH STARS AWARDS DINNER AT THE HOLLYWOOD  
15 PALLADIUM AND, AT THIS EVENT, WE HONORED AND CELEBRATED THE  
16 CONTRIBUTIONS OF OUR COMMUNITY CLINICS AS WELL AS  
17 ORGANIZATIONS THAT HAVE A SPECIAL POSITIVE IMPACT ON THE  
18 PROVISION OF HEALTHCARE IN THE ADVANCEMENT OF COMMUNITY HEALTH  
19 ISSUES. ONE OF THE AWARDS PRESENTED THAT EVENING WAS THE  
20 PUBLIC POLICY STAR AWARD AND WE GIVE THIS AWARD EVERY YEAR TO  
21 AN ELECTED OFFICIAL OR PUBLIC POLICY INDIVIDUAL OR  
22 ORGANIZATION THAT HAS DEMONSTRATED A HISTORY OF ACHIEVEMENT  
23 AND EXEMPLARY LEADERSHIP IN THE FURTHERANCE OF COMMUNITY  
24 HEALTH ISSUES AND COMMUNITY CLINICS. THIS YEAR, WE GAVE THE  
25 AWARD TO THE COUNTY BOARD OF SUPERVISORS AND WE WERE THRILLED



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1 THAT SUPERVISOR MOLINA WAS ABLE TO RECEIVE THE AWARD IN  
2 PERSON. AS YOU CAN SEE FROM THE VIDEO, THE ROLE OF THE BOARD  
3 HAS BEEN CRITICAL IN PRESERVING AND STRENGTHENING THE  
4 HEALTHCARE SAFETY NET AND IS MORE THAN DESERVING OF THIS  
5 AWARD. THIS WAIVER DID MORE THAN AVOID A HEALTHCARE CRISIS AND  
6 A MELTDOWN OF THE SYSTEM. IT CREATED NEW POLICY INITIATIVES  
7 FOR THE DEPARTMENT OF HEALTH SERVICES AND A PARADIGM SHIFT  
8 FROM INPATIENT TO OUTPATIENT CARE. THE WAIVER CREATED THE  
9 PUBLIC/PRIVATE PARTNERSHIP PROGRAM THROUGH WHICH COMMUNITY  
10 CLINICS AND HEALTH CENTERS TREAT OVER 250,000 UNINSURED PEOPLE  
11 EVERY YEAR. TODAY, THE COMMUNITY CLINIC ASSOCIATION OF L.A.  
12 COUNTY IS RELEASING OUR PUBLIC POLICY PAPER, THE POWER OF  
13 PARTNERSHIP AND LESSONS LEARNED, ANALYZING THE PUBLIC/PRIVATE  
14 PARTNERSHIP PROGRAM AND POINTING TO THE CRITICAL NEED TO  
15 CONTINUE SUPPORT FOR PRIMARY CARE. THIS AWARD IS GIVEN TO  
16 THESE FIVE SUPERVISORS: GLORIA MOLINA, THE FIRST DISTRICT;  
17 YVONNE BRATHWAITE-BURKE OF THE SECOND DISTRICT; ZEV  
18 YAROSLAVSKY OF THE THIRD DISTRICT; DON KNABE OF THE FOURTH  
19 DISTRICT; AND MICHAEL D. ANTONOVICH OF THE FIFTH DISTRICT AND  
20 THEIR STAFFS BECAUSE THEY HAVE DONE AN AMAZING JOB TO HELP  
21 STRENGTHEN THE HEALTHCARE SYSTEM OF THE LARGEST COUNTY IN THE  
22 NATION. WE HOPE THAT EVERYONE UNDERSTANDS THAT THE EFFORTS AND  
23 ACTIONS OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS RELATED  
24 TO HEALTHCARE AND THE WAIVER HAVE BEEN FAR REACHING AND  
25 PIVOTAL TO THE HEALTH OF SO MANY. WITHOUT THEIR LEADERSHIP AND



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1 THE POLITICAL SKILL, THE HEALTHCARE SAFETY NET FOR MILLIONS OF  
2 PEOPLE WOULD NOT BE IN EXISTENCE TODAY. THE BOARD OF  
3 SUPERVISORS SUPPORTS EVERY PERSON'S ACCESS TO ADEQUATE  
4 HEALTHCARE, BE THEY RICH, POOR, YOUNG OR OLD. SO, SUPERVISORS,  
5 IT IS OUR PLEASURE TODAY TO PRESENT THIS AWARD TO ALL OF YOU  
6 AND SO WE HAVE OUR AWARD TODAY AND PLEASE ACCEPT THIS ON  
7 BEHALF OF OUR 42 MEMBERS AND THAT ARE YOUR PARTNERS IN THE  
8 DELIVERY OF PRIMARY HEALTHCARE SYSTEMS. THANK YOU. [ APPLAUSE  
9 ]

10

11 **SUP. ANTONOVICH:** OUR COUNTY OF LOS ANGELES IS BLESSED WITH  
12 MANY ACTIVE SERVICE CLUBS WHO REALLY PROVIDE A VALUABLE  
13 SERVICE TO THE COUNTY. AND THE ROTARY HAS DONE A SUPERB JOB  
14 AND WE WOULD LIKE TO RECOGNIZE THEM TODAY IN A VERY UNIQUE  
15 PRIVATE/PUBLIC PARTNERSHIP. MANY PEOPLE DON'T REALIZE BUT THE  
16 ROTARIANS, BACK IN 1985, HAD A GOAL. THEIR GOAL WAS TO  
17 ERADICATE POLIO THROUGHOUT THE WORLD BECAUSE THERE WERE ABOUT  
18 350,000 CASES EACH YEAR OF YOUNG CHILDREN GETTING POLIO. SO  
19 THEY JOINED TOGETHER IN A VERY SUCCESSFUL PRIVATE EFFORT.  
20 THERE'S ABOUT 3,500 ROTARY CLUBS THROUGHOUT THE WORLD. THEY  
21 HAVE OVER A MILLION MEMBERS. AND, AS A RESULT OF THAT, TODAY,  
22 THE LAST YEAR'S REPORT WITH 125 COUNTRIES, THERE WERE ONLY  
23 1,215 CASES OF POLIO AND THEY'RE LOOKING AT ACHIEVING THAT  
24 GOAL OF ERADICATING POLIO THROUGHOUT THE WORLD AND THIS IS A  
25 REAL COMMITMENT, A PRIVATE SECTOR INVOLVEMENT WHICH THEY HAVE



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1 DONE. NOW, IN LOS ANGELES, WHAT HAVE WE HERE? WE WANT TO CALL  
2 UP BEN TUNNELL, WHO IS THE PRESIDENT OF THE ROTARY CLUB;  
3 MICHAEL NASH, WHO IS OUR PRESIDING JUDGE OF THE JUVENILE  
4 COURT; HONORABLE LANCE ITO, SUPERIOR COURT JUDGE; AND DR.  
5 DAVID SANDERS, WHO IS THE DEPARTMENT OF CHILDREN AND FAMILY  
6 SERVICES. THIS IS A PUBLIC/PRIVATE PARTNERSHIP TO HELP OUR  
7 FOSTER CHILDREN, ALONG WITH MARGARET YORK, WHO IS THE CHIEF TO  
8 THE L.A. COUNTY POLICE AND WOHEMIA BRADLEY, WHO IS ASSISTANT  
9 REGIONAL ADMINISTRATOR FOR THE DEPARTMENT OF CHILDREN AND  
10 FAMILY SERVICES; AND MICHAEL BRYCE, WHO IS THE SECTION HEAD OF  
11 THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES. AND, AT 96  
12 YEARS SERVICE, THE ROTARY CLUB OF LOS ANGELES SPONSORS MANY  
13 PRIVATE PROGRAMS AND FACILITIES. IN 1991, THEY RAISED \$1  
14 MILLION FOR THE EDELMAN CHILDREN'S COURT TO PROVIDE A PLAY  
15 AREA AND SHELTER AREA. NOW, THE ROTARY CLUB OF LOS ANGELES HAS  
16 DEDICATED ONE-HALF MILLION DOLLARS TO CREATE A CHILDREN'S  
17 COURT COMMITTEE AND THE SPECIAL NEEDS FUND FOR THE CHILDREN OF  
18 THE COURT. THEY WILL ADDRESS SPECIAL NEEDS FOR CHILDREN WHERE  
19 THERE IS NO FUNDING SOURCE AND FOR WHICH THE CHILDREN'S  
20 CUSTODIAL FAMILY HAS NO MEANS TO AFFORD. SOME OF THESE  
21 EXAMPLES OF WHAT THESE REVENUES WILL BE USED FOR: MUSIC  
22 LESSONS, MUSIC INSTRUMENTS FOR A CHILD WITH AN INTEREST IN  
23 MUSIC; A UNIFORM AND CAMPING GEAR FOR YOUNG PERSON'S INTEREST  
24 IN SCOUTING; A LETTERMAN'S JACKET FOR AN ATHLETE WHO EARNED A  
25 LETTER BUT CAN'T AFFORD THAT JACKET; A COMPUTER FOR A YOUNG



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1 PERSON ABOUT TO BE EMANCIPATED FROM THE SYSTEM WHO NEEDS TO  
2 SUBMIT APPLICATIONS TO COLLEGE. THE SPECIAL FUND WILL BE USED  
3 FOR ANY IDENTIFIED NEED COSTING UP TO \$1,000 APPROVED BY THE  
4 L.A. 5 ROTARY BOARD OF DIRECTORS. AND L.A. ROTARY 5 HAS BEEN A  
5 REAL DYNAMO IN THIS COUNTY. MEMBERS OF THE CHILDREN'S COURT  
6 COMMITTEE HAVE BEEN WORKING WITH THE JUDGES OF OUR COURT,  
7 MEMBERS OF OUR COUNTY DEPARTMENT OF CHILDREN AND FAMILY  
8 SERVICES AND MY OFFICE. THIS IS AN EXCELLENT PROGRAM WHICH  
9 WILL BENEFIT ALL OF OUR FOSTER CHILDREN IN L.A. COUNTY AND WE  
10 HAVE ABOUT 27,000 CHILDREN IN FOSTER CARE. IF YOU PUT THEM ALL  
11 TOGETHER IN ONE CITY, IT WOULD BE ABOUT THE 59TH LARGEST CITY  
12 IN THE COUNTY OF LOS ANGELES. AND THAT'S WHY WE NEED TO HAVE  
13 THESE TYPES OF PROGRAMS AND ALSO ENGAGE OUR SERVICE CLUBS AND  
14 OUR FAITH-BASED COMMUNITY, OUR CHURCHES, OUR SYNAGOGUES, TO  
15 COME FORWARD AND HELP BECOME FOSTER PARENTS FOR THESE  
16 CHILDREN. SO, ON BEHALF OF THE BOARD OF SUPERVISORS, BEN, LET  
17 US GIVE YOU THIS PRESENTATION AT THIS TIME. THERE YOU GO, BEN.

18

19 **BEN TUNNELL:** IT'S A PLEASURE TO PRESENT TO THE BOARD OF  
20 SUPERVISORS A PERPETUAL FUND THAT WE'VE ESTABLISHED AT THE LOS  
21 ANGELES ROTARY OF \$500,000 TO SUPPORT ALL OF THE FOSTER  
22 CHILDREN'S SPECIAL NEEDS. I'D LIKE TO ESPECIALLY THANK PEGGY  
23 YORK, WHO IS A MEMBER OF L.A. ROTARY WHO SPEARHEADED THE  
24 PROJECT WITH THE ABLE SUPPORT OF JUDGE LANCE ITO AND WE ARE  
25 VERY MUCH LOOKING FORWARD TO WORKING WITH JUDGE MIKE DASH AND



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1 DR. DAVID SANDERS AND ALL OF HIS TEAM WITH REGARD TO MAKING  
2 SURE THAT THE CHILDREN OF THIS COMMUNITY HAVE FUNDING FOR  
3 THINGS THAT THEY WOULD OTHERWISE NOT RECEIVE. AND IT'S A  
4 PLEASURE TO BE HERE TODAY WITH THE BOARD OF SUPERVISORS AND  
5 MAKE THIS PRESENTATION AND ACCEPT THE PROCLAMATION. [ APPLAUSE  
6 ]

7

8 **SUP. ANTONOVICH:** JUDGE MICHAEL NASH?

9

10 **JUDGE MICHAEL NASH:** THE JUVENILE COURT OF LOS ANGELES HAS HAD  
11 A LONGSTANDING RELATIONSHIP WITH THE ROTARY CLUB OF LOS  
12 ANGELES WHICH HAS BENEFITED MANY, MANY CHILDREN IN OUR  
13 JUVENILE COURT SYSTEM. THIS LATEST INITIATIVE IS JUST ANOTHER  
14 EXAMPLE OF THEIR CONTINUING WONDERFUL COMMITMENT TO THE  
15 CHILDREN OF LOS ANGELES AND WE THANK THEM.

16

17 **DR. DAVID SAUNDERS:** I'D LIKE TO THANK THE BOARD OF SUPERVISORS  
18 FOR RECOGNIZING THE LOS ANGELES ROTARY CLUB AND WOULD LIKE TO  
19 THANK THE LOS ANGELES ROTARY CLUB. IT'S ABSOLUTELY A  
20 PHENOMENAL ACCOMPLISHMENT TO BOTH RAISE THIS KIND OF MONEY AND  
21 THEN TO CONTRIBUTE MONEY TO YOUTH AND FOSTER CARE. AND, AS YOU  
22 HEARD THE EXAMPLES FROM SUPERVISOR ANTONOVICH, THESE ARE  
23 SITUATIONS WHERE KIDS MAY NOT BE ABLE TO AFFORD THINGS THAT  
24 ALL OF US WOULD WANT OUR KIDS TO HAVE AND THE ROTARY CLUB HAS  
25 STEPPED FORWARD AND PROVIDED ASSISTANCE THAT WILL BE



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1 REMEMBERED FOR YEARS FOR MANY OF THESE KIDS. I ALSO WANT TO  
2 THANK MARGARET YORK AND JUDGE ITO AND JUDGE NASH FOR THEIR  
3 ROLE AND OUR STAFF, WILHELMINA BRADLEY AND MICHAEL RICE.  
4 THANKS AGAIN TO THE ROTARY CLUB. [ APPLAUSE ]

5

6 **SUP. ANTONOVICH:** SUPERVISOR BURKE.

7

8 **SUP. BURKE:** THANK YOU VERY MUCH. I'D LIKE TO CALL RUSS GUINEY  
9 FORWARD. THANK YOU VERY MUCH FOR BEING HERE. THE MISSION OF  
10 PARKS AND RECREATION PROFESSIONALS IN LOS ANGELES COUNTY  
11 CREATES COMMUNITIES THROUGH PARKS-- THROUGH PEOPLE, PARKS AND  
12 PROGRAM AND THE PARKS AND RECREATION DEPARTMENT STRENGTHENS  
13 THE COMMUNITY'S SELF-IMAGE AND SENSE OF PLACE AND INCREASES  
14 CULTURAL UNITY. ITS FACILITIES AND PROGRAMS ALSO FIND-- MAKE  
15 IT POSSIBLE FOR THE COMMUNITY TO HAVE A PLACE TO COME FOR  
16 PROBLEM-SOLVING AS WELL AS STRENGTHENING SAFETY AND SECURITY  
17 AND REDUCING JUVENILE CRIME. PARK AND REC. PROGRAMS ALSO  
18 FOSTER HUMAN DEVELOPMENT, INCLUDING HELPING YOUNG PEOPLE TO  
19 DEVELOP AND GROW INTO HEALTHY ADULTS. THE PROGRAMS ALSO  
20 PROMOTE HEALTH IN ADULTS AND CAN LEAD TO LONGER AND MORE  
21 PRODUCTIVE LIVES. IN ADDITION, OUR PARKS HELP TO PRESERVE AND  
22 PROTECT THE NATURAL AND CULTURAL RESOURCES OF THE COUNTY AND,  
23 ON BEHALF OF THE BOARD OF SUPERVISORS, I DECLARE JULY AS PARKS  
24 AND RECREATION MONTH IN THE COUNTY OF LOS ANGELES. I URGE ALL  
25 RESIDENTS TO RECOGNIZE AND ENJOY THE SOCIAL, MENTAL, PHYSICAL



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1 AND ENVIRONMENTAL AND COMMUNITY BENEFIT OF OUR PARKS. WE HAVE  
2 GREAT PARKS. WE ARE THE ENVY OF THE WHOLE STATE, REALLY, FOR  
3 THE QUALITY OF PARKS THAT WE HAVE AND THAT SOMEHOW WE'VE BEEN  
4 ABLE TO MAINTAIN THEM EVEN UNDER DIFFICULT CIRCUMSTANCES BUT  
5 OUR PROGRAM ALSO IS JUST EXTREMELY BENEFICIAL TO EVERYONE, SO  
6 CONGRATULATIONS TO YOU. JULY PARKS AND RECREATION MONTH. [  
7 APPLAUSE ]

8

9 **RUSS GUINEY:** THANK YOU VERY MUCH, SUPERVISOR. I HAVE WITH ME  
10 STAN LEE, OUR PARK COMMISSIONER FROM THE SECOND DISTRICT, AND  
11 JOHN WICKER, OUR CHIEF DEPUTY. AND I WANT TO THANK THE BOARD  
12 OF SUPERVISORS FOR THE BUDGET AUGMENTATION TO OUR DEPARTMENT  
13 RECENTLY. THE PROGRAMS WE OFFER CHANGE PEOPLE'S LIVES AND  
14 RECENTLY AT THE AQUATICS FOUNDATION IN METROPOLITAN LOS  
15 ANGELES, WE HEARD FROM A YOUNG MAN WHO TOLD US ABOUT HIS FIRST  
16 EXPERIENCE AT A COUNTY PARK AND IT WAS AT JESSE OWENS COUNTY  
17 PARK POOL, AND HE WAS THERE WITH HIS FRIENDS AND THEY WERE  
18 THROWING ROCKS AT THE WINDOWS AND, AS THEY HEARD THE GLASS  
19 BREAK AND CLATTER DOWN ON THE PAVEMENT, SUDDENLY THE DOORS OF  
20 THE POOL BUILDING FLEW OPEN AND THE LIFEGUARDS CAME RACING OUT  
21 OF THE BUILDING. THEY CHASED THESE KIDS DOWN, THEY GRABBED  
22 THIS YOUNG MAN, THEY TOOK HIM BACK AND THEY THREW HIM IN THE  
23 POOL. NOW, I WANT TO ASSURE THE BOARD AND COUNTY COUNSEL THAT  
24 WE DON'T HAVE OUR LIFE GUARDS DOING THAT TODAY, THIS WAS A FEW  
25 YEARS AGO, BUT WHEN THEY PULLED THIS YOUNG MAN OUT OF THE



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1 POOL, THEY MADE HIM SWEEP UP THE GLASS THAT HE HAD BROKEN AND  
2 HE SAID THAT MOMENT CHANGED HIS LIFE. HE STARTED HANGING  
3 AROUND THE POOL, HE STARTED PARTICIPATING IN THE PROGRAMS, HE  
4 GOT ON THE SWIM TEAM, HE EVENTUALLY GRADUATED FROM COLLEGE,  
5 GOT MARRIED AND TODAY HE'S A LOS ANGELES COUNTY OCEAN  
6 LIFEGUARD. WE CHANGED HIS LIFE AND THAT'S WHAT OUR PROGRAMS DO  
7 IN OUR PARKS EVERY DAY. THEY REACH OUT AND THEY CHANGE YOUNG  
8 PEOPLE'S LIVES. AND WE THANK YOU FOR YOUR SUPPORT AND WE THANK  
9 YOU FOR THE PROCLAMATION FOR JULY AS PARKS AND RECREATION  
10 MONTH. THANK YOU, SUPERVISORS. [ APPLAUSE ]

11

12 **SUP. BURKE:** I THOUGHT I HAD ANOTHER PRESENTATION BUT I DON'T  
13 SEE IT. THAT CONCLUDES MY PRESENTATIONS.

14

15 **SUP. ANTONOVICH:** SUPERVISOR YAROSLAVSKY.

16

17 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I HAVE TWO PRESENTATIONS THIS  
18 MORNING. FIRST OF ALL, I'D LIKE TO ASK GWEN BARTHOLOMEW,  
19 GRANDMA GWEN, TO COME UP HERE AND JOIN US FOR A SPECIAL  
20 PRESENTATION. AND THE DELEGATION THAT'S HERE WITH HER. I KNOW  
21 THE CHAIR OF THE CHILDREN AND FAMILY'S COMMISSION, HARRIET  
22 WILLIAMS, IS HERE, ASK HER TO JOIN US. GWEN BARTHOLOMEW, ALSO  
23 KNOWN AS GRANDMA GWEN, MOVED HERE FROM NEW ORLEANS TO LOS  
24 ANGELES NEARLY A DECADE AGO TO TAKE CARE OF HER FOUR  
25 GRANDDAUGHTERS, WHO SHE SUBSEQUENTLY ADOPTED. SHE FOUNDED A



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1 SUPPORT AND ADVOCACY GROUP FOR RELATIVE CAREGIVERS, GRANDMA'S  
2 ANGELS, AND HAS PROVIDED ANNUAL RESPITE, CAMPING TRIPS AND  
3 COMEDY EVENTS FOR RELATIVE CAREGIVERS. GRANDMA GWEN  
4 SIGNIFICANTLY INFLUENCED THE DEPARTMENT OF CHILDREN AND FAMILY  
5 SERVICES' POLICIES AFFECTING RELATIVE CAREGIVERS AND ATTENDED  
6 COUNTLESS MEETINGS TO ADVOCATE ON THEIR BEHALF. SHE  
7 CONTRIBUTED GREATLY TO IMPROVING THE LIVES OF CHILDREN AND  
8 THEIR RELATIVE CAREGIVERS IN LOS ANGELES COUNTY THROUGH HER  
9 LEADERSHIP AND HER TIRELESS EFFORTS ON NUMEROUS COMMITTEES,  
10 INCLUDING THE SELF-IMPROVEMENT PLAN COMMITTEE, PERMANENCY WORK  
11 GROUP, CONVENTION WORK GROUP, RELATIVE CARE ROUNDTABLE,  
12 REDESIGN COMMITTEE AND EDUCATION AND COORDINATING COUNCIL. SO  
13 BOARD OF SUPERVISORS HEREBY RESOLVES THAT THE COUNTY OF LOS  
14 ANGELES-- BY THE COUNTY OF LOS ANGELES, THAT THE GWEN  
15 BARTHOLOMEW, GRANDMA GWEN, IS HEREBY HIGHLY COMMENDED FOR ALL  
16 OF HER ACCOMPLISHMENTS AND SHE'S EXTENDED SINCERE BEST WISHES  
17 FOR CONTINUED SUCCESS IN ALL OF HER FUTURE ENDEAVORS. YOU'RE  
18 GOING TO BE GOING WHERE? HOUSTON, TEXAS. YOU JUST COULDN'T GET  
19 AWAY FROM THAT HUMIDITY, YOU WANTED TO GO BACK TO YOUR ROOTS.  
20 AND YOU'LL LOVE IT THIS TIME OF YEAR IN HOUSTON. AIR POLLUTION  
21 AND THE HUMIDITY, BUT THEY DO HAVE A PROFESSIONAL FOOTBALL  
22 TEAM.

23

24 **SUP. KNABE:** OOH, OUCH. A VERY EXPENSIVE ONE.

25



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1   **SUP. YAROSLAVSKY:** A VERY EXPENSIVE ONE, THAT'S RIGHT, THANKS  
2   TO US. SO, GWEN, ON BEHALF OF THE ENTIRE COUNTY FAMILY, I WANT  
3   TO PRESENT THIS TO YOU BUT, BEFORE I DO, I WANT TO ASK THE  
4   CHAIR OF THE CHILDREN AND FAMILY'S COMMISSION TO-- HARRIE  
5   WILLIAMS, TO COME UP HERE AND SAY A WORD, SHE HAS A  
6   PRESENTATION FOR YOU, AND THEN I'D LIKE TO ASK DR. DAVID  
7   SANDERS TO SAY A WORD, AND THEN WE'LL MAKE THE PRESENTATION.  
8   COME ON UP HERE WE CAN HEAR YOU.

9

10   **HARRIE WILLIAMS:** THANK YOU. GWEN? WE'RE GOING TO MISS YOU. YOU  
11   HAVE BEEN A STRONG ADVOCATE FOR RELATIVES, FOR GRANDMOTHERS,  
12   FOR ALL OF THOSE WHO TAKE CARE OF OUR CHILDREN, AND YOU HAVE  
13   BEEN AN ANGEL TO EACH OF US, SO THANK YOU FOR WHAT YOU DO FOR  
14   YOUNG PEOPLE. WE DO HAVE A CERTIFICATE AND OUR EXECUTIVE  
15   DIRECTOR IS HERE TO HELP ME WITH THIS, THE LOS ANGELES COUNTY  
16   COMMISSION FOR CHILDREN AND FAMILIES RECOGNIZES GWEN  
17   BARTHOLOMEW FOR CHAMPIONING THE VOICES OF KINSHIP PROVIDERS.  
18   HER DEDICATION, DETERMINATION AND PERSEVERANCE HAS, WITHOUT  
19   QUESTION, IMPROVED THE WAY IN WHICH THE COUNTY'S CHILD WELFARE  
20   SYSTEM WORKS WITH THIS TRULY IMPORTANT POPULATION OF  
21   CAREGIVER-- CARE PROVIDERS. HER LAUGHTER AND CONTAGIOUS SPIRIT  
22   WILL BE MISSED BY ALL WHO WORKED WITH HER. MS. BARTHOLOMEW IS  
23   A TREMENDOUS ADVOCATE, WHOSE EFFORTS WILL HAVE AN ENDURING  
24   IMPACT ON THE LIVES OF CHILDREN AND FAMILIES IN LOS ANGELES  
25   COUNTY. WE WILL MISS YOU. [ APPLAUSE ] GWEN BARTHOLOMEW: IT'S



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1 TOO MUCH BURDEN FOR ME, TOO MUCH. NO WONDER I'M TIRED. [

2 LAUGHTER ]

3

4 **SUP. YAROSLAVSKY:** DR. SANDERS, SAY A COUPLE WORDS.

5

6 **DR. DAVID SANDERS:** THANK YOU, SUPERVISOR YAROSLAVSKY AND

7 THANKS TO THE BOARD OF SUPERVISORS FOR THE RECOGNITION. AND

8 I'M GOING JUST TO SAY A OF COUPLE WORDS AND MAINLY BECAUSE I

9 THINK I CAN CAPTURE THE IMPORTANCE OF MISS BARTHOLOMEW TO THE

10 DEPARTMENT BY SAYING THAT WE TREAT RELATIVES MUCH BETTER

11 BECAUSE OF GWEN'S ADVOCACY AND IT'S A HUGE LOSS FOR THIS

12 COMMUNITY. SHE HAS MADE A TREMENDOUS DIFFERENCE IN THE LIVES

13 OF THOUSANDS OF RELATIVES IN THIS COMMUNITY AND I'LL MISS HER

14 AND GOOD LUCK IN HOUSTON. [ APPLAUSE ]

15

16 **SUP. YAROSLAVSKY:** WELL, LET'S HEAR FROM GRANDMA GWEN HERSELF.

17 COME ON UP HERE, GWEN.

18

19 **GWEN BARTHOLOMEW:** BOY, THIS OVERWHELMING. AND LISTENING TO ALL

20 OF THAT, NOW I KNOW WHY I'M SO TIRED. ANYONE HERE WANT TO

21 FINISH HELPING ME PACK? I STILL HAVE A LOT OF THINGS TO DO IN

22 THE NEXT WEEK. WE ARE OUT OF HERE JULY 5TH. MY HEART IS BEING

23 LEFT HERE. ..(CRYING)... MY PARTNER, BONNIE DELACRUZ, MY OTHER

24 HALF OF GRANDMA'S ANGELS, I ASK THAT ALL OF YOU PLEASE SUPPORT

25 HER. HELP HER AS THE DEPARTMENT, WE'RE GOING TO CHANGE HER



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1                               WAYS AND SHE'S ANOTHER ONE DEDICATES HER WHOLE  
2   LIFE TO THE RELATIVE CAREGIVERS. BESIDES HER GRANDSON, ME AND  
3   THE RELATIVE CAREGIVERS, THIS IS HER LIFE, AND I'M SO PROUD  
4   THAT TODAY, ACROSS TOWN, I'M LEAVING HERE TO GO HONOR HER FOR  
5   BEING LOS ANGELES' 2005 FEARLESS CAREGIVER. SO I'M VERY PROUD  
6   OF HER TODAY, TOO. I WANT TO THANK THE BOARD OF SUPERVISORS,  
7   THE COMMISSION, THE DEPARTMENT, EVERYONE THAT I HAVE WORKED  
8   WITH, I HAVE MADE SOME FRIENDS HERE. NINE YEARS AGO WHEN I GOT  
9   HERE, I WAS TOLD THAT THE DEPARTMENT'S ATTITUDE FOR RELATIVE  
10  CAREGIVERS WAS THAT THE APPLE DIDN'T FALL FAR FROM THE TREE.  
11  WELL, WE'VE MADE SOME APPLE PIE AND Y'ALL ENJOY IT. THANK YOU.  
12  [ APPLAUSE ]

13

14  **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I THINK YOU'RE GOING TO JOIN  
15  ME ON THIS, AS WILL MRS. BURKE, SUPERVISOR BURKE, AND MARV  
16  SOUTHARD, IF YOU'LL JOIN ME. WE'RE GOING TO MAKE A  
17  PRESENTATION TO YVETTE TOWNSEND. AND MEMBERS OF THE BOARD, FOR  
18  THE PAST FIVE YEARS, YVETTE TOWNSEND HAS SERVED AS THE  
19  DIRECTOR OF OLDER ADULTS PROGRAM FOR THE DEPARTMENT OF MENTAL  
20  HEALTH AND HAS OVERSEEN SERVICE PLANNING AREAS TWO AND FIVE.  
21  SHE HAS BEEN INSTRUMENTAL IN DEVELOPING THE PSYCHIATRIC URGENT  
22  CENTER AT OLIVE VIEW MEDICAL CENTER. DURING HER 33 YEARS WITH  
23  THE COUNTY OF LOS ANGELES, YVETTE HAS SERVED AS THE DISTRICT  
24  CHIEF OF THE CHILDREN'S SYSTEM OF CARE AND CO-CHAIR OF THE  
25  CALIFORNIA MENTAL HEALTH DIRECTOR ASSOCIATIONS OLDER ADULT



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1 SYSTEM OF CARE AND GOVERNING BOARD. SHE RECEIVED THE LOS  
2 ANGELES COUNTY MENTAL HEALTH COMMISSION'S LIFETIME ACHIEVEMENT  
3 AWARD. HER KNOWLEDGE, EXPERIENCE AND COMPASSION HAVE EARNED  
4 HER THE TITLE "MOTHER YVETTE" BY HER COLLEAGUES AND STAFF. WE  
5 HAVE GRANDMA GWEN AND MOTHER YVETTE. YVETTE GRADUATED FROM  
6 PITCHER COLLEGE IN CLAREMONT IN SOCIOLOGY IN 1971. SHE  
7 RECEIVED HER MASTER'S DEGREE IN SOCIAL WORK FROM U.C.L.A. IN  
8 1973. HER ENTIRE CAREER HAS BEEN WITH THE COUNTY OF LOS  
9 ANGELES AND THE DEPARTMENT OF MENTAL HEALTH WITH THE EXCEPTION  
10 OF A BRIEF STUDENT INTERNSHIP IN THE DEPARTMENT OF PROBATION.  
11 YVETTE'S HUSBAND IS RICHARD TOWNSEND, DEPUTY COUNTY COUNSEL.  
12 THEIR SON, NOLAN, HAS BEEN RECENTLY BEEN ADMITTED TO THE  
13 M.B.A. PROGRAM AT HARVARD. THEIR DAUGHTER, CAMILLE, IS  
14 ATTENDING UNIVERSITY OF WISCONSIN LAW SCHOOL. THEIR YOUNGEST  
15 DAUGHTER, EMILY, IS AN HONOR STUDENT AT IMMACULATE HEART HIGH  
16 SCHOOL AND A STAR ATHLETE ON THE TRACK AND SOCCER TEAMS. SO,  
17 WITH THAT, THE BOARD OF SUPERVISORS WANTS TO CONGRATULATE  
18 YVETTE, WHO IS RETIRING AND CONGRATULATE HER UPON HER  
19 RETIREMENT AND COMMEND HER FOR REALLY AN EXCEPTIONAL CAREER  
20 WITH THE COUNTY OF LOS ANGELES AND THE SERVICE OF THE  
21 DEPARTMENT OF MENTAL HEALTH. I THINK YOU WILL TAKE GREAT  
22 COMFORT IN THE KNOWLEDGE THAT YOU'VE MADE A HUGE DIFFERENCE IN  
23 PEOPLE'S LIVES, MANY PEOPLE'S LIVES AND THAT REALLY IS WHAT  
24 DRAWS MOST, IF NOT ALL OF US, TO PUBLIC SERVICE, AND YOU ARE A  
25 MODEL THAT ALL OF US CAN CERTAINLY FOLLOW. AND YVETTE, WE WANT



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1 TO WISH YOU WELL IN YOUR RETIREMENT. COME BACK AND VISIT US  
2 ONCE IN A WHILE AND WE'LL SEE YOU SOON. [ APPLAUSE ]

3

4 **SUP. ANTONOVICH:** LET ME ALSO, SUPERVISOR BURKE, DO YOU WANT TO  
5 SAY SOMETHING FIRST?

6

7 **SUP. BURKE:** I'D JUST LIKE TO JOIN IN THE WORDS THAT SUPERVISOR  
8 YAROSLAVSKY HAS MADE IN HIS REMARKS AND YOU HAVE HAD A LONG  
9 CAREER AND, BEGINNING IN 1973, AFTER SHE GRADUATING FROM  
10 U.C.L.A. AND YOU CAME ON THE BOARD WITH THE COUNTY AS A  
11 PSYCHIATRIC SOCIAL WORKER WORKING IN SOUTH CENTRAL MENTAL  
12 HEALTH CENTER AND ESTABLISHED HERSELF AS A SOLID PERSON WITHIN  
13 THE DEPARTMENT. FOR THE NEXT 16 YEARS, SHE ROSE THROUGH THE  
14 RANKS TO BECOME MENTAL HEALTH CLINICAL DISTRICT CHIEF FOR  
15 SECTOR TWO AND SHE HAS EXPANDED THAT PROGRAM FROM \$18 MILLION  
16 TO \$200 MILLION. AND, WHILE WORKING AS CHIEF OF SECTOR 2, SHE  
17 GOT INVOLVED IN MAKING THE DEPARTMENT'S VISION FOR A  
18 COMPREHENSIVE COMMUNITY CARE SYSTEM OPERATIONAL. SHE HELPED  
19 ESTABLISH THE STRUCTURE FOR PLANNING AND IMPLEMENTING THIS  
20 VISION. THE DIRECTOR OF MENTAL HEALTH THEN APPOINTED HER CHAIR  
21 OF THE DEPARTMENT'S COMPREHENSIVE COMMUNITY CARE  
22 IMPLEMENTATION COMMITTEE, WHERE SHE PROVIDED LEADERSHIP IN  
23 CARRYING OUT THE FIRST PHASE OF C.C.C. IMPLEMENTATION. SHE  
24 THEN BECAME DEPUTY DIRECTOR IN CHARGE OF OLDER ADULT PROGRAMS  
25 AND SPEARHEADED THE CREATION OF THE NEW OLDER ADULT SERVICE



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1 BUREAU, WHICH PROVIDES A MORE FOCUSED APPROACH IN SERVING THE  
2 GROWING POPULATION OF OLDER ADULTS. I JUST WANT TO JOIN  
3 SUPERVISOR YAROSLAVSKY IN CONGRATULATING YOU, THANKING YOU FOR  
4 ALL OF YOUR HARD WORK AND YOUR INSPIRATION TO THE DEPARTMENT.  
5 THANK YOU VERY MUCH. [ APPLAUSE ]

6

7 **SUP. ANTONOVICH:** LET ME ALSO JOIN WITH MY COLLEAGUES FOR YOUR  
8 33 YEARS OF SERVICE TO OUR COUNTY OF LOS ANGELES. SINCE THE  
9 SAN FERNANDO MENTAL HEALTH MOVED TO THE FIFTH DISTRICT 3-1/2  
10 YEARS AGO, OUR OFFICE HAS HAD THE PLEASURE OF WORKING WITH  
11 YVETTE. LAST OCTOBER, WE CELEBRATED THAT EXPANSION AND  
12 RELOCATION AT A TERRIFIC NEW FACILITY THAT IS INSTRUMENTAL IN  
13 IMPROVING AND SAVING LIVES AND IT'S A BEAUTIFUL BUILDING AS  
14 WELL. IN ADDITION TO PROVIDING COMPREHENSIVE MENTAL HEALTH AND  
15 SUBSTANCE ABUSE SERVICES, THE NEW LARGER FACILITY WILL BE  
16 TREATING OVER 2,300 PATIENTS. YVETTE HAS ALSO WORKED WITH MY  
17 OFFICE ON ESTABLISHING THE URGENT CARE SERVICES AT OUR OLIVE  
18 VIEW MEDICAL CENTER IN SYLMAR AND OUR COUNTY HAS BENEFITED  
19 GREATLY FROM YVETTE'S WEALTH OF KNOWLEDGE. AND WE ARE VERY SAD  
20 THAT SHE'S LEAVING, BUT WE'VE APPRECIATED HER 33 YEARS OF  
21 LEADERSHIP FOR OUR CITIZENS IN L.A. COUNTY. [ APPLAUSE ]

22

23 **SUP. YAROSLAVSKY:** I'M GOING TO ASK DR. SOUTHARD TO SAY A WORD  
24 AND THEN TURN IT OVER TO YVETTE.

25



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1   **DR. MARVIN J. SOUTHARD:** YVETTE, I WON'T EMBARRASS MYSELF BY  
2   SHARING HOW I BEGGED, WHINED AND PLEADED TO GET YOU TO STAY  
3   LONGER. INSTEAD, I WILL JUST SAY THAT I WANT TO OFFER YOU MY  
4   PERSONAL THANKS FOR BEING SUCH AN ALLY TO TRANSFORMATION OF  
5   THE MENTAL HEALTH SYSTEM. WE HAVE A GOOD MENTAL HEALTH SYSTEM  
6   HERE IN LOS ANGELES COUNTY BUT PEOPLE LIKE YOU, YVETTE, HAVE  
7   GIVEN US A VISION OF WHAT IT COULD YET BE AND I WANT TO THANK  
8   YOU FOR ALWAYS BEING BRAVE AND FORTHRIGHT AND SHARING WHAT YOU  
9   BELIEVE THAT VISION SHOULD BE. SO, PERSONALLY FROM ME TO YOU,  
10  THANK YOU SO VERY MUCH. [ APPLAUSE ]

11

12  **YVETTE TOWNSEND:** I'M PLEASANTLY SURPRISED THAT YOU KNOW ALL MY  
13  PERSONAL BUSINESS, TOO. I HAVE SPENT 33 YEARS IN THE  
14  DEPARTMENT OF MENTAL HEALTH AND I HAVE ENJOYED EVERY MINUTE OF  
15  IT. I HAVE LOVED MY WORK FROM BEING A CLINICIAN TO A MANAGER  
16  AND I HAVE LOVED GIVING TO THE PUBLIC IN THE WAY THAT I COULD.  
17  AND I ALSO, AS YOU CAN SEE, HAVE RAISED THREE CHILDREN THROUGH  
18  ALL OF THIS AND MY HUSBAND AND I AND WE'RE PROUD OF THEM, TOO,  
19  AND I WILL GO ON TO DO JUST A FEW MORE THINGS AT HOME TO TRY  
20  AND GET THIS LAST ONE OUT OF THE HOME AND DOING AS WELL AS THE  
21  OTHER TWO. BUT I HAVE APPRECIATED WORKING WITH MY COLLEAGUES  
22  AND PEERS AND MARV TO MAKE OUR SYSTEM BETTER AND I KNOW THAT  
23  IT WILL CONTINUE. THANK YOU VERY MUCH FOR HONORING ME TODAY. [  
24  APPLAUSE ]

25



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1   **SUP. YAROSLAVSKY:** THAT'S ALL I HAVE.

2

3   **SUP. ANTONOVICH:** SUPERVISOR KNABE?

4

5   **SUP. KNABE:** MR. CHAIRMAN, MEMBERS OF THE BOARD, I'D LIKE TO  
6   INVITE TYERRA BOYD FORWARD, PLEASE, AND JANICE SPIRE, JACK  
7   REYNOLDS AND JOAN CARDACHIAN, HEATHER HUNTER, DONNA KING, MATT  
8   COFFIN, DANA MARTIN, AND DR. SANDERS TO JOIN US AS WELL. RIGHT  
9   AFTER LINDA TARNOFF FROM MY OFFICE RETIRED, SHE HAD PLENTY OF  
10   TIME ON HER HANDS, SO SHE HAD THE TIME TO ATTEND A TAPING OF  
11   THE DR. PHIL SHOW, AND WAS SO MOVED BY THIS PARTICULAR  
12   PROGRAM, WHICH FEATURED A FORMER FOSTER YOUTH OF LOS ANGELES  
13   COUNTY AND HER FAMILY, THAT SHE DECIDED THAT WE SHOULD ALL  
14   LEARN ABOUT THIS PARTICULAR EPISODE. SHORTLY AFTER  
15   EMANCIPATING, TYERRA MADE IT HER QUEST TO REUNITE HER FIVE  
16   SIBLINGS, WHO WERE STILL SCATTERED IN VARIOUS FOSTER HOMES  
17   THROUGHOUT OUR COUNTY. AGAINST INSURMOUNTABLE ODDS, ONE BY  
18   ONE, SHE OBTAINED THE GUARDIANSHIP OF HER FIVE BROTHERS AND  
19   SISTERS. WHEN SHE FACED DIFFICULTY IN OBTAINING MEDICAL  
20   ASSISTANCE FOR HER YOUNGER FIVE-YEAR-OLD BROTHER, JUSTIN, WHO  
21   WAS BORN WITH DOWNS SYNDROME, SHE CONTACTED THE ALLIANCE FOR  
22   CHILDREN'S RIGHTS. THE ALLIANCE DEDICATED STAFF, PROVIDED  
23   ASSISTANCE AND BROUGHT TYERRA TO THE ATTENTION OF THE DR. PHIL  
24   SHOW. TO MAKE A LONG STORY SHORT, TYERRA WAS FEATURED ON THE  
25   DR. PHIL SHOW AND, THANKS TO THE GENEROSITY OF DR. PHIL AND



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1 HIS BENEVOLENT FOUNDATION AS WELL AS OTHER DEDICATED  
2 INDIVIDUALS AND ORGANIZATIONS HERE WITH US TODAY, TYERRA AND  
3 HER FAMILY HAVE A VERY PROMISING FUTURE TO LOOK FORWARD TO.  
4 FIRST OF ALL, I'D LIKE TO ASK TYERRA TO COME FORWARD HERE. HER  
5 SPIRIT OF FAMILY AND DETERMINATION IS A SOURCE OF INSPIRATION  
6 TO ALL OF US AND, THANKS TO EVERYONE HERE, SHE HAS BOTH FEET  
7 ON THE GROUND AND IS GETTING READY TO START HER TRAINING FOR  
8 HER CAREER PATH THIS AUGUST AS A MEDICAL ASSISTANT. SO, BEFORE  
9 I RECOGNIZE THE OTHER FOLKS WITH HER, I'M GOING TO PRESENT  
10 THIS SCROLL TO TYERRA FOR HER MARVELOUS PERSONALITY AND  
11 PERSISTENCE. [ APPLAUSE ]

12

13 **SUP. KNABE:** NEXT, I'D LIKE TO CALL FORWARD JANICE SPIRE AS  
14 EXECUTIVE DIRECTOR OF THE ALLIANCE FOR CHILDREN'S RIGHTS.  
15 OBVIOUSLY, WE ALL HERE ARE VERY FAMILIAR WITH THE GREAT WORK  
16 OF THE ALLIANCE IN PROVIDING PRO BONO LEGAL SERVICES FOR OVER  
17 45,000 PEOPLE SINCE 1992, INCLUDING THEIR PARTICIPATION IN OUR  
18 VERY HIGHLY SUCCESSFUL ADOPTION SATURDAYS. SO JANICE WAS VERY  
19 INSTRUMENTAL, OBVIOUSLY, IN HELPING TO SET THIS ALL UP, AND SO  
20 WE'D LIKE TO SAY THANK YOU TO JANICE. [ APPLAUSE ]

21

22 **SUP. KNABE:** TO JACK REYNOLDS AND JOAN CARDACHIAN OF THE MARK  
23 HUGHES FOUNDATION, THEIR GENEROUS SUPPORT OF THIS VERY WORTHY  
24 EFFORT OF THE ALLIANCE HAS HAD A LASTING IMPACT ON COUNTLESS  
25 INDIVIDUALS AND PARTICULARLY TYERRA, SO WE'D LIKE TO PRESENT



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1 JACK AND JOAN THIS SCROLL IN RECOGNITION OF THE EFFORTS OF THE  
2 MARK HUGHES FOUNDATION. [ APPLAUSE ]

3

4 **SUP. KNABE:** AND NEXT, TO HEATHER HUNTER OF THE DR. PHIL SHOW.  
5 WHAT CAN WE SAY ABOUT DR. PHIL? HIS, YOU KNOW, SOUND ADVICE  
6 AND GENEROUS GIFT LEAVE A PROFOUND IMPACT ON EVERYONE AND  
7 OBVIOUSLY OFFERING AN EXCLUSIVE TAPING TO A FUNDRAISER TO  
8 FULLY BENEFIT THE ALLIANCE, WHICH INCLUDED TYERRA, RECEIVING  
9 THE UP-CLOSE AND PERSONAL SUPPORT. SO WE'D LIKE TO PRESENT A  
10 SCROLL TO HEATHER AND TO SAY THANK YOU TO DR. PHIL. [ APPLAUSE  
11 ]

12

13 **SUP. KNABE:** NEXT TO DONNA KING OF HYUNDAI MOTOR COMPANY.  
14 MIRACLES DO INDEED COME TRUE IN THE AUTOMOTIVE INDUSTRY, AS  
15 TYERRA WAS GIVEN A NEW MINIVAN TO TRANSPORT HER FAMILY MEMBERS  
16 TO DOCTORS' APPOINTMENTS AS WELL AS ATTEND SCHOOL. I'M TOLD  
17 THAT, WHEN TYERRA RECEIVED THE CAR AND WAS GIVEN IT AT THE  
18 PARAMOUNT SET, THAT SHE GOT INTO IT AND THEY NEVER GOT OUT OF  
19 IT. SO WE GOT HER OUT TODAY TO GET HER DOWN HERE. DONNA? [  
20 APPLAUSE ]

21

22 **SUP. KNABE:** NEXT TO MATT COFFIN OF LOWERMYBILLS.COM FOR THEIR  
23 GENEROUS DONATION OF \$15,000 TO TYERRA, TO HELP PAY OFF HER  
24 DEBTS AND THUS, BY FREEING HER UP FINANCIALLY, TO PURSUE HER



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1 CAREER DREAMS. SO MATT, THANK YOU VERY, VERY MUCH. [ APPLAUSE  
2 ]

3

4 **SUP. KNABE:** SPEAKING OF CAREER DREAMS, AS I MENTIONED EARLIER,  
5 TYERRA IS STARTING CLASSES THIS AUGUST TO TRAIN AS A MEDICAL  
6 ASSISTANT. THIS WAS MADE POSSIBLE BY A VERY GENEROUS DONATION  
7 OF A FULL YEAR SCHOLARSHIP BY THE NATIONAL INSTITUTE OF  
8 TECHNOLOGY LOCATED IN LONG BEACH. SO WE'RE PLEASED THAT DANA  
9 MARTIN OF THE NATIONAL INSTITUTE WAS HERE TO JOIN US TODAY, SO  
10 THANK YOU, DANA, AND THANK YOU NATIONAL INSTITUTE OF  
11 TECHNOLOGY. [ APPLAUSE ]

12

13 **SUP. KNABE:** TYERRA.

14

15 **TYERRA BOYD:** THANK YOU. THANK YOU ALL SO MUCH, EVERYONE. THIS  
16 IS MY DAUGHTER, ASIANA, MY SISTER, TIFFANY, AND THERE'S MY  
17 BABY BACK HERE, JUSTIN, AND EVERYTHING I DO IN MY LIFE IS FOR  
18 MY BABIES AND I JUST WANT TO SAY I'VE BEEN THROUGH A LOT IN MY  
19 LIFE BUT THERE'S ANGELS EVERYWHERE LOOKING AND HOW WAS I TO  
20 EVER KNOW. I WOULD LIKE TO THANK YOU ALL FROM THE BOTTOM OF MY  
21 HEART FOR TAKING THE TIME TO RECOGNIZE ALL OF THESE WONDERFUL  
22 PEOPLE FOR MAKING MY DREAMS COME TRUE. I MEAN, I WAS  
23 RECOGNIZED AND I APPRECIATE IT SO MUCH FROM THE SHOW BUT I  
24 THANK YOU ALL FOR TAKING THE TIME TO KIND OF REVERSE IT AND  
25 GIVE THESE PEOPLE ACKNOWLEDGEMENT FOR WHAT THEY'VE DONE



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1 BECAUSE THEY'VE CHANGED MY LIFE FOR THE BEST. A CAREER, CAR, I  
2 MEAN, EVERYTHING, THE BEST, SO THANK YOU ALL SO MUCH. AND, ALL  
3 OF YOU PEOPLE, THANK YOU SO MUCH. GOOD LUCK IN LIFE. I KNOW  
4 YOU HAVE NOTHING BUT GOOD COMING BECAUSE YOU HELPED ME. THANK  
5 YOU SO MUCH. [ APPLAUSE ] [ APPLAUSE ]

6

7 **SUP. KNABE:** WOW. IT DOESN'T GET MUCH BETTER THAN THAT, HUH? [  
8 APPLAUSE ]

9

10 **SUP. KNABE:** NEXT, IT'S A HONOR AND PLEASURE TO ASK CAPTAIN  
11 JOSE ARMIN REYES TO JOIN ME UP HERE. CAPTAIN REYES JUST  
12 RECENTLY RETURNED FROM KUWAIT AFTER SERVING MORE THAN A YEAR  
13 IN SUPPORT OF OPERATION IRAQI FREEDOM IN THE THEATRE OF  
14 OPERATIONS IN KUWAIT, IRAQ AND AFGHANISTAN. CAPTAIN REYES, I  
15 KNOW HIM AS ARMIN AND ONE OF THE MEMBERS OF ABC UNIFIED SCHOOL  
16 DISTRICT WHERE I LIVE AS A ELECTED OFFICIAL. HE HAS SERVED HIS  
17 COUNTRY FOR SOME 23 YEARS IN THE MILITARY. HE WAS A MEMBER OF  
18 THE NATIONAL GUARD BEFORE JOINING THE ARMY RESERVES IN 1996,  
19 WHERE HE TOOK COMMAND AS CAPTAIN OF THE ATTACHMENT 1-376  
20 PERSONNEL SERVICE BATTALION BASED IN LONG BEACH. HE IS  
21 EMPLOYED AND WORKED AS A MEMBER OF S.E.I.U. 535, WHICH HE HAS  
22 MORE RESPONSIBILITY BUT, OBVIOUSLY, YOU KNOW, INCLUDES SOME OF  
23 OUR D.P.S.S. AND D.C.F.S. EMPLOYEES. BUT, DURING HIS  
24 DEPLOYMENT IN KUWAIT, HE AND HIS 51 MEMBERS OF HIS TROOP  
25 RECEIVED LETTERS OF SUPPORT FROM HIS CHILDREN, IAN AND JULIA



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1 AND THEIR CLASSMATES AT STOWERS ELEMENTARY SCHOOL IN CERRITOS  
2 AND HE WAS ALSO, AS I SAID, ABLE TO REMAIN A MEMBER OF THE ABC  
3 UNIFIED SCHOOL DISTRICT BOARD OF EDUCATION. HE WAS RELEASED  
4 FROM ACTIVE DUTY IN 2005 AND RETURNED TO HIS FAMILY IN  
5 CERRITOS AND CONTINUES TO BE ACTIVELY INVOLVED IN THE  
6 COMMUNITY. AND I KNOW THAT HE HAS A FEW WORDS TO SHARE WITH US  
7 AND SOME THANK YOUS THAT HE'D LIKE TO SAY AND THE REASON WE  
8 BROUGHT HIM DOWN HERE TODAY, NOT ONLY TO SAY THANK YOU TO HIM  
9 BUT TO LET US KNOW SOME OF THE THINGS THAT ARE GOING ON OVER  
10 THERE. SO PLEASE WELCOME CAPTAIN ARMIN REYES. THANK YOU. [  
11 APPLAUSE ]

12

13 **CAPTAIN JOSE ARMIN REYES:** THANK YOU, SUPERVISOR KNABE, MR.  
14 CHAIR, BOARD MEMBERS. IT'S REALLY AN HONOR AND PRIVILEGE TO BE  
15 HERE AND I WOULD LIKE TO ACCEPT THIS SCROLL ON BEHALF OF ALL  
16 THE L.A. COUNTY RESIDENT SERVICE MEMBERS WHO HAVE SERVED,  
17 SERVING AND WILL SERVE IN THIS CONFLICT. I WOULD LIKE TO  
18 EXPRESS TO YOU MY GRATITUDE BECAUSE I PERSONALLY, AS  
19 COMMANDER, EXPERIENCED THE SUPPORT OF THE COUNTY, BECAUSE I  
20 HAVE THREE L.A. COUNTY EMPLOYEES WHO DEPLOYED WITH ME AND THEY  
21 DID NOT HAVE THE PROBLEMS OF OTHER SOLDIERS LIKE WE'VE SEEN. I  
22 MEAN, BECAUSE OF YOUR HELP, THEY DIDN'T HAVE TO WORRY ABOUT  
23 THEIR JOB, THEY KNOW THEY HAVE A JOB TO RETURN TO. BECAUSE OF  
24 THE WONDERFUL JOB OF THE DEPARTMENT OF HUMAN RESOURCES, ONE OF  
25 MY SOLDIERS ACTUALLY GOT PROMOTED. HE WAS IN A PROMOTION BAN



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1 WHEN WE GOT DEPLOYED BUT, BECAUSE OF HIS COMMUNICATION WITH  
2 THE I.H.R. DEPARTMENT, HE GOT PROMOTED ACTUALLY WHILE BEING  
3 OVERSEAS. AND ALSO A LOT OF YOU KNOWS THAT, WHEN WE GO TO THE  
4 MILITARY, SOME OF OUR PAYCHECKS GETS CUT AND THANK YOU FOR ALL  
5 THE H.R. DEPARTMENT, THAT THEY RECEIVED THEIR DIFFERENTIAL PAY  
6 EVERY TIME THAT THEY WERE THERE AND IT REALLY MAKES A LOT OF  
7 DIFFERENCE TO SUPPLEMENT THE PAY THAT THEY RECEIVE THROUGH THE  
8 COUNTY. SO ALL YOUR H.R. DEPARTMENT DID A WONDERFUL JOB. AND,  
9 ALSO, AS YOU KNOW, MOST OF THE NATIONAL GUARD AND RESERVISTS  
10 HAVE TO EVENTUALLY COME HOME AND I WOULD LIKE TO THANK THE  
11 BOARD FOR KEEPING OUR PARKS OPEN, OUR LIBRARIES OPEN, BECAUSE  
12 THE LAST THING WE WANT ARE THE TROOPS COMING BACK HOME AND  
13 THEIR QUALITY OF LIFE IS DEGRADED. SO, WHILE OUR SOLDIERS ARE  
14 FIGHTING THE FIGHT OVER HERE, I'M GLAD AND THANK YOU FOR  
15 FIGHTING FOR THE PEOPLE WHO'S COMING BACK BECAUSE WE NEED YOUR  
16 HELP TO MAINTAIN OUR QUALITY OF LEAVING. SO, AGAIN, ON BEHALF  
17 OF MY TROOPS AND EVERYBODY, THANK YOU, SUPERVISOR KNABE AND WE  
18 WOULD LIKE TO THANK MY COLLEAGUE FROM S.E.I.U. LOCAL 535 FOR  
19 SUPPORTING ME IN BEING HERE. THANK YOU VERY MUCH. [ APPLAUSE ]

20

21 **SUP. KNABE:** THANK YOU. MR. CHAIR?

22

23 **SUP. ANTONOVICH:** TODAY, WE WOULD LIKE TO WELCOME DR. WILLIAM  
24 ARROYO, WHO IS THE MEDICAL DIRECTOR OF THE CHILD YOUTH AND  
25 FAMILY PROGRAM ADMINISTRATION AND A REGIONAL DIRECTOR IN THE



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1 LOS ANGELES COUNTY DEPARTMENT OF MENTAL HEALTH. JOINING ME  
2 WITH THIS PRESENTATION IS DR. MARVIN SOUTHARD, WHO IS OUR  
3 DIRECTOR. DR. ARROYO HAS BEEN AWARDED THE 2005 EXEMPLARY  
4 PSYCHIATRIST AWARD BY N.A.M.I., THE NATIONAL ALLIANCE FOR THE  
5 MENTALLY ILL, FOR HIS INVOLVEMENT IN DEVELOPING, DIRECTING,  
6 AND PROVIDING OUTSTANDING SERVICES DESIGNED TO HELP PEOPLE  
7 LIVING WITH MENTAL ILLNESSES IN OUR CRIMINAL JUSTICE SYSTEM,  
8 INCLUDING THE PREVENTION OF UNNECESSARY INCARCERATION. HE HAS  
9 PROVIDED LEADERSHIP AND PSYCHIATRIC MEDICINE FOR THE COUNTY  
10 SINCE 1998. A CLINICAL ASSISTANT PROFESSOR OF PSYCHIATRY AND  
11 BEHAVIORAL SCIENCE AT THE UNIVERSITY OF SOUTHERN CALIFORNIA'S  
12 TECH SCHOOL OF MEDICINE, HE HAS-- HE'S A STRONG ADVOCATE FOR  
13 THE JUVENILE JUSTICE AND FOSTER CARE POPULATIONS. HIS  
14 LEADERSHIP ROLES IN OUR NATIONAL, STATE AND LOCAL JUVENILE  
15 JUSTICE COALITIONS HAVE REFORMED TASK FORCES AND MAINTAINS AN  
16 ADVISORY RELATIONSHIP WITH ORGANIZATIONS SUCH AS THE NATIONAL  
17 INSTITUTE OF MENTAL HEALTH, MATERNAL AND CHILD HEALTH AND  
18 SUBSTANCE ABUSE MENTAL HEALTH SERVICES ADMINISTRATION. HE HAS  
19 PREVIOUSLY BEEN HONORED FOR OUTSTANDING COMMUNITY SERVICE WITH  
20 THE CENTRAL AMERICAN REFUGEES, MEDICAL SCHOOL TEACHING AND  
21 DISASTER RESPONSE WORK. SO, AT THIS TIME, DR. ARROYO, WE'D  
22 LIKE TO RECOGNIZE YOU AND WISH YOU CONTINUED SUCCESS IN  
23 HELPING OUR COUNTY. [ APPLAUSE ]  
24



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1   **DR. WILLIAM ARROYO:** I WANT TO THANK THE BOARD OF SUPERVISORS  
2   FOR THIS ACKNOWLEDGEMENT. I ALSO WANT TO STATE THAT THE  
3   NATIONAL ALLIANCE FOR THE MENTALLY ILL, IN GIVING ME THEIR  
4   AWARD THIS YEAR, WANTED TO UNDERSCORE THE IMPORTANCE OF  
5   MEETING THE MENTAL HEALTH NEEDS OF YOUNG PEOPLE WHO ARE  
6   INCARCERATED. I HAPPEN TO WORK WITH MANY OF THESE YOUNG PEOPLE  
7   IN OUR CAMPS AND, FRANKLY, A LOT OF THESE YOUNG PEOPLE ARE NO  
8   DIFFERENT THAN I WAS WHEN I WAS THEIR AGE. I HAD A FEW MORE  
9   OPPORTUNITIES THAN THEY DID AND SO I WAS ABLE TO SUCCEED AND  
10   SO I WANT TO THANK ONCE AGAIN THE BOARD OF SUPERVISORS FOR  
11   ASSISTING OUR DEPARTMENT AND MEETING THE MENTAL HEALTH NEEDS  
12   OF THESE YOUTH AND GIVING THEM A SECOND CHANCE WITH THEIR  
13   LIVES. THEY'RE THE FUTURE OF L.A. THANK YOU. [ APPLAUSE ]

14

15   **DR. MARVIN SOUTHARD:** I WANT TO OFFER DR. ARROYO OUR  
16   CONGRATULATIONS, NOT JUST FOR THE AWARD BUT ALSO FOR THE WORK  
17   THAT HE HAS DONE. I THINK HIS PASSION THAT YOU HEARD AND HIS  
18   COMPASSION HAVE IMPROVED OUR SYSTEM OF CARE FOR CHILDREN. I  
19   THINK ANOTHER-- THE AWARD FROM N.A.M.I. IS AN AWARD TO DR.  
20   ARROYO FOR HIS PERSONAL CONTRIBUTIONS BUT I THINK IT ALSO  
21   SHOWS THAT THE DEPARTMENT OF MENTAL HEALTH IN LOS ANGELES  
22   COUNTY IS MOVING IN THE RIGHT DIRECTION BECAUSE N.A.M.I.,  
23   NATIONAL ALLIANCE OF MENTALLY ILL, WANTS TO MAKE SURE THAT  
24   COUNTIES PROVIDE SERVICES THAT MEET THE NEEDS OF FAMILIES AND  
25   DR. ARROYO HAS MADE SURE THAT WE DO THAT IN THE AREA OF



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1 CHILDREN SERVICES. SO MY CONGRATULATIONS TO YOU, BILL, FOR A  
2 JOB WELL DONE. [ APPLAUSE ]

3

4 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO RECOGNIZE AN OUTSTANDING  
5 JURIST, SUPERIOR COURT JUDGE SANDRA THOMPSON, WHO WAS RECENTLY  
6 HONORED BY THE CALIFORNIA WOMEN LAWYERS WITH THE JOAN DEMPSEY  
7 KLEIN DISTINGUISHED JURIST AWARD. WE ALSO HAVE WITH US THIS  
8 MORNING JUSTICE JOAN DEMPSEY KLEIN, WHO IS THE RECIPIENT OF  
9 THE FIRST DISTINGUISHED JURIST AWARD AND THEN THIS HONOR,  
10 RECOGNIZING HER FOR HER LEADERSHIP, WAS NAMED AFTER HER.  
11 RECIPIENTS OF THIS AWARD ARE RECOGNIZED FOR THEIR EXCELLENCE  
12 AS JURISTS IN LONGSTANDING VARIOUS SERVICES AND INSPIRATION TO  
13 WOMEN LAWYERS IN OUR STATE OF CALIFORNIA. JUDGE SANDRA  
14 THOMPSON, PRIOR TO-- I SHOULD SAY, AFTER GRADUATING FROM  
15 MICHIGAN LAW SCHOOL BACK IN 1972, SHE SPENT FIVE YEARS WITH  
16 THE CALIFORNIA STATE LEGISLATURE WITH THE CALIFORNIA ASSEMBLY  
17 JUDICIARY COMMITTEE AND THEN THE DEPARTMENT OF CONSUMER  
18 AFFAIRS. SHE RETURNED TO SOUTHERN CALIFORNIA, WHERE SHE BECAME  
19 A DEPUTY CITY ATTORNEY FOR THE CITY OF ENGLEWOOD. IN 1981,  
20 JUDGE THOMPSON MOVED TO THE LOS ANGELES COUNTY DISTRICT  
21 ATTORNEY'S OFFICE AND, IN 1984, GOVERNOR GEORGE DEUKMEJIAN  
22 APPOINTED HER TO THE SOUTH BAY MUNICIPAL COURT. IN 2000, JUDGE  
23 THOMPSON WAS ELEVATED, THROUGH THE UNIFICATION OF OUR SUPERIOR  
24 COURT, AND CURRENTLY SERVES IN THE SOUTHWEST DISTRICT IN THE  
25 CITY OF TORRANCE. AT THIS TIME, ON BEHALF OF THE COUNTY, WE



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1 WOULD LIKE TO RECOGNIZE HER WITH THIS PROCLAMATION AND WISH  
2 HER CONTINUED YEARS OF SERVICE AND PROVIDING DUE PROCESS TO  
3 THE CITIZENS OF LOS ANGELES COUNTY. [ APPLAUSE ]

4

5 **SUP. ANTONOVICH:** SAY SOMETHING? JUSTICE JOAN DEMPSEY KLEIN.

6

7 **JUSTICE JOAN DEMPSEY KLEIN:** I'M MOST HONORED TO BE HERE TO  
8 SHARE IN JUSTICE THOMPSON'S-- JUDGE THOMPSON MOST WORTHY  
9 RECOGNITION. IT'S AN HONOR FOR ME TO HAVE HER RECEIVE AN AWARD  
10 IN MY NAME.

11

12 **THE HONORABLE SANDRA A. THOMPSON:** IT'S A PRIVILEGE TO BE HERE  
13 AND TO HAVE ALSO WITH ME MY SPECIAL FRIEND, DR. ELIZABETH NASH  
14 FROM SCROCK IN TORRANCE, AND TO HAVE THIS INTERSECTION ONCE  
15 AGAIN WITH SUPERVISOR ANTONOVICH. YOU DIDN'T HAVE TO SAY THE  
16 YEAR WE WERE BOTH WORKING FOR THE STATE ASSEMBLY BUT THE ROAD  
17 WOULD ALSO LEAD US TOGETHER AGAIN. IT'S SUCH A SPECIAL THING  
18 TO HAVE RECOGNITION FOR ME AND FOR THE WORK OF THE NATIONAL  
19 ASSOCIATION OF WOMEN JUDGES AND WE'LL REMEMBER THIS DAY AND  
20 THIS SPECIAL OCCASION FOR MANY YEARS TO COME. THANK YOU SO  
21 MUCH.

22

23 **SUP. ANTONOVICH:** YOU'RE WELCOME.

24

25 **SUP. ANTONOVICH:** LET'S GET PICTURES OF ALL OF US.



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1

**SUP. ANTONOVICH:** NOW WE WOULD LIKE TO WELCOME OUR OWN COUNTY  
TREASURER AND TAX COLLECTOR, MARK SALADINO, WHO WAS RECENTLY  
INSTALLED AS THE PRESIDENT OF THE CALIFORNIA ASSOCIATION OF  
COUNTY TREASURERS AND TAX COLLECTORS FOR THE 2005/2006 FISCAL  
YEAR. THE ASSOCIATION IS A PROACTIVE PROFESSIONAL STATEWIDE  
ORGANIZATION OF MORE THAN 200, INCLUDING ALL 58 COUNTY  
TREASURER AND TAX COLLECTORS. IT PROVIDES THE FORUM TO SHARE  
INFORMATION, EVALUATE LEGISLATIVE PROPOSALS AND DEVELOP  
TREASURY POLICIES, RECOMMEND AND EVALUATE LEGISLATIVE  
PROPOSALS AND SPONSOR EDUCATIONAL CONFERENCES FOR ITS MEMBERS.  
CONGRATULATIONS, MARK, AND WE WISH YOU A GOOD YEAR AS CHAIRMAN  
AND PRESIDENT OF THAT ASSOCIATION. [ APPLAUSE ]

14

**MARK SALADINO:** THANK YOU. THANK YOU, SUPERVISOR. LOS ANGELES  
COUNTY REALLY IS UNIQUE BECAUSE OF ITS SIZE AND COMPLEXITY. IT  
PROVIDES US ALL OPPORTUNITIES AND I THINK EVEN A  
RESPONSIBILITY TO EXERCISE LEADERSHIP ROLES IN THE PUBLIC LIFE  
OF OUR STATE, SO I WOULD REALLY VERY MUCH LIKE TO THANK ALL OF  
THE BOARD OF SUPERVISORS FOR THIS GREAT HONOR TODAY AND FOR  
RECOGNIZING MY ASSUMPTION OF THE PRESIDENCY OF THE COUNTY  
TREASURER AND TAX COLLECTORS ASSOCIATION BUT, MOST  
IMPORTANTLY, I'D LIKE TO THANK THE BOARD FOR THE SUPPORT THAT  
YOU'VE ALWAYS SHOWN ME AS I ASSUME THIS LEADERSHIP ROLE. THANK  
YOU VERY MUCH. [ APPLAUSE ]



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1

**SUP. ANTONOVICH:** AS LITTLE SAMMY IS COMING UP, WE ALSO WOULD  
LIKE TO RECOGNIZE INGRID HARTY, THE CITY OF SANTA CLARITA WITH  
THE SANTA CLARITA YOUTH IN GOVERNMENT. I HAD THE OPPORTUNITY  
OF MEETING WITH THE STUDENTS THIS MORNING AND DISCUSSING  
VARIOUS ISSUES AND WE KNOW THAT THEY HAD AN OPPORTUNITY TO  
LEARN MORE ABOUT OUR COUNTY OF LOS ANGELES AND OUR 58 COUNTIES  
IN OUR STATE. NOW WE WOULD LIKE TO RECOGNIZE LITTLE SAMMY, WHO  
IS A SIAMESE 12-WEEK-OLD LITTLE BOY. LITTLE SAMMY IS LOOKING  
FOR A HOME, SO ANYBODY'D LIKE TO ADOPT? I KNOW THE FIRE  
STATION WOULD LIKE TO HAVE HIM PERHAPS, SEEING AS THOUGH YOU  
WON'T HAVE DALMATIANS ANYMORE. HOW ABOUT A LITTLE SIAMESE CAT?  
HUH, GARY? NO? OKAY. LITTLE SAMMY GIVES ME THE BETTER HALF.  
HERE. THAT'S A LITTLE BETTER. YOU LOOK BETTER THAT WAY. YOU'LL  
GET MORE RESPONSE. OKAY? SO YOU CAN CALL AREA CODE (562) 728-  
4644, THOSE WHO ARE WATCHING AT HOME AND THOSE IN THE AUDIENCE  
WHO WOULD LIKE TO ADOPT LITTLE SAMMY. ALL RIGHT. HE WANTS TO  
TELL YOU ALL GOOD-BYE.

19

**SUP. YAROSLAVSKY:** HE WANTS KATHERINE.

21

**SUP. ANTONOVICH:** THANK YOU.

23

**SUP. YAROSLAVSKY:** HE'S GOT YOUR NAME WRITTEN ALL OVER HIM,  
KATHERINE. IS HE PURRING OR DID YOU SCARE THE HELL OUT OF HIM?



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1  
2 **SUP. ANTONOVICH:** LET ME-- SUPERVISOR MOLINA IS ILL TODAY, SO  
3 LET ME MOVE THAT WE BEGIN BY ADJOURNING OUR MEETING TODAY IN  
4 MEMORY OF DEPUTY JERRY ORTIZ, WHO WAS MURDERED. DEPUTY ORTIZ  
5 FROM THE LAKEWOOD STATION WAS KILLED IN THE LINE OF DUTY WHILE  
6 CARRYING OUT HIS DUTIES AS A MEMBER OF THE OPERATION SAFE  
7 STREETS UNIT IN HAWAIIAN GARDENS. DEPUTY ORTIZ WAS A 15-YEAR  
8 VETERAN OF OUR DEPARTMENT. HE WAS KNOWN AS A VERY COMMITTED,  
9 CARING, LOYAL OFFICER WHO NEVER HESITATED TO GO THE EXTRA MILE  
10 TO HELP A FELLOW OFFICER HELP THOSE WHO WERE IN NEED. HE HAD A  
11 VERY FINE, HONORABLE RECORD. HE INCLUDED COMMENDATIONS, WHICH  
12 WAS THE PRESTIGIOUS MEDAL OF HONOR, WHICH HE RECEIVED LAST  
13 YEAR. HIS DEVOTED PARTNER, DETECTIVE COLIN ORPE, DESCRIBED IT  
14 BEAUTIFULLY WHEN HE SAID HE WAS AN OUTSTANDING PERSON WHO  
15 WOULD GO OUT OF HIS WAY TO HELP PEOPLE. OFFICER ORTIZ WAS BORN  
16 AND RAISED IN EL MONTE, SERVED IN THE UNITED STATES ARMY, HAD  
17 TWO CHILDREN, AGES SIX AND 16. WE EXTEND OUR DEEPEST  
18 CONDOLENCES TO HIS BELOVED WIFE, HIS TWO CHILDREN, HIS  
19 EXTENDED FAMILY, FRIENDS AND DEVOTED COLLEAGUES. AS A GESTURE  
20 OF HIS APPRECIATION, WE HAVE ALL LOWERED OUR COUNTY FLAGS TO  
21 HALF-MAST AND OUR THOUGHTS AND PRAYERS ARE WITH OUR STAFF  
22 MEMBER OF-- SUPERVISOR MOLINA'S STAFF MEMBER, NORMA GARCIA,  
23 WHO IS A VERY CLOSE FRIEND OF THE FAMILY. THE FUNERAL WILL BE  
24 AT 9:00 A.M. ON THURSDAY MORNING AT THE CATHEDRAL OF OUR LADY.  
25 ALSO TO MOVE IN ADJOURNMENT THAT MARINE CORPS COLONEL--



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1 CORPORAL CARLOS PENITA, WHO WAS TRAGICALLY KILLED IN ACTION IN  
2 IRAQ. HE WAS A MEMBER OF THE EIGHTH MARINE REGIMENT, SECOND  
3 MARINE DIVISION AND WE EXTEND OUR CONDOLENCES TO HIS FAMILY.  
4 ALSO TO MARSHALL FERNANDEZ, THE BROTHER OF LEGENDARY CIVIL  
5 RIGHTS UNITED FARM WORKERS ACTIVISTS, LAURI SWERTA. AND IN  
6 MEMORY OF VIRGINIA DENNY PINK WISNIEWSKI, THE BELOVED WIFE OF  
7 BEACHES AND HARBORS DIRECTOR STAN. OUR THOUGHTS GO TO STAN AND  
8 HIS FAMILY. SHE LEAVES A DAUGHTER AND A SISTER AND HER-- AND  
9 MOTHER.

10

11 **SUP. YAROSLAVSKY:** ALL MEMBERS.

12

13 **SUP. ANTONOVICH:** ALL MEMBERS ON THAT. WITHOUT OBJECTION, ALL  
14 MEMBERS ON ORTIZ. WITHOUT OBJECTION, SO ORDERED. OKAY. SECOND-  
15 - LET ME JUST ALSO SAY THAT, ON ITEM NUMBER 21, THE MEMBER OF  
16 THE PUBLIC HAD WITHDRAWN THEIR HOLD ON THAT, SO MOTION BY  
17 YAROSLAVSKY. SECONDED. WITHOUT OBJECTION, SO ORDERED. AND, ON  
18 31, THERE WAS A REQUEST TO SPEAK ON THAT ITEM. WE'D ALREADY  
19 APPROVED THAT, SO I'LL MOVE FOR RECONSIDERATION. SECONDED BY  
20 KNABE. SECONDED. WITHOUT OBJECTION, SO ORDERED. SO 31 WOULD BE  
21 ON THE TABLE. OKAY. SUPERVISOR BURKE.

22

23 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN  
24 MEMORY OF CAROLINE LEONETTI AHMANSON, AND SHE PASSED AWAY AT  
25 83 LAST TUESDAY, JUNE 21ST. SHE WAS THE WIDOW OF FINANCIER



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HOWARD F. AHMANSON, WHOM SHE MARRIED IN 1965 AND, OF COURSE,  
2 HE WAS THE FOUNDER OF HOME SAVINGS LOAN AND THE AHMANSON  
3 FOUNDATION. SHE WAS THE LEADING PHILANTHROPIST IN SOUTHERN  
4 CALIFORNIA, WHO SUPPORTED ART INSTITUTIONS AND SCHOOL PROGRAMS  
5 WITH EQUAL FERVOR. SHE WAS THE FIRST WOMAN TO CHAIR A FEDERAL  
6 RESERVE BANK. IN THE 1970'S, SHE HELPED TO FOUND THE LOS  
7 ANGELES BARASSO SISTER CITY COMMITTEE AND BECAME A MEMBER OF  
8 THE BOARD OF THE NATIONAL COMMITTEE OF U.S./CHINA RELATIONS.  
9 DURING THE NIXON ADMINISTRATION, SHE ALSO SERVED AS A DELEGATE  
10 WITH THE COMMITTEE ON U.S./CHINA RELATIONS. SHE WAS A VIGOROUS  
11 SUPPORTER OF CAUSES RANGING FROM EDUCATION TO CONSERVATION TO  
12 THE ARTS. SHE WAS ESPECIALLY PROUD OF HER EFFORTS TO START THE  
13 LOS ANGELES COUNTY HIGH SCHOOL FOR THE ARTS. A WARM AND  
14 FRIENDLY WOMAN, MRS. AHMANSON KEPT A BUSY SOCIAL CALENDAR THAT  
15 TOOK HER FROM OPENING NIGHT SUPPERS AT THE MUSIC CENTER TO  
16 PRIVATE PREVIEWS AT THE LOST ANGELES COUNTY MUSEUM OF ART  
17 WHERE SHE WAS A MEMBER OF THE BOARD OF TRUSTEES. SHE  
18 CONTRIBUTED GREATLY TO BUILDING L.A.C.M.A.'S COLLECTION. SHE  
19 SERVED ON THE BOARD FOR 37 YEARS AND ALSO HELPED TO FOUND THE  
20 POSITION OF THE-- OF L.A.C.M.A. AS AN INSTITUTION THAT SERVED  
21 THE PUBLIC. SHE ALSO FOUNDED CAROLINE LEONETTI LIMITED IN LOS  
22 ANGELES. AND, OF COURSE, MANY PEOPLE REMEMBER THAT SHE WAS THE  
23 OWNER OF A MODEL AGENCY AND THAT'S HOW SHE BECAME VERY  
24 PROMINENT IN LOS ANGELES FOR HER MODELING AGENCY THAT NOT ONLY  
25 TRAINED MANY, MANY YOUNG MODELS BUT ALSO WAS VERY WELL KNOWN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THROUGHOUT THE COMMUNITY. SHE WAS A MEMBER OF THE BOARD OF  
2 LARGEST COMPANIES-- MANY LARGE COMPANIES IN SOUTHERN  
3 CALIFORNIA: WALT DISNEY COMPANY, FLUOR CORPORATION, CARTER  
4 HAWLEY HALE STORES, MUSIC CENTER. SHE HELPED SO MANY PEOPLE  
5 AND CAUSES AND, OF COURSE, SHE ALSO WAS VERY IMPORTANT FOR THE  
6 CALIFORNIA SCIENCE CENTER. IN THOSE DAYS, IT WAS CALIFORNIA  
7 MUSEUM OF SCIENCE AND ART. SHE'S SURVIVED BY HER DAUGHTER,  
8 MARGO O'CONNELL, HER STEPSON, HOWARD AHMANSON, JR., THREE  
9 GRANDCHILDREN AND TWO GREAT- GRANDCHILDREN. IS THAT ALL  
10 MEMBERS?

11

12 **SUP. KNABE:** ALL MEMBERS.

13

14 **SUP. ANTONOVICH:** ALL MEMBERS.

15

16 **SUP. BURKE:** AND VIRGINIA "DINNY" WISNIEWSKI AND THIS IS STAN  
17 WISNIEWSKI'S WIFE OF 33 YEARS WHO PASSED AWAY ON FRIDAY, JUNE  
18 24TH AT THE AGE OF 54 AFTER LOSING HER BATTLE WITH CANCER. SHE  
19 WAS A VIBRANT WOMAN WHO WOULD TELL YOU FIRSTHAND HOW SHE  
20 FOUGHT HER CANCER AGGRESSIVELY DUE TO HER LEVEL OF LIFE AND  
21 HER WILL TO LIVE. IN ADDITION TO STAN, SHE'S SURVIVED BY HER  
22 22-YEAR-OLD DAUGHTER, DANA, HER 17-YEAR-OLD SON, WESTON AND  
23 HER MOTHER, VIRGINIA POLK AND THAT WOULD BE ALL MEMBERS ALSO.  
24 ASSEMBLYMAN MIKE GORDON AND I KNOW THAT HE REPRESENTED THE  
25 FOURTH DISTRICT-- RATHER, EL SEGUNDO IS IN THE FOURTH DISTRICT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BUT HE WAS MY ASSEMBLYMAN. AND HE PASSED AWAY ON SATURDAY,  
2 JUNE 25TH. AND MIKE GORDON OFFERED HIS SERVICE AS A LOCAL  
3 ELECTED OFFICIAL, BUSINESS OWNER AND COMMUNITY ACTIVIST. HE  
4 BROUGHT LEADERSHIP NOT ONLY TO THE 53RD DISTRICT WHERE HE HAD  
5 VERY LITTLE TIME TO SERVE BUT WAS INVALUABLE IN PROTECTING THE  
6 LOS ANGELES AIR FORCE BASE. AND ALSO I CAN REMEMBER OVER ALL  
7 OF THE YEARS THAT HE-- FROM HIS POSITION AS MAYOR OF EL  
8 SEGUNDO FOUGHT WITH L.A.X. AND NEGOTIATED WITH THEM TO TRY TO  
9 PREVENT SOME OF THE PROBLEMS AND THE IMPOSITION OF L.A.X. ON  
10 THE LOCAL COMMUNITIES SURROUNDING THE AIRPORT. HE WAS  
11 EXTREMELY ENGAGED IN HIS LOCAL COMMUNITY, SERVING ON BOARDS OF  
12 THE EL SEGUNDO EDUCATION FOUNDATION, SOUTH BAY AND LOS ANGELES  
13 COUNTY CHAPTERS OF AMERICAN HEART ASSOCIATION, EL SEGUNDO  
14 KIWANIS AND REACH OUT AGAINST DRUG COMMITTEE. HE'S SURVIVED BY  
15 HIS WIFE AND FOUR CHILDREN AND I KNOW THAT ALL OF US REALLY  
16 VERY FONDLY REMEMBER MIKE FOR ALL OF HIS HARD WORK AND HE'S  
17 GOING TO BE SORELY MISSED. FRED AND-- ALL MEMBERS ON THAT,  
18 TOO. AND I GUESS ARE YOU GOING TO DO ONE, TOO? FRED DUTTON,  
19 WHO PASSED AWAY AT AGE 82 ON SATURDAY, JUNE 25TH. FRED DUTTON  
20 WAS A DEMOCRATIC POWER BROKER, BOTH IN WASHINGTON AND  
21 CALIFORNIA, WHO SERVED AS ASSISTANT TO PRESIDENT JOHN F.  
22 KENNEDY AND CHIEF OF STAFF FOR GOVERNOR EDMUND G. "PAT" BROWN.  
23 SINCE 1975, HE HAS BEEN WASHINGTON COUNCIL AND LOBBYIST FOR  
24 SAUDI ARABIA. HE WROTE TWO BOOKS ON NATIONAL POLITICS,  
25 "CHANGING SOURCES OF POWER, AMERICAN POLITICS IN THE 1970S"



**The Meeting Transcript of  
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1 PUBLISHED IN 1971 AND "ELECTION GUIDE FOR '72" IN '72. HE  
2 SERVED IN THE ARMY DURING WORLD WAR II, BECAME A PRISONER OF  
3 WAR AFTER HE WAS WOUNDED IN THE BATTLE OF THE BULGE, EARNING A  
4 PURPLE HEART AND BRONZE STAR. HE IS SURVIVED BY HIS WIFE AND  
5 LAW PARTNER, NANCY, AND HIS CHILDREN STACEY, CHRISTINA,  
6 CHRISTOPHER, LISA, EVE, AND HIS SEVEN GRANDCHILDREN. AND DR.  
7 JOHN MCREYNOLDS, A DENTIST IN THE SECOND DISTRICT AND LONG-  
8 TIME RESIDENT OF LADERA HEIGHTS. HE PASSED AWAY ON TUESDAY,  
9 JUNE 21ST. HE'S SURVIVED BY HIS WIFE, DONNA. AND PAUL SUZUKI,  
10 A WEST LOS ANGELES RESIDENT WHO OFFICIATED AT THE LOCAL TRACK  
11 MEETS FOR SEVERAL DECADES, DIED WEDNESDAY, JUNE 22ND WHEN HE  
12 WAS STRUCK BY A SHOT PUTT DURING A PRACTICE SESSION AT HOME  
13 DEPOT CENTER IN CARSON. MR. SUZUKI, 77, WAS STRUCK IN THE HEAD  
14 FROM AN UNIDENTIFIED SHOT PUTTER WHO WAS WORKING OUT A DAY  
15 BEFORE THE START OF THE FOUR-DAY U.S.A. TRACK AND FIELD  
16 CHAMPIONSHIP. HE WAS A 30-YEAR TRACK, BASKETBALL, VOLLEYBALL  
17 OFFICIAL. HE IS SURVIVED BY HIS WIFE, DOROTHY, THREE CHILDREN  
18 AND FOUR GRANDCHILDREN. I AM NOT GOING TO CALL UP-- I DON'T  
19 HAVE ANY SPECIALS.

20  
21 **SUP. ANTONOVICH:** SUPERVISOR YAROSLAVSKY, THEN.

22  
23 **SUP. YAROSLAVSKY:** DO YOU HAVE THE HEARING ITEMS?

24  
25 **SUP. ANTONOVICH:** PARDON?



**The Meeting Transcript of  
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1

2 **SUP. BURKE:** WE'RE GOING TO HAVE ALL THE HEARING ITEMS, RIGHT?

3

4 **SUP. ANTONOVICH:** YEAH, WE'RE GOING TO DO ALL THE HEARING  
5 ITEMS.

6

7 **SUP. YAROSLAVSKY:** FIRST?

8

9 **SUP. ANTONOVICH:** DO YOU WANT TO SEE THE HEARING ITEMS?

10

11 **SUP. KNABE:** WELL, I HAVE ADJOURNMENTS.

12

13 **SUP. ANTONOVICH:** WHY DON'T WE DO THE ADJOURNMENTS AND THEN  
14 WE'LL DO THE HEARING ITEMS.

15

16 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I MOVE THAT WE ADJOURN IN THE  
17 MEMORY OF PAUL WINCHELL, A RADIO AND TELEVISION PERFORMER AND  
18 VENTRILOQUIST AND VOICEOVER ARTIST KNOWN AS THE VOICE TIGGER  
19 IN THE DISNEY "WINNIE THE POOH" FEATURES FOR MORE THAN THREE  
20 DECADES, WHO DIED AT THE AGE OF 82. PAUL EARNED A GRAMMY IN  
21 1974 FOR THE BEST CHILDREN'S RECORDING WITH "THE MOST  
22 WONDERFUL THING ABOUT TIGGERS" FROM THE FEATURE "WINNIE THE  
23 POOH AND TIGGER, TOO," A CAREER THAT SPANNED SIX DECADES,  
24 BEGINNING IN THE 1930S AS A TEENAGE GUEST STAR ON RADIO'S  
25 MAJOR BOWES ORIGINAL AMATEUR HOUR PROGRAM. HE WAS ALSO AN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 INVENTOR WHO HELD 30 PATENTS, INCLUDING ONE FOR AN EARLY  
2 ARTIFICIAL HEART. HE IS SURVIVED BY HIS WIFE OF 31 YEARS, THE  
3 FORMER JEAN FREEMAN, FIVE CHILDREN AND THREE GRANDCHILDREN.  
4 RUTH DORIS SINAY. RUTH SINAY WAS A RESIDENT OF OUR DISTRICT  
5 WHO PASSED AWAY AT THE AGE OF 85. SHE IS SURVIVED BY HER  
6 HUSBAND, JOE SINAY, A SON, FREDERICK SCHIFF, BROTHER, DONALD  
7 MILMAN, STEPDAUGHTER ALISE SINAY SPILKER, GRANDDAUGHTERS  
8 AUDREY SPILKER HAGAR AND JOANNA SPILKER, ALONG WITH ERICA AND  
9 EMMA SUNKIN. RUTH WAS A COMMUNITY LEADER AND COMMUNITY  
10 ACTIVIST AND SHE WILL BE MISSED. I ALSO WANT TO JOIN IN THE  
11 ADJOURNMENT FOR CAROLINE LEONETTI AHMANSON. I HAD THE  
12 PRIVILEGE OF WORKING WITH HER WHEN I WAS AT THE CITY OF LOS  
13 ANGELES WHEN SHE WAS DOING SOME GROUNDBREAKING WORK, TRAIL  
14 BLAZING WORK ON U.S./CHINA RELATIONS AND WHEN SHE WAS WORKING  
15 CLOSELY WITH MAYOR BRADLEY AT THAT TIME AND SHE WAS A CLASS  
16 ACT ALL THE WAY AROUND. SHE WAS AN IMPORTANT LEADER IN THE  
17 HISTORY OF THIS CITY. JAKE RAFELSON, LONG-TIME RESIDENT OF OUR  
18 DISTRICT, WHO PASSED AWAY LAST WEEK. HE IS SURVIVED BY HIS  
19 WIFE, VIRGINIA, WHO IS FOUNDER AND EXECUTIVE DIRECTOR OF  
20 B.A.S.E., THE BASIC ADULT SPANISH EDUCATION LITERACY PROGRAM  
21 FOR LOW INCOME RESIDENTS IN THE SAN FERNANDO VALLEY AND  
22 SURVIVED ALSO BY OTHER FAMILY MEMBERS. ALSO ASK THAT WE  
23 ADJOURN IN THE MEMORY OF HOWARD ELINSON. HOWARD WAS IS A LONG-  
24 TIME RESIDENT OF OUR DISTRICT, A UNIVERSITY PROFESSOR,  
25 POLITICAL CONSULTANT AND ADVISOR AND LEADER IN THE ORTHODOX



**The Meeting Transcript of  
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1 JEWISH COMMUNITY, WHO RECENTLY PASSED AWAY. HE IS SURVIVED BY  
2 HIS BROTHER, MARK ELINSON, WHO'S A TEACHER AT MONROE HIGH  
3 SCHOOL AND I THINK PROMOTED SINCE INTO LAUSD AND OTHER  
4 RELATIVES AND MANY FRIENDS. HOWARD WAS AN AIDE TO CONGRESSMAN  
5 HENRY WAXMAN WHEN HE FIRST BECAME A CONGRESSMAN AND WORKED  
6 WITH HIM VERY CLOSELY. HE WAS A BRILLIANT, BRILLIANT HUMAN  
7 BEING AND SORRY TO SEE HIM GO. I ALSO WANT TO JOIN ON PAUL  
8 SUZUKI. PAUL SUZUKI WAS A TRACK AND FIELD OFFICIAL FOR AS LONG  
9 AS I CAN REMEMBER AROUND TOWN. WHEN I WAS ON THE FAIRFAX HIGH  
10 SCHOOL TRACK TEAM, AND NOT ONE OF THE STARS OF THE TRACK TEAM,  
11 I MIGHT ADD, BUT I STILL WAS ON THE TRACK TEAM, PAUL SUZUKI,  
12 DURING THE SUMMER MEETS THAT WE USED TO HAVE, WAS OUT THERE,  
13 HE WAS A TIMER, HE WAS A MEASURER, HE WAS-- HE'S BEEN A  
14 FIXTURE IN THE TRACK AND FIELD COMMUNITY OF SOUTHERN  
15 CALIFORNIA FOR AS LONG AS I CAN REMEMBER AND IT'S JUST A SAD  
16 AND TRAGIC THING THAT HE PASSED AWAY THIS WAY. SO I WANT TO  
17 JOIN ON PAUL.

18  
19 **SUP. ANTONOVICH:** SO ORDERED.

20  
21 **SUP. YAROSLAVSKY:** THAT'S ALL I HAVE.

22  
23 **SUP. ANTONOVICH:** SUPERVISOR KNABE.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE:** YES. I, TOO, WANTED TO JOIN, WE'RE ALL MEMBERS ON  
2    DEPUTY JERRY ORTIZ. HE WAS A RESIDENT OF DIAMOND BAR AND, AS  
3    WE ALL KNOW, WAS GUNNED DOWN ON FRIDAY DURING AN INVESTIGATION  
4    IN HAWAIIAN GARDENS AREA. I WAS IN AN EVENT JUST THIS LAST  
5    FALL IN NOVEMBER WHERE THE CITY OF LAKEWOOD GAVE HIM THE  
6    CITY'S AWARD OF VALOR TO DEPUTY ORTIZ AND HIS PARTNER, TIMOTHY  
7    BRENNAN, FOR THEIR AUGUST, 2004, PURSUIT OF AN ARMED CARJACKER  
8    WHICH LED TO THE ARREST OF A COUPLE OF GANG MEMBERS. HE WAS  
9    JUST A GREAT YOUNG MAN AND VERY COURAGEOUS, LOVED-- HE WAS A  
10   BOXING FANATIC, JUST A GREAT GUY TO BE AROUND, AND SO HE'S  
11   GOING TO BE GREATLY MISSED AND AS WAS SAID, SURVIVED BY HIS  
12   WIFE OF ONLY THREE WEEKS, CHELA, AND TWO SONS, JEREMY AND  
13   JACOB, PARENTS, LUIS AND ROSA AND SISTERS, SYLVIA, CLAUDIA,  
14   ANNA, MICHAEL AND ART, HIS BROTHER. SO THAT WAS A TOUGH ONE.  
15   LAKEWOOD STATION'S HAD A TOUGH COUPLE OF YEARS HERE OUT THERE,  
16   SO OUR THOUGHTS GO TO DEPUTY ORTIZ' FAMILY AND TO THE MEMBERS  
17   OUT THERE AT THE LAKEWOOD STATION. ALSO JOINING SUPERVISOR  
18   BURKE AND ALL MEMBERS IN ADJOURNING IN MEMORY OF ASSEMBLYMAN  
19   MIKE GORDON. HE HAD A VERY COURAGEOUS BATTLE WITH THAT BRAIN  
20   TUMOR AND JUST, YOU KNOW, BARELY INSTALLED AS A MEMBER OF THE  
21   LEGISLATURE AND THEN THINGS WENT SOUTH FOR HIM BUT HIS ABILITY  
22   TO BUILD COALITIONS FOR THE L.A.X. EXPANSION TO FIGHT THAT, AS  
23   WELL AS SAVING THE L.A. AIR FORCE BASE AND THE PROJECT BETWEEN  
24   THE COUNTY AND HAWTHORNE, THE CITY OF EL SEGUNDO. HE'S GOING  
25   TO BE GREATLY MISSED FOR HIS EFFORTS. MIKE AND I GO WAY BACK,



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1   THOUGH, TO HIS DAYS IN CERRITOS. I ORIGINALLY MET HIM WHEN HE  
2   JOINED THE CERRITOS OPTIMIST CLUB YEARS AGO WHEN HE WORKED FOR  
3   BRUCE YOUNG AND THAT'S WHERE OUR PATHS ORIGINALLY CROSSED, SO  
4   MIKE'S BEEN A FRIEND FOR A VERY LONG TIME AND A VERY YOUNG  
5   AGE. IT'S A TRAGEDY BUT HE FOUGHT THE FIGHT. AND, SO TO DENISE  
6   AND TO THE KIDS, OUR THOUGHTS AND PRAYERS. ALSO, AND I BELIEVE  
7   ALL MEMBERS ON THIS, THAT WE ADJOURN IN MEMORY OF GARY CLARK,  
8   WHO PASSED AWAY AT HIS HOME IN SIGNAL HILL ON JUNE 22ND. HE'S  
9   A LONG-TIME RESIDENT OF LONG BEACH AT SIGNAL HILL AND HE WAS A  
10   DEPUTY EXECUTIVE OFFICER FOR GOVERNMENT RELATIONS AT THE  
11   M.T.A. AND HE'S SURVIVED BY HIS PARTNER, PETER, HIS MOTHER,  
12   BERNICE AND SISTERS, DIANE AND KATHLEEN AND ALL MEMBERS IN  
13   THAT ADJOURNMENT. ALSO THAT WE ADJOURN IN MEMORY OF YOUNG  
14   TYLER GARCIA, WHO WAS TRAGICALLY STRUCK BY AN AUTOMOBILE  
15   FRIDAY AFTERNOON AT OUR CARMELITOS PUBLIC HOUSING COMPLEX IN  
16   LONG BEACH. THIS SEVEN YEAR KID WAS A GREAT KID. I MEAN, HE  
17   WAS A SURVIVOR OF CANCER AND MULTIPLE OPERATIONS AND, YOU  
18   KNOW, JUST FULL OF VIM AND VIGOR AND A VERY VIVACIOUS YOUNG  
19   MAN. IT WAS JUST TRAGIC. HE JUST DARTED OUT, GOT AN ICE CREAM  
20   BAR WITH HIS MOM AND, YOU KNOW, DARTED OUT. IT WASN'T THE  
21   DRIVER'S FAULT OR ANYTHING ELSE LIKE THAT. BUT, AFTER THAT  
22   FIGHT WITH CANCER, IT'S JUST A REAL TRAGEDY. SO WE'RE ALL  
23   GOING TO MISS TYLER. ALSO THAT WE ADJOURN IN MEMORY OF  
24   KATHERINE DEBIE, WHO PASSED AWAY AT THE AGE OF 90, A LONG-TIME  
25   RESIDENT OF ARTESIA, DEDICATED TEACHER AT THE BELLFLOWER



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1 CHRISTIAN SCHOOLS AND ABC UNIFIED SCHOOL DISTRICT. SHE  
2 PUBLISHED A BOOK CALLED "MATH MADE EASY." SHE WAS AN ACTIVE  
3 MEMBER FOR SOME 60 YEARS AT THE ARTESIA FIRST CHRISTIAN REFORM  
4 CHURCH. SHE IS SURVIVED BY HER CHILDREN, HARLAN, HAROLD, MERLE  
5 AND IGERNA. AND SIX GRANDCHILDREN: BRETT, KERRY, CHRISTOPHER,  
6 TIMOTHY, TRAVIS AND JEREMIAH. GREAT LADY. ALSO THAT WE ADJOURN  
7 IN MEMORY OF YING WAH HOM, WHO PASSED AWAY AT THE AGE OF 93.  
8 HE IS THE FATHER OF A GOOD FRIEND, A FELLOW OPTIMIST MEMBER  
9 JOHN HOM. HE'S SURVIVED BY MANY LOVING FAMILY MEMBERS AND  
10 FRIENDS. ALSO THAT WE ADJOURN IN MEMORY OF MICHAEL GIFFORD,  
11 WHO GREW UP IN LA CANADA WHERE HE ATTENDED SCHOOL. HE AND HIS  
12 WIFE, DEBBIE, HAVE BEEN MARRIED FOR 30 YEARS. THEY HAVE TWO  
13 CHILDREN. AND KAREN AND RYAN ATTENDED PALOS VERDES PENINSULA  
14 HIGH SCHOOL. HE WAS VERY PROUD OF HIS TWO CHILDREN AND WILL BE  
15 DEARLY MISSED BY FRIENDS AND FAMILY. ALSO JOIN SUPERVISOR  
16 YAROSLAVSKY IN ADJOURNING IN MEMORY OF PAUL SUZUKI. AND,  
17 AGAIN, I DON'T HAVE THE LONG HISTORY OF BEING BORN AND RAISED  
18 LIKE ZEV DOES AROUND HERE BUT, AS LONG AS I'VE BEEN GOING TO  
19 ALL THE MAJOR TRACK MEETS THROUGHOUT THE COUNTY AND FOR MANY,  
20 MANY YEARS, PAUL WAS A STOUT FIXTURE AT ALL THAT IN THE MIDDLE  
21 OF EVERYTHING AND WHAT A TRAGEDY THAT WAS. HE IS SURVIVED BY  
22 HIS WIFE, DOROTHY, TWO CHILDREN AND FOUR GRANDCHILDREN. ALSO  
23 THAT WE ADJOURN IN MEMORY OF KATHY AVARY, KILLED IN AN  
24 AUTOMOBILE ACCIDENT AT THE YOUNG AGE OF 54. SHE WAS KNOWN FOR  
25 HER WARMTH, SMILE AND HER WILLINGNESS TO HELP PEOPLE. SHE



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1   WORKED AT KHOURY'S RESTAURANT IN LONG BEACH AND WAS A  
2   SURROGATE MOM AND FRIEND TO MANY, MANY. HER BOYFRIEND SAID SHE  
3   WAS A WALKING ANGEL. SHE'S SURVIVED BY HER DAUGHTER, KRISTEN  
4   AND BOYFRIEND, RICK. ALSO THAT WE ADJOURN IN MEMORY OF DON  
5   ROBERTSON, A WORLD WAR II VETERAN WHO MENTORED MANY LONG BEACH  
6   YOUTH FOR OVER 40 YEARS, PASSED AWAY AT THE AGE OF 81. VERY  
7   ACTIVE IN THE BOY SCOUTS FOR MANY, MANY YEARS, IN HIKING AND  
8   HE IS SURVIVED BY HIS WIFE, GELETA, CHILDREN, DONALD, LARRY,  
9   TERRY AND SUSAN, EIGHT GRANDCHILDREN AND ONE GREAT-  
10   GRANDDAUGHTER. AND AGAIN AS WELL TO JOIN IN THE ADJOURNMENTS  
11   THAT WERE MENTIONED EARLIER WITH CAROLINE LEONETTI AHMANSON, A  
12   GREAT LADY AND TO TO OUR OWN, TO VIRGINIA WISNIEWSKI, STAN'S  
13   WIFE. AND THOSE ARE MY ADJOURNMENTS.

14

15   **SUP. ANTONOVICH:** OKAY. I'D LIKE TO ALSO MOVE THAT WE ADJOURN--  
16   SO ORDERED ON THAT. CAROLINE LEONETTI AHMANSON WAS A FRIEND OF  
17   OVER 40 YEARS. SHE WAS ALSO VERY INSTRUMENTAL WHEN WE  
18   DEVELOPED THE LOS ANGELES COUNTY HIGH SCHOOL OF THE ARTS. A  
19   TIRELESS WORKER. SHE SHOWED UP AT ALL EVENTS AND ALSO SHE WAS  
20   QUITE ACTIVE IN REPUBLICAN PARTY ACTIVITIES AND, AGAIN, SHE  
21   WOULD SHOW UP AT ALL OF THE VARIOUS EVENTS AND VERY SUPPORTIVE  
22   LADY OF THE ARTS, COMMUNITY, PARTICIPATION, GOOD ROLE MODEL  
23   AND HELPING BRINGING CHILDREN, MAKING THEM AWARE OF THE ARTS  
24   AND PROVIDING OPPORTUNITIES FOR THEM TO GO TO THE MUSIC  
25   CENTER, ATTEND OTHER CULTURAL EVENTS THROUGHOUT THE COUNTY.



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1 AND, AS WAS STATED, SHE WAS ALSO INVOLVED IN IMPROVING THE  
2 RELATIONS BETWEEN CHINA AND THE UNITED STATES, WHERE SHE WAS  
3 ACTIVELY INVOLVED. SHE DID SERVE AS A, I BELIEVE, A DIRECTOR  
4 OF THE NIXON LIBRARY AS WELL, AS WELL AS SHE WAS A DIRECTOR OF  
5 DISNEY STUDIOS. FORMER MAYOR OF GLENDALE, LA VERNE ALLEN, WHO  
6 PASSED AWAY ON JUNE 11TH. HE WAS A VERY OUTSTANDING COUNCIL  
7 MEMBER AND MAYOR FOR THE CITY OF GLENDALE. HE HAD OWNED  
8 ALLAN'S FURNITURE COMPANY FOR 35 YEARS AND WAS PRESIDENT OF  
9 THE LOCAL KIWANIS CLUB. HE LEAVES HIS WIFE, VI, AND THREE  
10 CHILDREN AND THREE BROTHERS. FRANCIS MASON CHURCH, A LONG-TIME  
11 COUNTY EMPLOYEE, WHO PASSED AWAY AT THE AGE OF 94. SHE HAD  
12 WORKED IN THE ASSESSOR'S OFFICE, SHE WAS-- SHE ALSO WORKED IN  
13 THE C.E.O.'S OFFICE FOR HARRY HUFFORD. AND WE ALSO RECOGNIZE  
14 PAUL WINCHLE. AS A LITTLE BOY GROWING UP, THAT WAS ONE OF MY  
15 T.V. STARS, OBSERVING HIM WITH JERRY MAHONEY AND HAD AN  
16 OPPORTUNITY OF MEETING HIM LATER IN LIFE. AND, AS WE STATED,  
17 HE HAS MANY INVENTIONS IN THE MEDICAL FIELD, INCLUDING ONE HE  
18 HAD DEVELOPED THE ARTIFICIAL HEART. ANN IRENE SEAL. SHE-- THE  
19 MOTHER OF ROBERT SEAL. JULIAN FOUST, 15-YEAR-OLD NEPHEW OF MY  
20 FORMER ASSISTANT CHIEF OF STAFF AND CAMPAIGN MANAGER, VICKY  
21 FOUST. HE IS SURVIVED BY HIS PARENTS, TOM AND MARIE AND  
22 BROTHER, VINCENT AND AUNT VICKY. HE FOUGHT A COURAGEOUS BATTLE  
23 WITH CANCER.

24

25 **SUP. KNABE:** I'D LIKE TO JOIN IN THAT AS WELL.



**The Meeting Transcript of  
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1

2 **SUP. ANTONOVICH:** NORMAN JOHNSON, FORMER DIRECTOR OF THE LOS

3 ANGELES COUNTY DEPARTMENT OF PARKS AND RECREATION. IN HIS

4 HONOR, THE BOARD RECENTLY DEDICATED THE NORMAN S. JOHNSON

5 AQUATIC CENTER IN ARCADIA. THE FRANK BONELLI PARK IN SAN DIMAS

6 WAS DEVELOPED UNDER NORM JOHNSON'S LEADERSHIP. HE HAD RECEIVED

7 MANY AWARDS FOR OPEN SPACE DEVELOPMENT AND NUMEROUS AWARDS,

8 SERVED AS PRESIDENT OF THE NATIONAL PARKS ASSOCIATION. HE WAS

9 ALSO A ELECTED MEMBER TO THE L.A. COUNTY EMPLOYEES RETIREMENT

10 BOARD FOR OVER-- BOARD OF INVESTMENTS FOR OVER 20 YEARS AND ON

11 THE BOARD OF DIRECTORS FOR THE RETIRED EMPLOYEES OF L.A.

12 COUNTY FOR 21 YEARS. HE WAS A LIFELONG RESIDENT OF L.A. COUNTY

13 AND HE WOULD HAVE CELEBRATED HIS 93RD BIRTHDAY ON JUNE 23RD.

14 GUY SOUTHERFIELD, THE SON OF TROY AND VICKY SOUTHERFIELD OF

15 QUARTZ HILL. GUY'S FATHER, TROY, IS A MEMBER OF THE QUARTZ

16 HILL TOWN COUNCIL. HE WAS KILLED IN A SKI BOARD AUTO ACCIDENT.

17 C. TIMOTHY O'MALLEY, ATTORNEY, WHO LECTURED ON MANY LEGAL

18 ISSUES AND HE IS ALSO A CONSULTANT TO THE NATIONAL ASSOCIATION

19 OF CHINESE-AMERICAN BANKERS, THE LAWYERS CLUB OF LOS ANGELES

20 AND THE U.C.L.A. SCHOOL OF LAW. HE SERVED ON THE BOARD OF

21 DIRECTORS OF EAST LOS ANGELES REGIONAL CENTER FOR THE

22 DEVELOPMENTALLY DISABLED. GARY MIRROR, SCHOOL BOARD MEMBER FOR

23 SAUGUS UNION SCHOOL DISTRICT. HE WAS QUITE INVOLVED AS A

24 LEADER IN ELEMENTARY EDUCATION FOR MORE THAN A DECADE. HE

25 PASSED AWAY AT THE AGE OF 58. HE WAS RECOGNIZED BY THE P.T.A.



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1 FOR OUTSTANDING EDUCATION TO YOUTH IN THE SANTA CLARITA VALLEY  
2 ALONG WITH HIS WIFE, CHARLOTTE. HE WAS A GARMENT CONTRACTOR  
3 FOR 28 YEARS AND WAS INVOLVED IN CHANGING CAREERS TO SELL REAL  
4 ESTATE. AND HE LEAVES FOUR CHILDREN. ALSO I JOIN IN WITH PAUL  
5 SUZUKI, WHO PASSED AWAY IN THAT TRAGIC SHOT PUTT ACCIDENT.  
6 ROSE GRAWASAGE OF THE SAN GABRIEL VALLEY, WHO PASSED AWAY  
7 AFTER-- THIS PAST WEEK. SECONDED BY SUPERVISOR BURKE. WITHOUT  
8 OBJECTION, SO ORDERED. OKAY. WE WILL GO TO THE SET AGENDA ON  
9 PUBLIC HEARINGS. NUMBER ONE.

10

11 **CLERK VARONA-LUKENS:** MR. CHAIRMAN, I MIGHT ASK ALL OF THOSE  
12 WHO PLAN TO TESTIFY BEFORE THE BOARD ON ANY OF THE PUBLIC  
13 HEARING ITEMS TO PLEASE STAND, RAISE YOUR RIGHT HAND AND BE  
14 SWORN IN. [ ADMINISTERING OATH ]

15

16 **CLERK VARONA-LUKENS:** THANK YOU. PLEASE BE SEATED. NUMBER 1,  
17 HEARING ON ANNEXATION OF APPROVED TENTATIVE SUBDIVISION  
18 TERRITORIES TO COUNTY LIGHTING DISTRICT 1687 AND COUNTY  
19 LIGHTING DISTRICT LLA-1 AND TO LEVY AND COLLECT ANNUAL  
20 ASSESSMENTS WITHIN THE ANNEXED SUBDIVISION TERRITORIES FOR  
21 STREET LIGHTING PURPOSES FOR FISCAL YEAR 2006/2007. WE HAVE NO  
22 WRITTEN PROTESTS FOR THIS ITEM, MR. CHAIRMAN AND WE DO HAVE A  
23 STAFF PRESENTATION.

24



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1 **ANTHONY NYIVIH:** MY NAME IS ANTHONY NYIVIH AND I'M A SENIOR  
2 CIVIL ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I'M  
3 FAMILIAR WITH THESE PROCEEDINGS FOR THE ANNEXATION OF  
4 TERRITORY TO LIGHTING MAINTENANCE DISTRICT 1687 AND COUNTY  
5 LIGHTING DISTRICT LLA-1 UNINCORPORATED ZONE AND THE LEVYING  
6 AND COLLECTION OF ASSESSMENTS FOR THE FIVE TENTATIVE  
7 SUBDIVISION AREAS DESCRIBED IN THE BOARD LETTER. IN MY  
8 OPINION, THE SUBDIVISION AREAS WOULD BE BENEFITED BY THE  
9 ANNEXATION AND THE SERVICES TO BE PROVIDED AND THE PROPOSED  
10 ASSESSMENTS HAVE BEEN SPREAD IN PROPORTION TO BENEFIT. IN THE  
11 EVEN THAT THERE ARE NO MAJORITY PROTESTS, WE ARE RECOMMENDING  
12 THAT YOUR BOARD ADOPT RECOMMENDATION TO ANNEX AND TO LEVY THE  
13 PROPOSED ASSESSMENTS. WE'RE ALSO RECOMMENDING THAT YOUR BOARD  
14 APPROVED THE EXCHANGE OF PROPERTY TAX REVENUE FOR NONEXEMPT  
15 AGENCIES WHICH HAVE CONSENTED AND TO APPROVE THE EXCHANGE OF  
16 REVENUES FOR THE LOS ANGELES COUNTY WEST VECTOR CONTROL  
17 DISTRICT AND THE RESOURCE CONSERVATION DISTRICT OF THE SANTA  
18 MONICA MOUNTAINS, WHICH HAVE FAILED TO RETURN RESOLUTIONS  
19 AGREEING TO THE EXCHANGE.

20

21 **SUP. ANTONOVICH:** OKAY. ANYBODY SIGNED UP ON THIS ITEM?

22

23 **CLERK VARONA-LUKENS:** NO.

24

25 **SUP. ANTONOVICH:** MOTION BY BURKE TO CLOSE...



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1

2 **CLERK VARONA-LUKENS:** MR. CHAIRMAN, EXCUSE ME. IT WOULD BE  
3 APPROPRIATE AT THIS TIME TO CLOSE THE HEARING, DIRECT THE  
4 TABULATION OF BALLOTS AND TABLE THE ITEM UNTIL LATER IN THE  
5 MEETING FOR TABULATION RESULTS AND ACTION BY THE BOARD.

6

7 **SUP. ANTONOVICH:** OKAY. MOTION BY BURKE, SECONDED, TO CLOSE THE  
8 HEARING AND DIRECT THE TABULATION OF THE BALLOTS AND BRING THE  
9 ITEM BACK AT THE MEETING SO WE CAN TAKE ACTION TODAY, SO WE'LL  
10 LAY IT ON THE TABLE UNTIL THE VOTES ARE COUNTED. SECONDED.  
11 WITHOUT OBJECTION, SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** ITEM NUMBER 2, HEARING ON THE LEVYING AND  
14 COLLECTION OF ANNUAL ASSESSMENTS FOR COUNTY LANDSCAPING AND  
15 LIGHTING DISTRICTS 1, 2, 4 AND ZONES THEREIN FOR LANDSCAPE AND  
16 PARK MAINTENANCE PURPOSES FOR FISCAL YEAR 2005/2006. WE HAVE  
17 NO WRITTEN PROTESTS, MR. CHAIRMAN AND WE DO HAVE A STAFF  
18 PRESENTATION.

19

20 **RUTH RACE:** MY NAME IS RUTH RACE AND I AM THE ADMINISTRATOR OF  
21 SPECIAL DISTRICTS FOR THE DEPARTMENT OF PARKS AND RECREATION.  
22 I AM FAMILIAR WITH THESE PROCEEDINGS FOR THE LEVY OF ANNUAL  
23 ASSESSMENTS WITHIN LANDSCAPING L.L.A. DISTRICT NUMBERS 1, 2,  
24 AND 4 AND ALL ZONES WITHIN THEM. IN MY OPINION, ALL OF THE  
25 AREAS WITHIN L.L.A. 1, 2 AND 4 WILL BE BENEFITED BY THE



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1 SERVICES TO BE PERFORMED. IN MY OPINION, THE PROPOSED  
2 ASSESSMENTS HAVE BEEN SPREAD IN PROPORTION TO BENEFIT. THERE  
3 ARE NO PROPOSED ASSESSMENT INCREASES THIS YEAR BEYOND CONSUMER  
4 PRICE INDEX INCREASES IN SELECTED ZONES WHICH ARE AUTHORIZED  
5 IN THE APPROVED ASSESSMENT FORMULAS FOR THOSE ZONES. WE ARE  
6 RECOMMENDING THAT, DUE TO A SURPLUS IN SOME OF THE IMPROVEMENT  
7 FUNDS, CREDITS BE GRANTED WITHIN 22 ZONES WITHIN L.L.A. 1, 2  
8 AND 4. WE HAVE RECEIVED NO WRITTEN PROTESTS TO THE PROPOSED  
9 LEVY OF THE ANNUAL ASSESSMENTS FOR L.L.A. 1, 2, AND 4.

10

11 **SUP. ANTONOVICH:** ANYBODY SIGNED UP FOR IT? OKAY. DO WE HAVE TO  
12 TABULATE ON THIS AS WELL? OKAY. SUPERVISOR KNABE MOVES TO  
13 CLOSE THE HEARING, APPROVE THE ITEMS. SECONDED. WITHOUT  
14 OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** ITEM NUMBER 3, HEARING ON THE ANNUAL  
17 GARBAGE COLLECTION AND DISPOSAL SERVICE FEES FOR THE ATHENS-  
18 WOODCREST, OLIVETA, BELVEDERE, LENNOX, MALIBU AND MESA HEIGHTS  
19 GARBAGE DISPOSAL DISTRICTS FOR FISCAL YEAR 2005/2006. WE HAVE  
20 NO WRITTEN PROTESTS, MR. CHAIRMAN, AND WE DO HAVE A STAFF  
21 PRESENTATION.

22

23 **NARDY DREW:** GOOD MORNING. MY NAME IS NARDY DREW AND I AM A  
24 SENIOR CIVIL ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I AM  
25 FAMILIAR WITH THESE PROCEEDINGS FOR THE CONTINUED COLLECTION



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1 ON THE TAX ROLL OF THE GARBAGE COLLECTION AND DISPOSAL SERVICE  
2 FEES AT THEIR EXISTING RATES IN THE ATHENS, WOODCREST,  
3 OLIVETA, BELVEDERE, LENNOX, MALIBU, AND MESA HEIGHTS GARBAGE  
4 DISPOSAL DISTRICTS FOR FISCAL YEAR 2005/2006. THE REPORT ON  
5 THIS GARBAGE COLLECTION AND DISPOSAL SERVICE FEES WAS PREPARED  
6 IN MY OFFICE AND UNDER THE DIRECTION OF THE ENVIRONMENTAL  
7 PROGRAMS DIVISION OF THE DEPARTMENT OF PUBLIC WORKS. IN MY  
8 OPINION, IT IS NECESSARY TO RETAIN THE FEES AT THEIR CURRENT  
9 LEVELS AND IT IS IN THE PUBLIC INTEREST TO CONTINUE TO COLLECT  
10 THE FEES ON THE TAX ROLL BECAUSE IT PROVIDES FOR THE MOST  
11 ORDERLY AND COST EFFECTIVE COLLECTION OF SUCH CHARGES FROM THE  
12 AFFECTED PROPERTY OWNERS. IN MY OPINION, THE FEES HAVE BEEN  
13 FAIRLY IMPOSED. WE HAVE RECEIVED NO WRITTEN PROTESTS FOR THE  
14 CONTINUED COLLECTION OF THE GARBAGE COLLECTION AND DISPOSAL  
15 FEES ON THE TAX ROLL.

16  
17 **SUP. ANTONOVICH:** ANYBODY SIGN UP FOR THE ITEM? OKAY. BURKE  
18 MOVES TO CLOSE THE HEARINGS AND APPROVE THE ITEM. SECONDED.  
19 WITHOUT OBJECTION, SO ORDERED.

20  
21 **CLERK VARONA-LUKENS:** NUMBER 4, HEARING ON ANNUAL SOLID WASTE  
22 GENERATION SERVICE CHARGE REPORT FOR FISCAL YEAR 2005/2006 AND  
23 ON COLLECTION OF SOLID WASTE GENERATION SERVICE CHARGE. WE  
24 HAVE NO WRITTEN PROTESTS, MR. CHAIRMAN AND WE ALSO HAVE A  
25 STAFF PRESENTATION ON THIS ITEM.



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1

**NARDY DREW:** MY NAME IS NARDY DREW AGAIN AND I AM A SENIOR CIVIL ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I AM FAMILIAR WITH THESE PROCEEDINGS FOR THE CONTINUED COLLECTION ON THE TAX ROLL OF THE SOLID WASTE GENERATION SERVICE CHARGES AT THEIR EXISTING LEVELS FOR THE FISCAL YEAR 2005/2006. THE ANNUAL REPORT ON THE SOLID WASTE GENERATION SERVICE CHARGES WAS PREPARED IN MY OFFICE AND UNDER THE DIRECTION OF THE ENVIRONMENTAL PROGRAMS DIVISION OF THE DEPARTMENT OF PUBLIC WORKS. IN MY OPINION, IT IS NECESSARY TO RETAIN THE SERVICE CHARGES AT THEIR CURRENT LEVELS AND IT IS IN THE PUBLIC INTEREST TO CONTINUE TO COLLECT THE SERVICE CHARGES ON THE TAX ROLL BECAUSE IT PROVIDES FOR THE MOST ORDERLY AND COST EFFECTIVE COLLECTION OF SUCH CHARGES FROM AFFECTED PROPERTY OWNERS. IN MY OPINION, THE SERVICE CHARGES HAVE BEEN FAIRLY IMPOSED. WE HAVE RECEIVED NO WRITTEN PROTESTS FOR THE CONTINUED COLLECTION OF THE SOLID WASTE GENERATION SERVICE CHARGES ON THE TAX ROLL.

19

**SUP. ANTONOVICH:** ANYBODY SIGNED UP ON THE ITEM? MOTION BY KNABE TO CLOSE THE HEARING AND APPROVE THE ITEM. SECONDED. WITHOUT OBJECTION, SO ORDERED.

23

**CLERK VARONA-LUKENS:** ITEM NUMBER 5, HEARING ON PROPOSED DEPARTMENT OF MENTAL HEALTH PUBLISHED CHARGES FOR FISCAL YEAR



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1 2005/2006, EFFECTIVE JULY 1, 2005. WE HAVE NO WRITTEN PROTESTS  
2 AND WE'RE NOT REQUIRED TO HAVE A STAFF PRESENTATION ON THIS,  
3 MR. CHAIRMAN.

4

5 **SUP. ANTONOVICH:** ANYBODY SIGNED UP IN THE AUDIENCE FOR THE  
6 ITEM? IF NOT, BURKE CLOSES THE HEARING-- OR YAROSLAVSKY WILL  
7 MOVE TO CLOSE THE HEARING AND APPROVE THE ITEM. SECONDED.  
8 WITHOUT OBJECTION, SO ORDERED.

9

10 **CLERK VARONA-LUKENS:** ITEM NUMBER 6, HEARING ON THE 2005 WEED  
11 ABATEMENT REFEREE'S SECOND REPORT TO ABATE NOXIOUS OR  
12 DANGEROUS WEEDS, BRUSH, RUBBISH, ET CETERA, ON UNIMPROVED  
13 PARCELS IN THE COUNTY. WE HAVE NO WRITTEN PROTESTS AND WE'RE  
14 NOT REQUIRED TO HAVE A STAFF PRESENTATION ON THIS, MR.  
15 CHAIRMAN.

16

17 **SUP. ANTONOVICH:** OKAY. ANYBODY SIGN UP FOR THE ITEM? THEN  
18 KNABE WILL CLOSE THE HEARING AND APPROVE THE ITEM. SECONDED.  
19 WITHOUT OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** NUMBER 7, HEARING TO GRANT A NEW  
22 PROPRIETARY PETROLEUM PIPELINE FRANCHISE TO MATRIX PIPELINE,  
23 L.P., TO REFLECT THE TRANSFER OF FRANCHISE RIGHTS FROM  
24 WHITTIER PIPELINE L.L.C. WE HAVE NO WRITTEN PROTESTS, MR.  
25 CHAIRMAN AND WE'RE NOT REQUIRED TO HAVE A STAFF STATEMENT AND



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1 IT WOULD ALSO BE APPROPRIATE IF YOU TOOK UP ITEMS 29 AND 30 AS  
2 THEY BOTH RELATE.

3

4 **SUP. ANTONOVICH:** OKAY. MOTION BY YAROSLAVSKY, SECONDED TO  
5 CLOSE THE HEARING AND APPROVE THE ITEM. WITHOUT OBJECTION, SO  
6 ORDERED.

7

8 **CLERK VARONA-LUKENS:** ITEM NUMBER 8, HEARING ON PROPOSED  
9 AMENDMENTS TO COUNTY CODE TITLE 8, CONSUMER PROTECTION AND  
10 BUSINESS REGULATIONS, TITLE 11, HEALTH AND SAFETY AND TITLE  
11 20, UTILITIES, TO INCREASE MOST PUBLIC HEALTH LICENSE PERMIT  
12 FEES, TO ESTABLISH A PERMIT PROCESS AND FEE FOR COASTAL  
13 COMMISSION APPROVALS IN CONCEPT AND TO ESTABLISH A PERMIT  
14 PROCESS AND FEE FOR WELL YIELDS TESTING. ALSO IT WOULD BE  
15 APPROPRIATE TO ADOPT THE ORDINANCE, INTRODUCTION OF THE  
16 ORDINANCE AMENDING TITLE 8, CONSUMER PROTECTION BUSINESS  
17 REGULATIONS, TITLE 11, HEALTH AND SAFETY AND TITLE 20,  
18 UTILITIES OF THE LOS ANGELES COUNTY CODE RELATING TO THE WELL  
19 YIELD PERMIT PROCESS. THE APPROVAL PROCESS FOR SUBMISSION OF  
20 PLANS TO THE COASTAL COMMISSION AND FEES AND FEE SCHEDULES FOR  
21 INSPECTIONS CONDUCTED BY THE DEPARTMENT OF HEALTH SERVICES. WE  
22 HAVE NO WRITTEN PROTESTS AND WE'RE NOT REQUIRED TO HAVE A  
23 STAFF PRESENTATION ON THIS, MR. CHAIRMAN.

24



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1   **SUP. ANTONOVICH:** OKAY. WE DO NOT HAVE THREE VOTES ON THIS ITEM  
2   AT THIS TIME.

3

4   **CLERK VARONA-LUKENS:** SO...

5

6   **SUP. ANTONOVICH:** LEAVE IT ON THE TABLE.

7

8   **SUP. YAROSLAVSKY:** WHAT NUMBER WAS THAT?

9

10   **CLERK VARONA-LUKENS:** NUMBER 8. OKAY. SO NUMBER 9, HEARING ON  
11   PROPOSED AMENDMENTS TO COUNTY CODE TITLE 12, ENVIRONMENTAL  
12   PROTECTION TO ESTABLISH AND REVISE FEES AND PENALTIES FOR  
13   HAZARDOUS WASTE GENERATOR, HAZARDOUS MATERIALS HANDLERS AND  
14   THE CALIFORNIA ACCIDENTAL RELEASE PREVENTION PROGRAM PERMITS  
15   FOR FISCAL YEAR 2005/2006. ALSO, AN ORDINANCE AMENDING TITLE  
16   12, ENVIRONMENTAL PROTECTION OF THE LOS ANGELES COUNTY CODE  
17   RELATING TO UNIFIED PROGRAM PERMIT REQUIREMENTS AND HAZARDOUS  
18   MATERIALS AND HAZARDOUS WASTE PERMIT FEES. WE HAVE NO WRITTEN  
19   PROTESTS, MR. CHAIRMAN AND WE'RE NOT REQUIRED TO HAVE A STAFF  
20   PRESENTATION ON THIS ITEM.

21

22   **SUP. ANTONOVICH:** OKAY. ANYBODY SIGN UP ON THE ITEM? MOTION BY  
23   KNABE TO CLOSE THE HEARING AND APPROVE THE ITEM. SECONDED.  
24   WITHOUT OBJECTION, SO ORDERED.

25



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1   **CLERK VARONA-LUKENS:** ITEM NUMBER 10, COMBINED HEARING ON  
2   MITIGATED NEGATIVE DECLARATION AND MITIGATION MONITORING  
3   PROGRAM RELATING TO ZONE CHANGE AND CONDITIONAL USE PERMIT,  
4   CASE NUMBERS 02-2305 TO AUTHORIZE THE CONSTRUCTION, OPERATION  
5   AND MAINTENANCE OF AN AUTOMOBILE SERVICE STATION, A MINI MART  
6   AND RESTAURANT WITH A DRIVE-THROUGH WINDOW WITH APPURTENANT  
7   PARKING AND LANDSCAPING AND ENSURE COMPLIANCE WITH THE  
8   REQUIREMENTS OF THE DEVELOPMENT PROGRAM ZONE FOR PROPERTY  
9   LOCATED ON THE NORTH SIDE OF SIERRA HIGHWAY BETWEEN THE  
10   ANTELOPE VALLEY FREEWAY AND PEARBLOSSOM FREEWAY, PALMDALE ZONE  
11   DISTRICT PETITIONED BY SAM MANFREDI. WE HAVE NO WRITTEN  
12   PROTESTS, MR. CHAIRMAN AND WE DO HAVE A STAFF PRESENTATION ON  
13   THIS ITEM.

14

15   **RUSSELL FRICANO:** MR. CHAIR, MEMBERS OF THE BOARD, GOOD  
16   MORNING. I'M RUSSELL FRICANO OF THE DEPARTMENT OF REGIONAL  
17   PLANNING. TO MY IMMEDIATE LEFT IS SAM DEA, THE CASE PLANNER  
18   AND FURTHER TO THE LEFT IS DENNIS HUNTER OF THE DEPARTMENT OF  
19   PUBLIC WORKS. THIS IS A REQUEST FOR A CHANGE IN ZONE FROM A-  
20   112(C) (2) (DP) AND A CONDITIONAL USE PERMIT TO AUTHORIZE  
21   CONSTRUCTION, OPERATION AND MAINTENANCE OF AN AUTOMOBILE  
22   SERVICE STATION, A MINI MART AND A RESTAURANT WITH A DRIVE-  
23   THROUGH WINDOW WITH APPURTENANT FACILITIES AND LANDSCAPING.  
24   THE PROJECT IS LOCATED ON THE NORTHEAST SIDE OF SIERRA HIGHWAY  
25   BETWEEN ANTELOPE VALLEY FREEWAY AND PEARBLOSSOM HIGHWAY. THIS



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1 CASE WAS INITIALLY HEARD BY THE REGIONAL PLANNING COMMISSION  
2 ON SEPTEMBER 8TH, 2004 AND WAS RECOMMENDED FOR APPROVAL AND  
3 ADOPTION ON FEBRUARY 16TH, 2005 AND THAT CONCLUDES MY  
4 PRESENTATION.

5

6 **SUP. ANTONOVICH:** ANY OTHER COMMENTS? COUNTY COUNSEL HAS A  
7 COMMENT.

8

9 **RICHARD WEISS, COUNSEL:** MR. CHAIRMAN, MEMBERS OF THE BOARD IF  
10 YOUR BOARD WERE INCLINED TO APPROVE THIS CASE, AN APPROPRIATE  
11 MOTION WOULD BE TO APPROVE THE MITIGATED NEGATIVE DECLARATION,  
12 ADOPT THE MITIGATION MONITORING PROGRAM, ADOPT THE ZONE CHANGE  
13 ORDINANCE AND INSTRUCT US TO RETURN WITH FINDINGS AND  
14 CONDITIONS FOR THE CONDITIONAL USE PERMIT.

15

16 **SUP. ANTONOVICH:** OKAY. ANYBODY ELSE SIGNED UP ON THIS ITEM?  
17 I'LL MOVE IT. SECONDED BY YAROSLAVSKY. SECONDED, WITHOUT  
18 OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** THAT COMPLETES THE HEARING ITEMS.

21

22 **SUP. ANTONOVICH:** OKAY. OUR SET ITEM. DR. GARTHWAITE, MISS  
23 ROBERTSON. DR. GARTHWAITE?

24



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1   **DR. THOMAS GARTHWAITE:** THANKS. WE'RE HERE TO GIVE YOU AN  
2   UPDATE ON KING DREW MEDICAL CENTER AND I'LL TURN TO KAE  
3   ROBERTSON FOR THE WEEKLY REPORT.

4

5   **KAE ROBERTSON:** YOU'VE RECEIVED OUR WEEKLY REPORT. THE HOSPITAL  
6   ADVISORY BOARD QUALITY OVERSIGHT COMMITTEE HELD THEIR SECOND  
7   MEETING AND THE WOMEN'S CENTER IS OPEN. IN TERMS OF  
8   PHYSICIANS, DR. PEAKS IS WORKING ON GETTING INTENSIVIST  
9   COVERAGE FOR SEVEN DAYS A WEEK ON THE DAY SHIFT WITH ON-CALL  
10   COVERAGE FOR EVENINGS, NIGHTS AND WEEKENDS. WE'RE JUST WAITING  
11   FOR THEM TO SIGN THEIR CONTRACTS. RADIOLOGY COVERAGE CONTINUES  
12   TO REQUIRE DAILY MANAGEMENT OF THE SCHEDULE. WE NEED THE NEW  
13   RADIOLOGY, TELERADIOLOGY CONTRACT TO BE PROCESSED AND I THINK  
14   IT'S GONE THROUGH CONTRACTS AND GRANTS AT THIS POINT BUT, IN  
15   THE MEANTIME, THE BACKLOG IS STILL GROWING. THERE WAS ANOTHER  
16   NURSING JOB FAIR HELD AND ABOUT 20 PEOPLE ATTENDED. I'M SURE  
17   MIKE WILL HAVE MORE INFORMATION ON THAT. THERE'S BEEN A  
18   DECREASE IN THE NUMBER OF PATIENTS IN THE EMERGENCY DEPARTMENT  
19   AWAITING INPATIENT BEDS. I THINK THAT'S BECAUSE WE'VE BEEN  
20   ABLE TO OPEN FIVE TELEMETRY BEDS, FOUR MED SURG BEDS AND 2 ICU  
21   BEDS SO 11 BEDS IN TOTAL SO THAT'S HELPING THE FLOW THROUGH  
22   THE EMERGENCY DEPARTMENT. MEASUREMENT OF INTAKE AND OUTPUT IS  
23   BEING AUDITED. THERE'S BEEN A LOT OF TRAINING. WE'VE BEEN  
24   HOLDING SKILLS TRAINING AND LABS AND WE'RE UP TO 93%  
25   COMPLIANCE WITH INTAKE AND OUTPUT. THAT WAS AN ONGOING ISSUE



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1 IN SOME PRIOR SURVEYS. AND TRAINING WAS CONDUCTED ON MANAGING  
2 AGGRESSIVE BEHAVIOR. THAT'S WHAT GOT THE IMMEDIATE JEOPARDY  
3 REMOVED AND IMPROVED THE CODE 9 RESPONSE. NURSING STAFF WANT  
4 TO LEARN MORE ABOUT MANAGING VERBAL ABUSE AND SO WILL DO SOME  
5 MORE TRAINING ON THAT. PATIENT CENSUS AND ACUITY ON THE UNIT  
6 DICTATES THE NUMBER OF NURSES THAT WE NEED AND SO WE SOMETIMES  
7 NEED TO FLOAT NURSES BETWEEN UNITS AND WE'VE DEVELOPED A  
8 COMPETENCY REQUIREMENT FOR FLOATING NURSES. PHARMACY-- JUST TO  
9 BACK UP ON NURSING, I THINK THERE HAVE BEEN THREE CHIEF  
10 NURSING OFFICER INTERVIEWS AND SEVEN CLINICAL NURSING DIRECTOR  
11 INTERVIEWS TO MOVE THAT TO FULL TIME COUNTY EMPLOYED  
12 INDIVIDUALS, SO WE'RE CONDUCTING THOSE INTERVIEWS. PHARMACY  
13 CANDIDATES FOR THE DIRECTOR OF PHARMACY HAVE BEEN INTERVIEWED  
14 AND THERE IS A GOOD CANDIDATE BEING PURSUED FOR HIRE AND THE  
15 MEDICATION TASK FORCE IS CONTINUING TO MEET, AND IT INCLUDES  
16 PHYSICIANS, NURSES, STAFF NURSES AND PHARMACY. THERE IS AN  
17 IMPROVEMENT IN REPORTING. THERE ARE STILL A NUMBER OF PHARMACY  
18 ISSUES THAT NEED TO BE COMPLETED IN ORDER TO GET THROUGH THE  
19 JOINT COMMISSION SURVEY. PERIOPERATIVE SERVICES, THE  
20 PERIOPERATIVE GOVERNANCE COMMITTEE MET AGAIN. THEY'VE  
21 INSTITUTED A ZERO TOLERANCE FOR PHYSICIANS WITH DISRUPTIVE  
22 BEHAVIOR. IT'S IMPORTANT THAT THIS IS IN PLACE BECAUSE STAFF  
23 FEEL THAT THAT TYPE OF BEHAVIOR MIGHT CONTRIBUTE AND HAS  
24 CONTRIBUTED TO ERRORS AND DECREASES EFFECTIVENESS AND  
25 EFFICIENCY. IT'S ALSO A RETENTION ISSUE FOR NURSING STAFF.



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1 ALSO THE PERIOPERATIVE COMMITTEE APPOINTED A SUBCOMMITTEE TO  
2 DEAL WITH PLANNING AND COMMUNICATIONS FOR THE MOVE INVOLVED IN  
3 THE RENOVATIONS THAT ARE EXPECTED TO BE UNDERWAY THIS SUMMER.  
4 IN TERMS OF HEALTH INFORMATION MANAGEMENT, WHICH IS MEDICAL  
5 RECORDS, WE ARE WORKING ON CLEARING OUT SOME SPACE FOR THE  
6 RENOVATION AND MOVING SOME CHARTS TO OFF-SITE. ADDITIONALLY,  
7 THE CLINICAL PERTINENCE REVIEWS ARE EXPECTED TO START. WE  
8 TRIED USING LIGHT DUTY STAFF BUT THEY REALLY DIDN'T HAVE THE  
9 SKILLS TO BE ABLE TO COMPLETE THE REVIEWS, SO NOW WE'VE  
10 OBTAINED SOME H.I.N. TEMPORARY STAFF THROUGH A CURRENT  
11 CONTRACT TO BE ABLE TO DO THAT WORK. AND THEN THERE WERE A  
12 SERIES OF EMPLOYEE AND COMMUNITY FORUMS THAT WERE HELD. JUST  
13 TO NOTE, I THINK YOU RECEIVED A E-MAIL FROM FRED LEAF ON THE  
14 STATE D.H.S. AND-- SURVEY AND C.M.S. SURVEY, JUST SOME  
15 IMMEDIATE POST-SURVEY ACTIONS THAT WERE TAKEN, PHYSICIANS  
16 ASSISTANTS WHO WERE REMOVED FROM THE CALL SCHEDULE. EMTALA  
17 TRAINING WAS CONDUCTED FOR THE E.D. IN LABOR AND DEL-- IS  
18 BEING CONDUCTED FOR E.D. IN LABOR AND DELIVERY AND WE'RE  
19 EVALUATING THEIR SUGGESTION TO INCREASE THE SERVICES TO 24/7  
20 IN THE PEDIATRIC OUTPATIENT CLINIC.

21

22 **MR. MICHAEL HENRY:** MR. CHAIRMAN, MEMBERS OF THE BOARD, SINCE  
23 JANUARY 2004, WE'VE TAKEN DISCIPLINARY ACTION AGAINST 220  
24 EMPLOYEES AT KING DREW MEDICAL CENTER. OF THIS NUMBER, 120  
25 ACTIONS HAVE RESULTED IN DISCHARGE OR RESIGNATION AND A TOTAL



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1 OF 29 ACTIONS HAVE BEEN TAKEN AGAINST PHYSICIANS. 24 PHYSICIAN  
2 HAVE BEEN DISCHARGED OR RESIGNED. OUR OPEN CASE LOG IS  
3 CURRENTLY AT ABOUT 125. OUR TREND OF CLOSING A NET OF ABOUT 10  
4 CASES PER WEEK IS CONTINUING. WE BELIEVE WE ARE ON TRACK TO  
5 GET TO OUR GOAL OF BEING BELOW A HUNDRED, BETWEEN 80 AND 90  
6 DISCIPLINARY CASES BY THE END OF THIS MONTH INTO AUGUST.  
7 RECRUITMENT EFFORTS FOR THE C.E.O. POSITION CONTINUES TO GO  
8 STRONGLY. WE ARE NOW-- WE HAVE INTERVIEWED I BELIEVE IT'S FIVE  
9 CANDIDATES. WE HAVE ONE MORE TO INTERVIEW-- ACTUALLY, TWO MORE  
10 TO INTERVIEW: ONE NEXT WEEK AND ONE LATE NEXT WEEK AND WE  
11 SHOULD BE VERY CLOSE TO MOVING THOSE CANDIDATES ONTO THE NEXT  
12 STAGE, WHICH WOULD BE AN INTERVIEW WITH THE ADVISORY BOARD AND  
13 DR. GARTHWAITE. THE C.E.O. POSITION IS ALSO MOVING ALONG  
14 AGGRESSIVELY, IF YOU WILL. WE HAVE FOUR INDIVIDUALS THAT ARE  
15 CURRENTLY ON THE LIST THAT CAN BE USED TO MAKE APPOINTMENT. IT  
16 WAS MENTIONED EARLIER THAT WE HAD A JOB FAIR AT KING DREW.  
17 WHILE THE TURNOUT WAS LOW, WE DID RECEIVE SIX APPLICATIONS, IF  
18 YOU WILL, FOR REGISTERED NURSES AND SIX APPLICATIONS FOR  
19 PSYCHIATRIC TECHNICIANS 2. WE WILL CONTINUE TO HAVE THOSE JOB  
20 INTERVIEWS EVERY TWO WEEKS.

21

22 **SUP. ANTONOVICH:** AT 7:22 P.M. FRIDAY NIGHT, WHEN WE RECEIVED  
23 THE REPORT FROM THE DEPARTMENT OF HEALTH THAT THE STATE  
24 LICENSING, THE INSPECTOR WHO HAD VISITED IN A SURPRISE VISIT  
25 TO KING DREW MEDICAL CENTER, THEY COMPLETED THEIR EXIT



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1 CONFERENCE AND THEY FOUND THAT THEIR SEVEN-DAY SITE VISIT  
2 REVEALED THE FOLLOWING: THAT THERE WERE SEVERE PROBLEMS  
3 RELATIVE TO OPERATION OF THAT FACILITY ON THE EMERGENCY  
4 MEDICAL TREATMENT AND ACTIVE LABOR ACT. YOU HAD A PATIENT WHO  
5 WAS NOT TREATED FOR 13 HOURS IN EMERGENCY ROOM. THE PATIENT  
6 WHO HAD EXPIRED HAD A ANEURYSM BUT THAT ANEURYSM WAS DETECTED  
7 IN 2003 BUT NOT ACTED UPON. AND IT INDICATED, ONE CASE  
8 INVOLVED A PATIENT, ANOTHER PATIENT HAD SEVERE ABDOMINAL PAIN,  
9 HAD A SCALE OF 9 OUT OF 10 AND THE PATIENT WAS WAITING FOR 14  
10 HOURS LATER AND THEN LEFT WITHOUT HER VITAL SIGNS EVER HAVING  
11 BEEN TAKEN. THE EXACT CITATION IS GOING TO COME TO THE  
12 HOSPITAL IN ABOUT 20 DAYS. THEN THEY DID THE REVIEW OF 18  
13 PATIENT COMPLAINTS AND THE STATE INSPECTOR WILL ISSUE THAT  
14 REPORT THIS COMING MONTH. THEY ALSO WENT OVER THE EXIT  
15 CONFERENCE INCLUDING A CASE OF A 65-YEAR-OLD WOMAN WITH  
16 DIABETES AND HYPOGLYCEMIA WHOSE CARE DID NOT INCLUDE MENTION  
17 OF THE HYPOGLYCEMIA AND SHE WAS TRANSFERRED TO LOS ALAMITOS  
18 HOSPITAL. AND, UPON ARRIVAL, THE PATIENT WAS CODED AND THEY  
19 DIDN'T MENTION THAT SHE HAD THAT PROBLEM. ANOTHER INVOLVED THE  
20 ADMINISTRATION OF A NARCOTIC AGENT BY AN EPIDURAL TO A NINE-  
21 MONTH-OLD BABY. WHILE THERE APPEARS TO BE NO ADVERSE IMPACT ON  
22 THE BABY, IT WAS INAPPROPRIATELY ADMINISTERED BY TWO NURSES  
23 OUTSIDE THEIR SCOPE OF PRACTICE, ALONG WITH NOT BEING  
24 APPROPRIATE FOR THE INFANT, NO QUESTIONS BEING ASKED IN WHY  
25 THEY WERE DOING IT WHEN THEY WERE DOING IT TO THAT CHILD.



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1    ADDITIONALLY, THEY HAD FAILED TO EVEN GET A SIGNED CONSENT  
2    FROM THE PARENT FOR THAT PROCEDURE. THE INSPECTOR INDICATED  
3    THAT THESE CASES COULD EASILY RESULT IN PLACING THE HOSPITAL  
4    ON EMERGENCY JEOPARDY STATUS BUT BECAUSE WE ARE IN PROGRESS  
5    WITH THE M.O.U. IN PLACE AND WITH THE C.M.S., THEY DON'T PLAN  
6    TO ISSUE THAT BECAUSE THEY-- BUT THEY MAY HAVE THAT  
7    OPPORTUNITY TO DO IN THE FUTURE IF THAT CONTINUES. THIRD PART  
8    OF THE REVIEW INVOLVED THE OVERALL PROGRESS OF THE HOSPITAL  
9    SINCE OCTOBER, AND THEY FOUND THAT THE-- THERE WAS A PROBLEM  
10    WITH THE PHARMACY, NURSING, AND QUALITY ASSURANCE. THE  
11    HOSPITAL IS STILL OUT OF COMPLIANCE WITH MEDICARE CONDITIONS  
12    OF PARTICIPATION IN THESE AREAS. THEY NOTED THAT THERE ARE  
13    STILL TOO MANY PHARMACY ERRORS AND TOO MANY CASES OF DRUGS  
14    BEING ADMINISTERED LATE. THEY NOTED A NUMBER OF LONG-TERM  
15    PROBLEMS CONTINUED TO EXIST WHICH INCLUDE AN INEFFECTIVE  
16    MEDICAL GOVERNING STRUCTURE AT THE HOSPITAL THAT RUBBER STAMPS  
17    RECOMMENDATIONS FROM THE MEDICAL STAFF. AND THEY WERE ALSO  
18    CRITICAL OF THOSE CASE REVIEWS AND PEER REVIEWS DO NOT OCCUR  
19    QUICKLY ENOUGH. THEY NOTED THAT AN EMERGENCY DEPARTMENT  
20    PHYSICIAN ASSISTANTS ARE LISTED ON THE CALL SCHEDULE FOR  
21    PHYSICIAN SPECIALISTS, WHICH IS A DIRECT VIOLATION OF THE  
22    HOSPITAL'S BYLAWS AND NOT GENERALLY ACCEPTED IN CLINICAL  
23    PRACTICE. IT APPEARS THAT THE HEALTH INSPECTOR'S COMMENTS THAT  
24    THE CHIEF OF EMERGENCY MEDICINE IS NOT IN AGREEMENT. THE  
25    SURVEYORS WERE CRITICAL OF THE PSYCHIATRIC EMERGENCY SERVICES.



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1 WHILE THEY NOTED A DECREASE IN OVERCROWDING, THEY STATED THAT  
2 THE OPERATOR OF ONLY FOUR PSYCHIATRIC E.R.S IN THE COUNTY,  
3 THEY INDICATED THE HOSPITAL NEEDS TO PUT INTO PLACE A PLAN  
4 THAT PROVIDES FOR IMMEDIATE RELIEF. ADDITIONALLY, IT WAS NOTED  
5 THAT THE HOSPITAL OPERATES A PEDIATRIC OUTPATIENT CLINIC IN A  
6 MANNER WHICH IS OUTSIDE THE SCOPE OF A CLINIC AND IS CLOSER TO  
7 THAT OF AN EMERGENCY ROOM. WHILE THEY NOTED THE CARE THEY  
8 REVIEWED IN THE CASE IN THE AREA WAS GOOD, IF THE HOSPITAL IS  
9 GOING TO OPERATE A CLINIC PROVIDING THIS SCOPE OF SERVICE, IT  
10 MUST RUN 24 HOURS A DAY AS PART OF THE EMERGENCY DEPARTMENT.  
11 SO THE QUESTION THAT I HAVE IS, MISS ROBERTSON, ON APRIL 29TH  
12 WHEN YOU WERE BEFORE THE BOARD WITH YOUR WEEKLY REPORT, YOU  
13 INDICATED THAT YOU'RE DOING WEEKLY MOCK SURVEYS THAT WEEK,  
14 THAT THE MOCK SURVEYS WERE CONDUCTED PRIOR TO THE J.C.A.H.O.  
15 SURVEY THAT THEY WILL BE DOING IN DECEMBER AND THAT THOSE  
16 SURVEYS SHOWED THE IMPROVEMENT IN NURSING ASSESSMENTS, NURSING  
17 ASSESSMENTS WERE CONSISTENTLY MISSING OR INCOMPLETE IN THOSE  
18 PRIOR SURVEYS. ALSO, YOU MADE MAKE CLEAR THAT THERE WAS-- A  
19 PHYSICIAN ON-CALL SCHEDULE WAS REVISED TO MAKE IT CLEAR WHO  
20 WAS ON CALL AND THAT IT WAS UPDATED AND DISTRIBUTED DAILY, YET  
21 THE STATE INSPECTORS FOUND THAT PHYSICIAN ASSISTANTS, AND NOT  
22 DOCTORS, WERE INAPPROPRIATELY TAKING CALL FOR SPECIALTY  
23 COVERAGE IN THE EMERGENCY DEPARTMENT. SO THE QUESTION IS, WHY  
24 IS THERE A DISCREPANCY IN WHAT YOU HAVE BEEN REPORTING  
25 REGARDING THE PHYSICIANS BEING ON-CALL AND WHERE IS THE



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1    PROGRESS IN THE MOCK SURVEYS RELATIVE TO THE PHARMACY AND  
2    NURSING ASSESSMENTS?

3

4    **KAE ROBERTSON:** TO JUST GO BACK TO PHARMACY, I THINK WE HAVE  
5    CONTINUED TO SAY THAT WE NEED TO OUTSOURCE PHARMACY. I THINK  
6    THAT THE SURVEY DETAILS A NUMBER OF PROBLEMS IN THE PHARMACY  
7    AND WOULD REALLY SUPPORT OUTSOURCING THE PHARMACY BASED ON  
8    THOSE PROBLEMS WITH MEDICATION DELIVERY, MEDICATION ERRORS. SO  
9    I KNOW THAT THAT'S IN PROGRESS WITH THE C.A.O.'S OFFICE AND I  
10   HOPE THAT WE'LL GET THAT EXPEDITED BASED ON THIS REVIEW. AS IT  
11   RELATES TO NURSING ASSESSMENTS, THE NURSING ASSESSMENTS ARE  
12   IMPROVING, THEY ARE CONTINUING TO BE AUDITED AND EDUCATED ON  
13   IMPROVING COMPLIANCE WITH NURSING ASSESSMENT. FOR THE ON-CALL  
14   SCHEDULE, THERE ACTUALLY IS A SURGEON ON THE ON-CALL SCHEDULE.  
15   THE P.A. IS THE BACKUP AND WHAT WAS HAPPENING IS THE EMERGENCY  
16   DEPARTMENT WAS USING THE P.A. AND NOT GOING THROUGH THE ON-  
17   CALL PHYSICIAN AND THAT HAS BEEN RECTIFIED, EFFECTIVE  
18   IMMEDIATELY. WE TOOK THEM OFF THE SCHEDULE SO THAT THEY  
19   WOULDN'T EVEN KNOW WHO TO CALL, THEY WOULD ABSOLUTELY BE  
20   FORCED TO GO THROUGH THE PHYSICIAN BEFORE THEY COULD GET TO  
21   THE PHYSICIAN ASSISTANT AND THEN IT WOULD BE OKAY FOR THE  
22   PHYSICIAN ASSISTANT TO RESPOND TO THE EMERGENCY DEPARTMENT BUT  
23   THEY NEED TO WORK THROUGH THAT WITH THE PHYSICIAN, SO THAT WAS  
24   DONE IMMEDIATELY. WE ALSO ARE, AS I THINK NOTED IN THE SURVEY,  
25   WORKING ON THE EMTALA TRAINING AND THE PART OF EMTALA THAT



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1 THEY DESCRIBED WAS THE DELAY IN TIME FROM TRIAGE TO TREATMENT  
2 IN THE BACK OF THE EMERGENCY DEPARTMENT. THOSE ARE ALL CASES  
3 THAT WE'VE TALKED ABOUT WITH THE BOARD BEFORE. WE IMPLEMENTED  
4 A FIVE-LEVEL TRIAGE. WE WENT FROM THREE LEVEL TO FIVE LEVEL IN  
5 MARCH AND A HUNDRED PERCENT OF THE STAFF HAS BEEN EDUCATED ON  
6 THAT. WE'LL BE DOING DRILLS SIMILAR TO THE CODE 9 DRILLS TO  
7 TEST THAT AND WE'VE ALSO ASKED DOCTOR HARDIN, THE CHAIR OF  
8 EMERGENCY, TO PUT A PHYSICIAN FULL TIME INTO TRIAGE FOR 16  
9 HOURS A DAY.

10

11 **SUP. ANTONOVICH:** DR. GARTHWAITE, IN THE MAY 16TH KING DREW  
12 WEEKLY REPORT, YOU HAD REPORTED THAT YOU HAD MET WITH THE  
13 CHAIR OF EMERGENCY MEDICINE AND LOOKED AT THREE DIFFERENT  
14 METHODS TO ASSESS ADEQUACY OF STAFFING. YOU CONCLUDED THAT ALL  
15 THREE METHODS PROJECTED TO STAFF NEEDED TO BE 14 TO 15 FULL-  
16 TIME EMPLOYEES BASED ON THAT PROJECTION OF 45,000 TO 50,000.  
17 THIS IS DURING THE YEAR. IS THAT STILL YOUR ASSESSMENT?

18

19 **DR. THOMAS GARTHWAITE:** YES, ALTHOUGH WE ARE CERTAINLY AWARE  
20 THAT PART OF THE CONTRACT PHYSICIAN'S TIME IS BEING USED FOR  
21 EDUCATION OF RESIDENTS, WHICH WE BELIEVE IS OUTSIDE THE  
22 BOUNDARIES OF THE WAY WE PAY RESIDENTS, WHICH IS THROUGH THE  
23 UNIVERSITY. SO WE'RE IN THE PROCESS OF GATHERING INFORMATION.  
24 WE RECEIVED SOME DOCUMENTATION ON FRIDAY THAT ACCOUNTED FOR  
25 SOME OF THE HOURS BUT THERE ARE SOME ADDITIONAL HOURS THAT I



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1 THINK CAN ONLY BE ACCOUNTED THROUGH EDUCATION AND WE BELIEVE  
2 THAT NEEDS TO BE TIGHTENED UP AND RUN THROUGH THE UNIVERSITY.  
3 THIS APPARENTLY STARTED BACK IN 1994 OR 5 BUT I THINK THE  
4 WORDING OF THE CONTRACT HAS CHANGED OVER THE YEARS AND HAS NOT  
5 BEEN APPROPRIATELY USED.

6

7 **SUP. ANTONOVICH:** WHY HADN'T THAT BEEN DETECTED SOONER?

8

9 **DR. THOMAS GARTHWAITE:** I DON'T THINK ANYONE HAD LOOKED AT ALL  
10 OF THE-- HAD MATCHED UP ALL THE DIFFERENT INVOICES VERSUS THE  
11 SCHEDULES TO THAT LEVEL, DEGREE OF SCRUTINY. THE BOARD ASKED  
12 US, IN RELATION TO THE RADIOLOGY CONTRACTING ISSUE, TO GO BACK  
13 AND REVIEW EVERY CLINICAL CONTRACT AND WE'VE BEEN IN THE  
14 PROCESS OF DOING THAT. ALSO, AS WE WERE REVIEWING THE-- THE  
15 E.R. PHYSICIAN ISSUES THAT WERE RAISED BECAUSE SEVERAL E.R.  
16 PHYSICIANS WERE LEAVING COUNTY EMPLOYMENT TO FIND EMPLOYMENT  
17 ELSEWHERE AND OUR CONCERNS ABOUT STAFFING, I THINK WE, DURING  
18 THAT DISCUSSION, DISCOVERED THAT THESE PHYSICIANS WERE-- PART  
19 OF THEIR PHYSICIAN TIME WAS RELATED TO TEACHING AND SO WE WERE  
20 IN THE PROCESS OF REVIEWING THAT.

21

22 **SUP. ANTONOVICH:** MISS ROBERTSON, IN THAT SAME KING DREW WEEKLY  
23 REPORT, YOU HAD REPORTED THAT MEDICAL STAFF LEADERSHIP HAD PUT  
24 IN PLACE AN EXPEDITED PEER REVIEW PROCESS FOR UNEXPECTED  
25 DEATHS. STATE INSPECTORS LAST WEEK, AGAIN, CRITICIZED THE



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1 HOSPITAL FOR BEING TOO SLOW TO COMPLETE THE PEER REVIEW  
2 PROCESS. SO WHY IS THERE A DISCREPANCY THERE AND WHY A DELAY  
3 IN EXPEDITING PEER REVIEW PROCESS FOR UNEXPECTED DEATHS?

4

5 **KAE ROBERTSON:** WE DID EXPEDITE THE PEER REVIEW PROCESS FOR  
6 UNEXPECTED DEATHS. THERE IS ALSO PEER REVIEW FOR OTHER CASES  
7 WHERE THERE IS SOME NEED TO REVIEW COMPONENTS AND THEN THERE'S  
8 ALSO OFTENTIMES THE NEED FOR MULTIPLE PEER REVIEWS BECAUSE  
9 MORE THAN ONE SERVICE MIGHT BE INVOLVED IN REVIEWING A  
10 PARTICULAR CASE. SO WE HAVE EXPEDITED THE PEER REVIEW FROM  
11 WHAT WAS IN PLACE BEFORE. WE'VE ALSO INSTITUTED MULTI-SERVICE  
12 PEER REVIEW AND THEN WE'VE PUT IN PLACE ON THE EVENT  
13 NOTIFICATION POLICY A PROCESS FOR OVERALL IMPROVEMENT IN THE  
14 TIME OF PEER REVIEW FOR ALL CASES AND THAT'S JUST GETTING  
15 FINALIZED.

16

17 **SUP. ANTONOVICH:** BUT WHY THE DELAY?

18

19 **KAE ROBERTSON:** FOR THE PEER REVIEW OF DEATHS, THERE HASN'T  
20 BEEN A DELAY. THERE'S BEEN EXPEDITED.

21

22 **SUP. ANTONOVICH:** YOU'RE SAYING THERE'S NO DELAY?

23

24 **KAE ROBERTSON:** THE PEER REVIEW FOR DEATH CASES WAS EXPEDITED.

25



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1    **SUP. ANTONOVICH:** BUT IT HAS NOT BEEN RESOLVED?

2

3    **KAE ROBERTSON:** OH, I THINK WHAT YOU'RE-- WHAT DR. GARTHWAITE  
4    IS JUST REMINDING ME IS THAT MANY OF THE CASES THAT THEY  
5    REVIEWED WERE JANUARY THROUGH MARCH CASES, THEY WERE EARLY  
6    CASES WHERE THERE WAS DELAY IN PEER REVIEW EARLY ON AND SO OUR  
7    CHANGES WERE PUT IN PLACE IN THE APRIL TIME PERIOD.

8

9    **SUP. ANTONOVICH:** SO YOU'RE SAYING THE STATE DID NOT REVIEW  
10    APRIL OR MAY, WHERE THE REVIEW HAS NOW BEEN IN PLACE, BUT THEY  
11    WERE REVIEWING PRIOR TO THAT TIME FRAME WHEN THEY WERE NOT IN  
12    PLACE?

13

14    **KAE ROBERTSON:** I DON'T HAVE THE SPECIFICS OF THEIR CASES. THEY  
15    DID REVIEW CASES THAT WERE AFTER MARCH. THE CASES THAT HAD  
16    DELAYS IN PEER REVIEW WERE THE CASES THAT WERE PRIOR TO THE  
17    CHANGE IN OUR PEER REVIEW PROCESS.

18

19    **SUP. ANTONOVICH:** THAT'S WHAT I'M SAYING, THE...

20

21    **KAE ROBERTSON:** THAT'S TO THE BEST OF MY UNDERSTANDING.

22

23    **DR. THOMAS GARTHWAITE:** WE TYPICALLY DON'T GET ALL THE DETAIL  
24    OF THE CASES AND THE TIMING, WHICH ONES THEY REVIEWED AND SO



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1 FORTH, OPPORTUNITY TO LOOK AT THAT UNTIL THE FINAL-- OR THEIR  
2 MULTI-PAGE REPORT COMES.

3

4 **SUP. ANTONOVICH:** IN THE MAY 27TH RECORD YOU MADE, MISS  
5 ROBERTSON, YOU INDICATED THE FIRST MEETING WAS HELD OF THE  
6 MULTI-DISCIPLINARY MEDICATION SAFETY TASK FORCE, WHICH IS  
7 WORKING TO DEVELOP A SYSTEM FOR THE COLLECTION AND TRACKING OF  
8 MEDICATION ERRORS ACROSS THE HOSPITAL. AND THEN, ON JUNE 17TH,  
9 YOU REPORTED THAT THE TASK FORCE HAD APPROVED A MEDICATION  
10 ERROR REPORTING FORM AND WHAT IS THE STATUS OF THAT CURRENT  
11 TASK FORCE?

12

13 **KAE ROBERTSON:** THE TASK FORCE IS MEETING ON A WEEKLY BASIS AND  
14 CONTINUING TO FOCUS ON MEDICATION EVENT REPORTING AND  
15 MEDICATION ADMINISTRATION PROCESSES FOR IMPROVEMENT. AGAIN, I  
16 DO THINK THAT WE HAVE ISSUES RELATED TO TIMELY DELIVERY OF  
17 MEDICATIONS AND NEED TO REALLY FOCUS ON OUTSOURCING THE  
18 PHARMACY.

19

20 **SUP. ANTONOVICH:** AND HOW RAPIDLY CAN THAT BE DONE?

21

22 **KAE ROBERTSON:** I KNOW THAT THE C.A.O.'S OFFICE HAS MUCH OF THE  
23 INFORMATION AT THIS POINT. WHAT WE'VE BEEN DOING ON A PARALLEL  
24 PROCESS AT THE REQUEST OF THE DEPARTMENT OF HEALTH SERVICES IS  
25 DEVELOPING THE R.F.I. THAT WOULD GO OUT, IF THAT IS APPROVED



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1 BY EVERYONE. I'M ASSUMING THAT'S THE C.A.O. AND THE BOARD AND  
2 THEN WE WOULD HAVE IN HAND THE R.F.I. READY TO GO OUT.

3

4 **SUP. ANTONOVICH:** ARE YOU SAYING THAT THE HOSPITAL IS UNABLE TO  
5 HIRE COMPETENT STAFF FOR THE PHARMACY TO ENSURE THAT THE  
6 PROPER MEDICATIONS ARE BEING ADMINISTERED?

7

8 **KAE ROBERTSON:** I THINK, AS WE REPORTED, WE RUN ABOUT A 75%  
9 REGISTRY STAFF. WE HAVE DONE COMPETENCY TESTING FOR THE  
10 REGISTERED PHARMACISTS, AND THEY HAVE-- AS YOU'LL REMEMBER, WE  
11 HAD TO DO A LOT OF TRAINING AND RETESTING. THEY'VE NOW ALL  
12 COMPLETED THE COMPETENCY TESTING FOR THE PHARMACISTS BUT THAT  
13 HAS NOT EVEN BEEN STARTED FOR THE PHARMACY TECHS BECAUSE THE  
14 UNION AND H.R. HAVE NOT YET COME TO AGREEMENT AROUND THE  
15 PROCESS FOR COMPETENCY TESTING FOR THE PHARMACY TECHNICIANS.

16

17 **SUP. ANTONOVICH:** WHAT IS THE PROBLEM, MR. HENRY?

18

19 **MICHAEL J. HENRY:** WELL, I THINK ONE OF THE PROBLEMS,  
20 BASICALLY, IS THERE IS JUST A SHORTAGE OF PHARMACISTS  
21 NATIONWIDE. PHARMACY IS REALLY A TOUGH RECRUITMENT. AND THEN  
22 YOU HAVE, LAID ON TOP OF THAT, THE IMAGE PROBLEMS OF THE  
23 HOSPITAL ITSELF. THAT MAKES IT DIFFICULT TO RECRUIT. ON TOP OF  
24 THAT, THERE ARE OTHER OPTIONS THAT ARE BEING EXPLORED, SUCH AS



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1 CONTRACTING OUT THE PHARMACY SECTION. ALL THOSE THINGS COMPILE  
2 TO MAKE IT DIFFICULT TO RECRUIT.

3

4 **SUP. ANTONOVICH:** WHAT HAS BEEN THE EFFORT TO CONTACT  
5 RETIRED...

6

7 **SUP. BURKE:** ON THAT-- CAN WE ASK HIM WHAT THE PROGRESS IS ON  
8 THE OUTSOURCING OF THE PHARMACY?

9

10 **MICHAEL J. HENRY:** I THINK YOU'D HAVE TO ASK MR. LEAF OR MR.  
11 GARTHWAITE ON THAT.

12

13 **SUP. BURKE:** BECAUSE THEY'RE IN THE PROCESS OF OUTSOURCING THE  
14 PHARMACY. WHAT'S HAPPENING WITH THAT? WHAT'S THE TIMETABLE?

15

16 **DR. THOMAS GARTHWAITE:** I THINK-- MY UNDERSTANDING IS THAT  
17 WE'VE-- ARE NOW SET. WE NEED JUST TO FINISH UP THE SCOPE OF  
18 WORK BUT THAT OTHER BARRIERS HAVE BEEN RESOLVED AND SO WE  
19 SHOULD BE ABLE TO DO THAT OVER THE NEXT FEW DAYS.

20

21 **SUP. BURKE:** SO WHEN DO YOU THINK WE MIGHT BE ABLE TO HAVE THE--  
22 - IN A POSITION TO SAY THAT THE PHARMACY WOULD BE OUTSOURCED?  
23 BECAUSE YOU DON'T HAVE A LOT OF EMPLOYEES THERE, THEY'RE  
24 MOSTLY CONTRACT.

25



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1 **DR. THOMAS GARTHWAITE:** RIGHT. I THINK WE WILL GIVE YOU-- I--  
2 THERE'S SOME DISAGREEMENT AS TO EXACTLY WHERE THIS SITS BUT  
3 WE'LL HAVE-- WE CAN HAVE THAT RESOLVED IN THE NEXT FEW DAYS. I  
4 THINK WE HAVE TO BRING IT BACK TO THE BOARD, OBVIOUSLY, A  
5 CONTRACT OF THIS MAGNITUDE.

6

7 **SUP. BURKE:** HAVE YOU IDENTIFIED A CONTRACTOR?

8

9 **KAE ROBERTSON:** NO, NO. I THINK WE'RE-- THERE'S STILL THAT  
10 ANALYSIS THAT NEEDS TO OCCUR THAT SAYS IT WOULD BE FINANCIALLY  
11 PRUDENT TO DO THAT. I HAVE NOT SEEN THE ANALYSIS THAT SAYS  
12 IT'S FINANCIALLY PRUDENT TO DO THAT. THE-- SO I THINK THEY'RE  
13 CLOSE TO THAT, AND MAYBE FRED HAS THAT AT THIS POINT. I DON'T  
14 KNOW.

15

16 **SUP. BURKE:** IS COUNTY COUNSEL WORKING ON THAT?

17

18 **LEELA KAPUR, COUNSEL:** SUPERVISOR BURKE, IT'S MY UNDERSTANDING  
19 THAT THE COST EFFECTIVE ANALYSIS THAT'S REQUIRED UNDER PROP A,  
20 LAST I HEARD, WAS WITH THE AUDITOR-CONTROLLER.

21

22 **SUP. KNABE:** WHY DON'T YOU LET FRED GET TO A MICROPHONE. HE'S  
23 PACING LIKE...

24



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1   **SUP. BURKE:** OKAY AND LET'S SEE WHAT THE TIMETABLE IS FROM THE  
2   AUDITOR-CONTROLLER. I HAVEN'T UNDERSTOOD A LOT OF THE THINGS  
3   THEY'RE SAYING ABOUT OUTSOURCING. OUTSOURCING A PHARMACY IS  
4   SOMETHING I UNDERSTAND AND SOMETHING I'VE SEEN AND SOMETHING I  
5   BELIEVE WORKS.

6

7   **FRED LEAF:** YEAH. THE COST ANALYSIS ON OUR SIDE HAS BEEN  
8   COMPLETED. THAT IS, THE COST ASSOCIATED WITH PHARMACY HAS BEEN  
9   PROVIDED TO THE AUDITOR-CONTROLLER, WHO WILL BE SIMULTANEOUSLY  
10   VALIDATING OUR METHODOLOGY, WHICH IS PART OF THE PROCESS. ONCE  
11   WE RECEIVE THE SCOPE OF WORK, WHICH IS BEING WORKED ON AS WE  
12   SPEAK, THEN WE WILL ISSUE THE R.F.I. AND WE WILL PROBABLY  
13   CONDUCT THAT WITHIN ABOUT A 30-DAY PERIOD. SO ONCE WE GET THE  
14   SCOPE OF WORK, ISSUE THE R.F.I., THE COST ANALYSIS WILL BE  
15   COMPLETED AND WE WILL THEN MERELY NEED TO COMPARE THAT COST  
16   ANALYSIS, WHICH WILL HAVE BEEN VALIDATED BY THE AUDITOR WITH  
17   THE RESPONSES AND MAKE THE DECISION. SO PROBABLY 45 DAYS.

18

19   **SUP. BURKE:** 45 DAYS, YOU'LL HAVE THE R.F.I. OUT OR...

20

21   **FRED LEAF:** WELL, ASSUMING WE GET THE SCOPE OF WORK WITHIN THE  
22   NEXT FEW DAYS, THEN WE WOULD PROBABLY BE ABLE TO COMPLETE THIS  
23   PROCESS IN THE NEXT 45 DAYS.

24



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1   **SUP. ANTONOVICH:** WHAT WOULD HAPPENED IF YOU WERE THE PATIENT  
2   WAITING FOR THE PROPER MEDICATION? YOU WOULD TELL THEM, "IN 45  
3   DAYS, WE'LL GET IT CORRECTED"?

4

5   **FRED LEAF:** NO, I'M NOT BUT I THINK THAT NAVIGANT IS GOING TO  
6   HAVE TO BE VERY DILIGENT ON THE MEDICATION MANAGEMENT AND  
7   PHARMACY DIRECTOR AT THE HOSPITAL WILL HAVE TO STEP UP TO  
8   ADDRESS THOSE ISSUES AND ENSURE SAFETY IN THE HOSPITAL IN THE  
9   INTERIM.

10

11   **SUP. ANTONOVICH:** HAVE WE CONTACTED RETIRED PHARMACISTS FROM  
12   THE COUNTY OF LOS ANGELES RELATIVE TO COMING BACK FOR A 90-DAY  
13   TIME FRAME TO ASSIST WITH THE PHARMACY DEPARTMENT?

14

15   **FRED LEAF:** I BELIEVE MR. HENRY HAS MADE QUITE AN EXHAUSTIVE  
16   NOTIFICATION PUBLICLY...

17

18   **SUP. ANTONOVICH:** HAVE WE CONTACT ALL OF OUR RETIRED  
19   PHARMACISTS, MR. HENRY?

20

21   **MICHAEL J. HENRY:** I CAN'T SPEAK TO WHETHER WE HAVE ACTUALLY  
22   CONTACTED RETIRED PHARMACISTS BUT WE HAVE MADE EXTENSIVE  
23   OUTREACH TO PHARMACISTS THROUGHOUT THE STATE.

24

25   **SUP. ANTONOVICH:** NO, I'M TALKING ABOUT THE RETIRED...



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1

2 **MICHAEL J. HENRY:** I KNOW WHICH PROGRAM YOU'RE TALKING ABOUT  
3 AND THAT'S SOMETHING PERHAPS WE WANT TO LOOK AT.

4

5 **SUP. ANTONOVICH:** I WOULD DO THAT AS SOON AS POSSIBLE. I MEAN,  
6 YOU HAVE A SHORTAGE IN THE LABOR POOL, YOU HAVE A GREAT  
7 OPPORTUNITY OF BRINGING BACK RETIREES FOR A 90-DAY, 120-DAY  
8 TIME FRAME, THAT-- WE SHOULD BE DOING YESTERDAY. I MEAN,  
9 THAT'S CRITICAL.

10

11 **MICHAEL J. HENRY:** WE'LL DO THAT TODAY AND SEE WHAT WE CAN...

12

13 **SUP. ANTONOVICH:** MISS ROBERTSON, YOU INDICATED, ON MARCH-- OR  
14 MAY 24TH, QUOTE, YOU SAID, "THE PHARMACY REPORT I THINK IS IN  
15 DRAFT BUT BASICALLY WE'RE MOVING ALL OUTPATIENT PHARMACY AND  
16 THAT IS IN THE PROGRESS AND IT'S STILL-- I THINK WE'RE WAITING  
17 FOR STATE APPROVAL OF THE OSH POD APPROVAL OF THE COMPONENT OF  
18 SPACE IN THE TRAUMA BUILDING THAT WE WANT TO USE." WHAT IS THE  
19 STATUS OF THAT MOVING OUT OF THE OUTPATIENT PHARMACY?

20

21 **KAE ROBERTSON:** IT'S MY UNDERSTANDING THAT WE'RE STILL AWAITING  
22 APPROVAL FOR THE OUTPATIENT PHARMACY.

23

24 **SUP. ANTONOVICH:** WHO IS DOING THE APPROVAL?

25



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1   **KAE ROBERTSON:** IT'S GOING TO TAKE A LITTLE LONGER. THAT'S WHAT  
2   THEY'RE SAYING.

3

4   **SUP. ANTONOVICH:** BY WHOM?

5

6   **KAE ROBERTSON:** THE OPTION THAT WE WANT TO USE IS IN THE  
7   WOMEN'S CENTER AND I THINK THERE'S SOME DISCUSSION AROUND THE  
8   LOCATION AND SHOULD WE LOOK AT SOME OTHER LOCATIONS.

9

10   **SUP. ANTONOVICH:** I'LL GO BACK TO MY FIRST POINT. IF YOU'RE A  
11   PATIENT REQUIRING MEDICATION DAILY AND WE HAVE THIS--  
12   BASICALLY, LIKE THE THREE STOOGES, CURLY...

13

14   **KAE ROBERTSON:** FOR THE OUTPATIENT PHAR-- FOR OUTPATIENT  
15   PHARMACY, WE'RE TRYING TO RELOCATE THE SPACE FOR OUTPATIENT.  
16   WE HAVE BEEN ABLE TO FIND SOME SPACE TO USE TO IMPROVE THE  
17   WORKFLOW IN THE PHARMACY AND TO COMPLETE THE CART FILLS AND BE  
18   ABLE TO DO CART FILL CHECKS TWICE A DAY. THAT WAS IMPORTANT IN  
19   EXPEDITING THE DELIVERY OF MEDICATIONS. THERE'S STILL, AS I  
20   SAID, WORK TO DO ON THE OUTPATIENT LOCATION.

21

22   **DR. THOMAS GARTHWAITE:** THE OUTPATIENT LOCATION, THOUGH, IS A  
23   CROWDING ISSUE, NOT-- I THINK IT'S HELPFUL, CERTAINLY IN THE  
24   LONG RUN, TO MAKE THAT FIX. THAT'S NOT THE SAME AS DELAYED



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1 MEDICATIONS, WHICH IS NOT FORGIVABLE AND NEEDS TO BE FIXED  
2 IMMEDIATELY.

3

4 **SUP. ANTONOVICH:** ON JUNE 21ST, THE QUESTION WAS, I SAID, "DO  
5 YOU CONFIRM THAT THE PHARMACY STAFF CONTINUES TO PROVIDE  
6 EDUCATION TO THE NURSING STAFF OF THE PROCESS OF IMPORTANCE IN  
7 REPORTING MEDICATION ERRORS AS WELL AS THE DEFINITION OF WHAT  
8 CONSTITUTES A MEDICATION ERROR?" QUESTION, MISS ROBERTSON,  
9 WHEN WILL THE PHARMACY STAFF TRAIN ALL OF THE NURSES REGARDING  
10 THE PROCESS AND IMPORTANCE OF REPORTING MEDICATION ERRORS AND  
11 ARE NURSES TESTED ON THE COMPETENCY OF MEDICATION DISPENSING  
12 OR ADMINISTERING ON A CONSISTENT BASIS? AND IS IT DONE WEEKLY  
13 OR MONTHLY? AND YOU HAD STATED THAT NAVIGANT AND KING DREW ARE  
14 TRYING TO SURFACE MORE ERRORS AND BE ABLE TO FIND MORE OF THE  
15 NEAR MISSES, NO-HARMS AND BE ABLE TO MAKE SURE WE UNDERSTAND  
16 THE SYSTEM. SO WHEN WILL THE PATIENT SAFETY MEDICATION ERROR  
17 ADMINISTRATION PROTOCOLS BE UP TO THE REGULATION STANDARDS OF  
18 C.M.S. AND JOINT COMMISSION ON HEALTHCARE ORGANIZATION?

19

20 **KAE ROBERTSON:** AT THIS POINT, THE PROTOCOLS ARE UP TO WHERE  
21 THEY NEED TO BE AND THE POLICIES. THE ISSUE WILL BE ONGOING  
22 AUDITING, MONITORING, AND TRAINING OF STAFF AND THAT'S GOING  
23 TO TAKE US-- CONTINUED TIME FOR TRAINING AND EDUCATION AND  
24 MONITORING OF THE STAFF.

25



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1   **SUP. ANTONOVICH:** IS THIS THE NORMAL RATE OF PROGRESS THAT  
2   NAVIGANT HAS HAD WITH THE OTHER HOSPITALS YOU HAVE BEEN  
3   INVOLVED IN IN YOUR 12-MONTH REORGANIZATION EFFORTS?

4

5   **KAE ROBERTSON:** THE SITUATION AT KING DREW MEDICAL CENTER, AS  
6   YOU KNOW, IS UNLIKE ANY OTHER HOSPITAL IN THE UNITED STATES.  
7   IT HAD MORE PROBLEMS AND HAD-- IS ONE OF VERY FEW HOSPITALS  
8   THAT EVER HAD LOST JOINT COMMISSION ACCREDITATION. IT HAS 30  
9   YEARS OF ONGOING SYSTEMIC PROBLEMS AND PERSONNEL ISSUES AS  
10   WELL AS THE KNOWLEDGE I THINK THAT THE "L.A. TIMES" HAS  
11   PROVIDED RELATED TO PHYSICIAN ISSUES AND QUALITY OF CARE  
12   ISSUES. THERE HAS BEEN SIGNIFICANT PROGRESS ON PATIENT SAFETY,  
13   WITH A DECREASE IN MORTALITY FROM JANUARY THROUGH MAY THAT  
14   WENT FROM UNADJUSTED 7.1% TO 2.3%, THERE'S BEEN A SIGNIFICANT  
15   IMPROVEMENT IN PATIENT MORTALITY AND THE SAFETY OF PATIENTS  
16   THERE. THAT HAS BEEN OUR PRIMARY FOCUS AND WE'RE VERY PROUD OF  
17   THE FAST PACE OF CHANGE THAT WE'VE MADE IN THAT AREA.

18

19   **SUP. ANTONOVICH:** WOULD NAVIGANT PROVIDE THE BOARD OF  
20   SUPERVISORS WITH YOUR WORKING DOCUMENT THAT YOU USED TO  
21   PROVIDE THE IN-HOUSE STRATEGIES ON HOW YOU WOULD REACH--  
22   REORGANIZE KING DREW MEDICAL CENTER PRIOR TO YOUR BIDDING ON  
23   THIS CONTRACT?

24

25   **KAE ROBERTSON:** I'M NOT SURE WHAT YOU'RE REQUESTING AND I...



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1

2 **SUP. ANTONOVICH:** I WOULD LIKE TO SEE THE ANALYSIS THAT  
3 NAVIGANT HAD DONE PRIOR TO ASSUMING THIS CONTRACT IN  
4 FORMULATING THEIR PRICE OF, WHAT, \$13.2 MILLION, WHICH HAS  
5 BEEN AUGMENTED WITH A FEW MORE DOLLARS, SO WE WOULD HAVE A  
6 BETTER UNDERSTANDING OF THE DEPTH THAT NAVIGANT HAD IN  
7 RECOGNIZING THE PROBLEM THAT THEY WERE SUBMITTING THEIR  
8 PROPOSAL TO RECEIVE THAT CONTRACT AND TURN THAT HOSPITAL  
9 AROUND.

10

11 **KAE ROBERTSON:** I'M NOT SURE THAT THERE IS A DOCUMENT THAT  
12 YOU'RE REQUESTING. WE DID RECEIVE THE R.F.P. AS PROVIDED BY  
13 THE DEPARTMENT OF HEALTH SERVICES AND A NUMBER OF DOCUMENTS  
14 THAT THEY PROVIDED SO-- AND SOME BRIEFINGS.

15

16 **SUP. ANTONOVICH:** NO, I WANT YOUR-- THE INDEPENDENT ANALYSIS  
17 THAT YOU DID TO PROVIDE THAT-- COMPLY WITH THAT PROPOSAL AND  
18 THE STRATEGY AND TIME FRAME THAT YOU WERE FACTORING NAVIGANT  
19 WOULD REQUIRE TO MEET THAT 12-MONTH CONTRACT DECLINE IN  
20 BRINGING THAT HOSPITAL BACK TO ACCREDITATION.

21

22 **KAE ROBERTSON:** I DON'T BELIEVE THERE ARE ANY OTHER DOCUMENTS  
23 BEYOND THOSE THAT WE HAVE GIVEN TO THE DEPARTMENT OF HEALTH  
24 SERVICES.

25



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1   **SUP. ANTONOVICH:** THE REASON I ASK THAT-- FOR THAT INFORMATION  
2   IS BECAUSE IT APPEARS THAT THIS IS A SEAT-OF-THE-PANTS TYPE OF  
3   "HOW DO WE RESOLVE THIS PROBLEM?" WE'RE IN THE SEVENTH  
4   MONTH...

5  
6   **KAE ROBERTSON:** IT IS NOT A...

7  
8   **SUP. ANTONOVICH:** ...AND WE STILL HAVE PROBLEMS. IT MAY NOT BE  
9   SEAT OF THE PANTS BUT THE RESULTS APPEAR THAT WAY WHEN WE  
10   CONTINUE TO HEAR EXCUSES. NOW, WHEN WE HAD THE STATE  
11   INSPECTORS COME IN AND MAKE A REPORT TO US FRIDAY EVENING,  
12   THAT WASN'T ONE THAT INDICATED THAT "WE HAVE PROBLEMS BUT THE  
13   SEVEN MONTHS OF REORGANIZATION HAVE MADE DRAMATIC IMPROVEMENTS  
14   AND WE'RE ON THE RIGHT TRACK, WE'RE MAKING PROGRESS." WHAT IT  
15   APPEARS TO BE ARE MORE EXCUSES AND THE FACT THAT-- IT'S LIKE  
16   WE'RE IN QUICKSAND, AND THE HARDER THAT KING DREW STRUGGLES,  
17   THE DEEPER IT SINKS AND WE'RE NOT HEARING THE GOOD ASSESSMENTS  
18   AND PROGRESS THAT'S BEING MADE. NOW, THE INDIVIDUAL THAT  
19   RECEIVES THE IMPROPER MEDICATION, HE UNDERSTANDS THAT TODAY  
20   AND HE HAS VERY-- OR SHE HAS VERY LIMITED ABILITY TO WAIT 45  
21   DAYS TO GET THAT CORRECTED. WELL, THIS IS SEVEN MONTHS AFTER  
22   WE BROUGHT IN THE RELIEF AND THE LEADERSHIP TO HAVE THE  
23   CHANGES, SO I-- YOU KNOW, I HAVE TO FAULT THAT THERE'S BEEN  
24   POOR MANAGEMENT, POOR LEADERSHIP IN RESOLVING THAT, BOTH FROM  
25   THE COUNTY AND FROM NAVIGANT. THAT'S THE FRUSTRATION.



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1

**KAE ROBERTSON:** SUPERVISOR, IN RESPONSE TO YOUR QUESTION, WE DEVELOPED OUR PLAN AND THE WAY THAT THE CONTRACT IS WRITTEN IS-- AND YOU CAN ONLY DEVELOP YOUR PLAN ONCE YOU ARE ON THE GROUND AND CAN ASSESS THE PROBLEMS AND DEVELOP YOUR PLAN IN DEPTH AT THAT POINT. WE DID THAT. WE HAVE PROVIDED THAT PLAN TO THE BOARD OF SUPERVISORS AND, IN IT, IT CONTAINS A NUMBER OF RECOMMENDATIONS. I KNOW THAT IT IS CONTINUED EVERY WEEK ON THE BOARD OF SUPERVISORS' AGENDA TO APPROVE THAT PLAN AND THOSE RECOMMENDATIONS AND I THINK THAT YOU ALL HAVE THOSE RECOMMENDATIONS IN FRONT OF YOU. THAT IS THE PLAN THAT WE'RE WORKING FROM. WE ARE MAKING PROGRESS. THE SAFETY IS IMPROVING BUT IT HAS MANY YEARS OF PROBLEMS THAT IT IS RECOVERING FROM AND IT WILL TAKE MORE THAN SIX OR SEVEN MONTHS TO MAKE THE IMPROVEMENT.

16

**SUP. ANTONOVICH:** BUT YOUR INTERNAL DOCUMENTS OUGHT TO HAVE THAT INFORMATION THAT YOU HAD WITHIN YOUR ORGANIZATION WHEN YOU WERE DISCUSSING THE ABILITY TO BID ON THIS CONTRACT AND DO THE JOB THAT YOU WERE HOPING TO DO. THAT INTERNAL DISCUSSION ANALYSIS OF THE CONDITIONS AT KING DREW YOU HAD TO KNOW PRIOR TO GOING THERE AND, IF YOU DIDN'T, THEN THAT'S A VERY...

23

**SUP. YAROSLAVSKY:** MR. CHAIRMAN?

25



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1    **SUP. KNABE:** YEAH, MR...

2

3    **SUP. YAROSLAVSKY:** YOU'VE MADE YOUR POINT AND I COULDN'T  
4    DISAGREE WITH IT MORE, AND I REALLY HAVE...

5

6    **SUP. ANTONOVICH:** MR. YAROSLAVSKY.

7

8    **SUP. YAROSLAVSKY:** I'VE RESISTED DOING THIS AND SAYING THIS FOR  
9    THE LAST HOW MANY WEEKS HAVE WE BEEN DOING THIS EVERY WEEK?

10

11   **SUP. ANTONOVICH:** SEVEN MONTHS.

12

13   **SUP. YAROSLAVSKY:** NO, THIS HARANGUE. IT'S PREDICTABLE. A  
14   REPORT COMES OUT, IT'S SENT TO THE BOARD OFFICES, IT GETS  
15   LEAKED TO THE NEWSPAPER, IT APPEARS IN THE NEWSPAPER AND THEN,  
16   BY TUESDAY, WE HAVE AN HOUR OF THIS. THERE WAS NEVER ANY  
17   GUARANTEE BY NAVIGANT, MR. ANTONOVICH, THAT THEY WERE GOING TO  
18   FIX THIS HOSPITAL IN A YEAR. I CAN TELL YOU, I'LL QUOTE MYSELF  
19   SAYING THAT THIS THING CAN'T BE FIXED IN A YEAR NO MATTER WHO  
20   YOU HIRED AND I THINK IT'S PATENTLY APPARENT NOW THAT IT'S NOT  
21   GOING TO BE FIXED IN A YEAR AND I THINK NOBODY'S PERFECT.

22   LET'S START WITH THE BOARD OF SUPERVISORS, SOME OF WHOM HAVE  
23   BEEN HERE FOR OVER 20, 25 YEARS, SOME OF US WHO HAVE BEEN HERE  
24   A LITTLE LESS. WE ALL SHARE IN THE RESPONSIBILITY FOR THIS SO  
25   LET'S NOT BE POINTING FINGERS AT DR. GARTHWAITE OR MISS



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1 ROBERTSON OR NAVIGANT OR WHOEVER IT IS. EVERYBODY'S GOT A  
2 SHARE-- THE LEAST OF THE SHARE OF BLAME IS NAVIGANT. THEY'VE  
3 ONLY BEEN HERE SEVEN MONTHS. YOU'VE BEEN HERE 25 YEARS. I'VE  
4 BEEN HERE TEN YEARS. SO LET'S TAKE RESPONSIBILITY AND PUT IT  
5 RIGHT WHERE IT LIES: HERE. AND PEOPLE IN GLASS HOUSES  
6 SHOULDN'T THROW STONES. SO RATHER THAN BEAT THESE PEOPLE UP  
7 EVERY TUESDAY, LET'S TRY TO FIGURE OUT HOW WE'RE GOING TO FIX  
8 THIS THING. NOW, I WILL JUST SAY THAT, NOT ONLY PRIVATELY IN  
9 MY OFFICE, I'VE MET WITH NAVIGANT WHEN THEY FIRST GOT HERE ON  
10 A COUPLE-- THREE OCCASIONS BUT IN THIS BOARD MEETING, IN THESE  
11 BOARD MEETINGS, TIME AND AGAIN, THEY'VE SAID IT, IF ANYBODY  
12 WAS LISTENING, THEY SAID THAT THE SITUATION WAS FAR WORSE THAN  
13 THEY COULD HAVE ANTICIPATED. THERE'S NO WAY THEY COULD HAVE  
14 KNOWN, MR. ANTONOVICH. THERE'S NO WAY YOU COULD-- STAND HERE  
15 AND SAY TO MISS ROBERTSON THAT SHE SHOULD HAVE KNOWN BEFORE  
16 SHE GOT HERE. YOU DIDN'T KNOW AND YOU'VE BEEN HERE. HOW COULD  
17 SHE HAVE KNOWN? WHERE DO YOU LIVE WHEN YOU'RE NOT ON CONTRACT  
18 TO THE COUNTY?

19

20 **KAE ROBERTSON:** FLORIDA OR NEW YORK.

21

22 **SUP. YAROSLAVSKY:** FLORIDA OR NEW YORK. I GUESS YOU SHOULD HAVE  
23 KNOWN. SO, SHE SHOULDN'T HAVE KNOWN. SHE GOT ON THE SCENE WITH  
24 HER TEAM. THEIR TEAM WASN'T PERFECT, UNLIKE THE REST OF US WHO  
25 ARE PERFECT, THEY WEREN'T PERFECT. I SAY THAT TONGUE IN CHEEK



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1 JUST FOR THE TRANSCRIPT AND THE FIRST THING SHE SAID TO ME AND  
2 SHE SAID TO THIS BOARD, WHEN I SAID, "WELL, WHAT DO YOU  
3 THINK?" THE ANSWER WAS, "WE'VE SEEN EVERY PROBLEM-- EVERY  
4 PROBLEM WE'VE SEEN, WE'VE SEEN AT OTHER HOSPITALS BUT WE'VE  
5 NEVER SEEN ALL THE PROBLEMS AT ONE HOSPITAL." REMEMBER YOU  
6 TOLD ME THAT?

7

8 **KAE ROBERTSON:** I DID, YES.

9

10 **SUP. YAROSLAVSKY:** I'LL NEVER FORGET THAT COMMENT AND THAT KIND  
11 OF OPENED MY EYES A LITTLE BIT TO HOW DEEP AND HOW BROAD THESE  
12 PROBLEMS WERE. SHE HAD NO WAY OF KNOWING THAT. IN FACT, I'M  
13 NOT SURE THERE'S ANY WAY ANY OF US COULD HAVE KNOWN THAT  
14 UNLESS WE WERE IN THE PLACE PHYSICALLY WORKING THERE WITH SOME  
15 KIND OF MACRO VIEW OF IT. SO I'M KIND OF GETTING TIRED OF THE  
16 ABUSE AND I APPRECIATE HOW STRONGLY YOU FEEL ABOUT THIS. I  
17 FEEL JUST AS STRONGLY ABOUT IT AND I'M SURE THE OTHER THREE  
18 MEMBERS FEEL THIS STRONGLY ABOUT IT. BUT TO STAND HERE-- TO  
19 SIT HERE EVERY TUESDAY AND GO THROUGH THIS, IT'S A REHASH. NOW  
20 I'D RATHER HAVE MISS ROBERTSON, DR. GARTHWAITE AND HIS TEAM  
21 SPENDING TUESDAYS WORKING ON HOW WE'RE GOING TO SOLVE THIS  
22 PROBLEM. IF WE'RE GOING TO CONTRACT IT OUT OR WHATEVER WE'RE  
23 GOING TO DO, IF THIS-- IF THIS COURSE WE'RE ON IS NOT  
24 SUSTAINABLE, THEN I'D RATHER HIM SPEND HIS TUESDAYS WORKING ON  
25 WHAT IS SUSTAINABLE BECAUSE THIS EXERCISE IS GETTING US



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1 NOWHERE. IT MAY GET YOU SEVEN SECONDS ON CHANNEL 4 BUT IT'S  
2 NOT DOING ANYTHING TO ADVANCE THE CAUSE OF MARTIN LUTHER KING  
3 HOSPITAL. AND FRANKLY, I SPOKE TO YOU ABOUT IT YESTERDAY, MR.  
4 JANSSEN, AND I SPOKE TO MISS BURKE ABOUT IT THIS MORNING,  
5 THAT, SOMEHOW, IF WE WANT TO HAVE A REPORT, MAYBE IT OUGHT TO  
6 BE ONCE EVERY MONTH, ONCE EVERY TWO WEEKS BUT TO HAVE THIS--  
7 TO HAVE YOU SIT HERE-- NOW, YOU'VE BEEN HERE SINCE 9:00, IT'S  
8 NOW 12:15, YOU'VE BLOWN HALF YOUR DAY, YOU'VE NOT SAID  
9 ANYTHING-- YOU HAVEN'T BEEN ASKED ANYTHING DIFFERENTLY THAN  
10 YOU WERE ASKED THE LAST FIVE WEEKS YOU'VE BEEN HERE AND YOU  
11 HAVEN'T GIVEN US AN ANSWER THAT'S DIFFERENT, BUT I KNOW ONE  
12 THING, THAT, IN THESE LAST THREE OR FOUR HOURS, YOU HAVEN'T  
13 DONE A DAMN THING TO ADVANCE, BECAUSE YOU HAVEN'T HAD THE TIME  
14 TO, TO ADVANCE ANY SOLUTION TO THE PROBLEM WE'RE ALL BEATING  
15 YOU UP ABOUT. NOW, AS FAR AS I CAN RECALL, WE HAVE A FIVE-DAY  
16 WORK WEEK. WHEN DR. GARTHWAITE WORKS FOUR DAYS ON HIS JOB AND  
17 ONE DAY SITS HERE AND GETS BEAT UP, THAT'S 20% OF HIS WORK  
18 WEEK THAT'S JUST DISAPPEARED. AND THEN THE FIRST PERSON WHO'S  
19 GOING TO COME-- THIS BOARD'S GOING TO BE ONE OF THE FIRST  
20 PEOPLE ON THE BOARD, AND I WON'T MENTION ANY NAMES, WHO ARE  
21 GOING TO QUESTION WHETHER HE'S BEEN IN TOWN OR BEEN OUT OF  
22 TOWN, IS SITTING ON THIS BOARD HERE TODAY. THE FACT IS, HE HAS  
23 SPENT MORE WASTED TIME HERE THAN ANYWHERE. NOW, I DON'T MIND  
24 THE FIRST TIME, I DON'T MIND EVEN THE SECOND TIME BUT I CAN  
25 PLAY THIS THING FROM MEMORY NOW. IF THIS WAS A SPOUSAL



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1 RELATIONSHIP, THE DISTRICT ATTORNEY WOULD BE INVESTIGATING YOU  
2 FOR SPOUSAL ABUSE. AT SOME POINT, YOU'VE GOT TO STOP THIS AND  
3 YOU DON'T SOLVE A PROBLEM THROUGH INTIMIDATION AND BULLYING;  
4 YOU SOLVE A PROBLEM BY EMPOWERING. AND I'M AT A LOSS FOR A LOT  
5 OF THINGS THAT ARE GOING ON HERE, BUT THE ONE THING I'M TRYING  
6 TO DO, AS ONE MEMBER OF THIS BOARD, IS TO TRY TO BRING, YOU  
7 KNOW, THE RESOURCES THAT WE HAVE AND THEY ARE CONSIDERABLE,  
8 HUMAN RESOURCES TO BEAR, I'M TRYING TO SOLVE THIS PROBLEM.  
9 THERE'S NOBODY'S-- NOBODY IN THIS BOARD THINKS THAT THIS  
10 PROBLEM IS BEING SOLVED RIGHT NOW. THAT'S WHY A NUMBER OF US  
11 HAVE MOVED-- THAT WHY WE APPROVED THE MOTION A COUPLE MONTHS  
12 AGO TO BE PREPARED TO MOVE ANOTHER WAY IF THAT'S WHERE WE HAD  
13 TO BE IN AUGUST. I ASKED DR. GARTHWAITE TWO MONTHS AGO, BEFORE  
14 I INTRODUCED A MOTION ON THE CONTRACTING OPTION, HOW LONG--  
15 WHAT'S A DECENT INTERVAL, WHEN WOULD YOU BE PREPARED TO GIVE  
16 US AN ASSESSMENT? YOU SAID AUGUST. SO WE SAID FINE, AUGUST.  
17 AND THAT'S WHAT IT'S GOING TO BE. AND, IN AUGUST, HOPEFULLY,  
18 YOU WILL HAVE FOR US SOME-- AND SOME OF US ARE TRYING TO WORK  
19 CONSTRUCTIVELY WITH YOU TOWARDS THAT END, AN OPTION OR TWO  
20 THAT WILL GIVE US A WAY TO GET OUT OF THIS MORASS AND TO GET  
21 OUT OF THIS TUNNEL THAT WE'RE IN. IT IS VERY FRUSTRATING. I  
22 SHARE MR. ANTONOVICH'S FRUSTRATION. I JUST SUBLIMATE IT IN A  
23 DIFFERENT WAY. AND SO WE NEED TO HAVE-- AND DAVID, I WOULD  
24 JUST ASK YOU, I'M NOT GOING TO MAKE A MOTION BUT I'D JUST ASK  
25 YOU TO TRY TO USE YOUR GOOD OFFICES TO TRY TO CORRAL THIS



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1 BOARD AND TO MANAGE DR. GARTHWAITE'S TIME AND HIS TEAM'S TIME  
2 IN SUCH A WAY THAT THEY CAN PUT 100% OF THEIR TIME ON THE MOST  
3 IMPORTANT THINGS AND NOT HAVE THIS KIND OF DIVERSION ALL THE  
4 TIME. I CAN IMAGINE WHAT THIS IS DOING TO-- IT'S EXPENDING OUR  
5 SOLUTION TIME BY 20%. IF HE'S GOT TO SPEND ONE OUT OF FIVE  
6 DAYS OUT OF THE WEEK HERE GETTING BEAT UP, THAT'S 20% OF HIS  
7 TIME. THAT MEANS IT'S 20% MORE TIME IT'S GOING TO TAKE TO  
8 SOLVE THIS PROBLEM. HOW MANY PEOPLE ARE GOING TO DIE WHILE  
9 HE'S SITTING HERE GETTING QUESTIONS-- SAME QUESTIONS HE GOT  
10 ASKED LAST WEEK, THE WEEK BEFORE, THE WEEK BEFORE, THE WEEK  
11 BEFORE, THE WEEK BEFORE, THE WEEK BEFORE AND THE WEEK BEFORE?  
12 SO WE'VE GOT A LOT OF DECISIONS TO MAKE AND THIS EXERCISE HAS  
13 NOT HELPED ME UNDERSTAND WHAT MY OPTIONS ARE ANY BETTER THAN I  
14 DID WHEN I WALKED IN HERE. NOW, HAVING SAID THAT, YOU'RE  
15 STILL-- I MEAN, AS LONG AS I GOT THAT, I'M GOING TO JUST TAKE  
16 ONE MORE SECOND TO ASK YOU ON THE-- ON YOUR CHRONOLOGY, YOUR  
17 TIMETABLE FOR PRESENTING TO US IN AUGUST, CAN YOU KIND OF GIVE  
18 US A SUMMARY WHERE YOU ARE AT THIS POINT?

19

20 **DR. THOMAS GARTHWAITE:** WE'VE HAD NUMEROUS DISCUSSIONS WITHIN  
21 THE DEPARTMENT. WE HAD SOME AS RECENTLY AS THIS MORNING. WE  
22 HAD A TWO-HOUR DISCUSSION YESTERDAY. I'VE TALKED TO-- SO, FROM  
23 THE DEPARTMENT'S VIEW, WE'RE MOVING FORWARD AND I DON'T THINK  
24 WE'LL HAVE ANY MAJOR PROBLEM GIVING YOU SOME OPTIONS  
25 INTERNALLY TO THE DEPARTMENT BY AUGUST. EXTERNALLY, IN TERMS



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1 OF LOOKING AT THE OTHER TWO SYSTEMS THAT HAVE EXPRESSED  
2 INTEREST, WITHOUT NAMING THEM, I'VE TALKED TO OFFICIALS HIGH  
3 UP IN BOTH OF THOSE-- OVER THE LAST WEEK AND THEY BOTH REMAIN  
4 INTERESTED. WE, I THINK, HAVE NOW-- WE'RE VERY CLOSE TO  
5 ENGAGING THIS OUTSIDE FIRM. THEY HAVE DONE A SIGNIFICANT  
6 AMOUNT OF BACKGROUND WORK AS THEY'VE CONTEMPLATED COMING ON  
7 BOARD THAT WILL LOOK AT THE CONTRACTING OUT ISSUE WITH THESE  
8 TWO SYSTEMS THAT HAVE SHOWN INTEREST. I THINK-- WE HAD A  
9 CONFERENCE CALL WITH THEM THIS MORNING, I THINK WE RESOLVED  
10 EVERYTHING BUT INDEMNIFICATION. I KNOW THAT THE COUNTY COUNSEL  
11 IS WORKING WITH THEM TO COME THROUGH WITH THAT AND WE SHOULD  
12 BE ABLE TO BRING THEM ON BOARD. BUT THEY HAVE DONE A  
13 SIGNIFICANT AMOUNT OF BACKGROUND WORK. THEY'RE READY TO BRING  
14 IN AT LEAST ALL THE PARAMETERS, THE SENSE OF WHAT WE NEED TO  
15 BE ASKING AND THE REAL INTEREST OF THESE OUTSIDE TWO HOSPITAL  
16 SYSTEMS BY AUGUST 2ND AND SO I THINK WE'RE ON TARGET FOR THAT.  
17 AND SO I THINK WE'RE READY TO COME BACK IN AUGUST AND PRESENT  
18 TO YOU SOME OTHER POSSIBILITIES.

19

20 **SUP. YAROSLAVSKY:** DO YOU BELIEVE YOU WILL BE READY IN AUGUST  
21 TO PRESENT US WITH SOME OPTIONS? CREDIBLE OPTIONS THAT SET US  
22 ON A COURSE IF WE SO CHOOSE TO DO SO?

23

24 **DR. THOMAS GARTHWAITE:** YES. NOT EASY OPTIONS BUT CREDIBLE.

25



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1   **SUP. BURKE:** MAY I ASK YOU GENERALLY THE PARAMETERS OF THE  
2   PROPOSAL OF HOW-- WHAT THEY-- THE RESPONSIBILITIES THEY WOULD  
3   UNDERTAKE AND PARTICULARLY WHAT THEY WOULD PROVIDE IN TERMS OF  
4   PHYSICIANS AND WHAT THEY WOULD DO IN TERMS OF WHETHER OR NOT  
5   IT WOULD BE A TEACHING HOSPITAL.

6

7   **DR. THOMAS GARTHWAITE:** WE'RE NOT AT THAT STAGE. WE'RE AT THE  
8   STAGE WHERE THE CONSULTING FIRM WILL COME IN AND HAVE THOSE  
9   DISCUSSIONS WITH THE BOARD, WITH THE DEPARTMENT, WITH THE  
10  OUTSIDE FIRMS. THEY WILL DO THAT OVER A SHORT PERIOD OF TIME.  
11  THEY HAVE CONSIDERABLE EXPERIENCE IN HOSPITAL MERGERS AND  
12  BUSINESS PROPOSITIONS IN LOS ANGELES AS WELL AS AROUND THE  
13  COUNTRY AND I THINK THAT WILL REMAIN TO BE SEEN AS WE ENGAGE  
14  THEM. THEY HAVE TO BE BROUGHT UP TO SPEED ON THE LEGAL LIMITS.  
15  THEY ALSO HAVE TO BE BROUGHT UP TO SPEED ON, YOU KNOW, THE  
16  CONTRACTUAL RELATIONSHIPS THAT EXIST AS THEY BEGIN TO LOOK FOR  
17  THE SOLUTION. THAT CAN BE DONE.

18

19   **SUP. BURKE:** HAVE THEY PROVIDED YOU WITH ANY MODELS THAT THEY  
20  WOULD BE LOOKING AT OF OTHER EXAMPLES?

21

22   **DR. THOMAS GARTHWAITE:** AGAIN, THE DISCUSSIONS WE'VE HAD SO FAR  
23  TALK ABOUT THE PROCESS BY WHICH THEY WILL DO THIS WORK OVER  
24  THE NEXT MONTH. THEY HAVE MULTIPLE DIFFERENT MODELS THAT  
25  THEY'RE AWARE OF AND THAT THEY'VE USED. I MEAN, THIS IS A BIG



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1 FIRM THAT I THINK HAS DONE BUSINESS WITH MANY HOSPITALS, I  
2 THINK ALL THE HOSPITALS ACTUALLY INVOLVED IN THE DISCUSSIONS  
3 OF USING IT AT ONE TIME OR ANOTHER TO DO BUSINESS DEALS AND TO  
4 HELP UNDERSTAND THOSE PARAMETERS SO THEY CAN MAKE DECISIONS.

5

6 **SUP. BURKE:** ARE YOU LOOKING AT A MODEL OF WHERE PART ALSO IN  
7 PARTICULAR DEPARTMENTS WOULD BE OUTSOURCED AS WELL AS THE  
8 ENTIRE HOSPITAL? ARE YOU ONLY LOOKING AT A MODEL OF WHERE THE  
9 ENTIRE HOSPITAL WOULD BE TURNED OVER TO A PRIVATE  
10 ORGANIZATION? ARE YOU LOOKING AT ONE OF WHERE SOME DEPARTMENTS  
11 WOULD BE TURNED OVER TO A PRIVATE ORGANIZATION?

12

13 **DR. THOMAS GARTHWAITE:** I THINK THAT WE'RE OPEN TO ANYTHING  
14 THAT INDIVIDUALS WHO ARE INVOLVED AND KNOWLEDGEABLE WOULD  
15 SUGGEST. THE DEPARTMENT HAS THOUGHT ABOUT OUTSOURCING  
16 DIFFERENT PARTS OF THE DEPARTMENT, BOTH AT KING AND IN OTHER  
17 PLACES THROUGH THE YEARS. TYPICALLY, WE'VE NOT DONE THAT FOR  
18 FINANCIAL REASONS AND IT OFTEN TURNED OUT TO BE NOT A GOOD  
19 DEAL, WE THOUGHT, FOR US BUT WE ARE-- WE REMAIN OPEN TO  
20 OUTSOURCING IF THAT WOULD SOLVE THE PROBLEM. IN PIECES. IN  
21 PIECES.

22

23 **SUP. BURKE:** I WANT TO COME BACK AND ASK SOME OTHER QUESTIONS  
24 BUT-- YES.

25



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1   **SUP. KNABE:** WELL, I MEAN, I WAS JUST GOING TO COMMENT, YOU  
2   KNOW? I THINK, YOU KNOW, WHILE WE'RE ALL FRUSTRATED WITH THE  
3   PROCESS, I THINK MAYBE MR. YAROSLAVSKY IS PICKING ON THE WRONG  
4   TUESDAY BECAUSE WE ACTUALLY LEARNED SOME NEW INFORMATION  
5   TODAY. THERE HAVE BEEN OTHER TUESDAYS WHERE WE HAVEN'T. AND  
6   KEEP IN MIND, I MEAN, WE WERE RESPONDING, I THINK ORIGINALLY,  
7   I DON'T-- I THINK IT WAS SUPERVISOR MOLINA OR SOMEONE'S MOTION  
8   AS IT RELATED TO ACCOUNTABILITY, WHILE YOU MAY WANT TO STRETCH  
9   THIS REPORT OUT, WE'RE STILL, AT THE END OF THE DAY, HELD  
10   ACCOUNTABLE AND THAT, YOU KNOW, ACTIONS THAT WERE HAPPENING IN  
11   RESPONSE TO VARIOUS ISSUES OUT THERE AT THE HOSPITAL WERE  
12   HAPPENING ON A VERY RAPID BASIS, EVERY FEW DAYS AND THAT'S  
13   WHAT LED THIS BOARD ORIGINALLY TO GO TO THE WEEKLY  
14   ACCOUNTABILITY REPORTS. AND THERE HAVE BEEN MANY TUESDAYS  
15   WHERE EVERYTHING HAS BEEN SORT OF REDUNDANT BUT WE ACTUALLY  
16   LEARNED SOME NEW INFORMATION HERE TODAY. I DON'T HAVE A  
17   PROBLEM IF THIS BOARD MOVES OFF THE WEEKLY REPORTS OR WHATEVER  
18   IT MAY BE BUT, ON THE OTHER HAND, WE CAN'T STRETCH IT OUT TOO  
19   FAR BECAUSE WE FELT VERY FRUSTRATED BECAUSE WE WERE DOING IT  
20   ONCE A MONTH AND SO MUCH WAS HAPPENING BETWEEN THE VISITS HERE  
21   BY YOU FOLKS THAT WE FELT THAT IT WAS NECESSARY AS A BOARD TO  
22   GO TO WEEKLY REPORTS. SO, YOU KNOW, I MEAN, IT'S A DIFFICULT  
23   CALL. I MEAN, WE'RE GOING TO BE CALLED TO TASK IF WE WAIT TWO  
24   WEEKS AND SOMETHING HAPPENS AND THE "L.A. TIMES" REPORTS  
25   ANOTHER STORY AND WE DIDN'T REACT QUICK ENOUGH AND, YOU KNOW,



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1 THE BLAZING EDITORIALS AND, YOU KNOW, ALL THE GOOD THINGS THAT  
2 WE GET TO DEAL WITH AND SO, I MEAN, AGAIN, WE GET A LOT OF  
3 REPORTS, YOU KNOW, ALSO TALKING TO THEM PERSONALLY BETWEEN  
4 MEETINGS BUT, AGAIN, I DON'T THINK THAT WE CAN DROP THE  
5 ACCOUNTABILITY FACTOR TO WHERE WE DO NEED TO HAVE ADDITIONAL  
6 INFORMATION.

7

8 **SUP. BURKE:** WELL, YOU KNOW, THE THING THAT-- I THINK THE  
9 FRUSTRATION THAT SOME OF US ARE FEELING IS THAT THE DISCUSSION  
10 HAS BEEN PRIMARILY BACK IN TERMS OF PRIOR TO THE CONTRACT,  
11 WHAT KIND OF DISCUSSION DID YOU HAVE, EVALUATION, BEFORE YOU  
12 BID ON IT? GOING THROUGH ALL OF THEIR ASSESSMENTS AND ASKING  
13 WHERE THOSE ASSESSMENTS-- WHERE YOU ARE ON EACH ASSESSMENT.  
14 MUCH OF THAT INFORMATION IS AVAILABLE TO US, AND IT'S  
15 AVAILABLE AND CERTAINLY WE CAN ASK FOR IT AT ANY TIME WE WANT.  
16 BUT I THINK THE FRUSTRATION HAS BEEN THAT THIS HAS REALLY BEEN  
17 INVOLVED NOT IN TERMS OF WHERE ARE WE GOING FROM DAY TO DAY  
18 BUT, RATHER, WHERE WE WERE SIX MONTHS AGO AND HOW DID THEY  
19 DECIDE TO BID, WHAT DID THEY DO INTERNALLY TO TALK ABOUT  
20 BIDDING AND, BASICALLY, IT SOUNDS LIKE WE'RE REDOING THE  
21 R.F.P. NOW, I THINK THAT ONE OF THE THINGS WE COULD VERY WELL  
22 DO IS TO HAVE A MONTHLY REPORT BUT THAT DR. GARTHWAITE WOULD  
23 BE ON CALL ANY TUESDAY TO RESPOND IF WE HAVE TO RESPOND TO THE  
24 "L.A. TIMES" ARTICLES EACH WEEK, THAT WE-- PERSONALLY, I DON'T  
25 NECESSARILY BELIEVE THAT THAT'S OUR RESPONSIBILITY. I THINK



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1 OUR RESPONSIBILITY IS TO RESPOND TO THE ISSUES PRIOR TO THE  
2 TIME THAT THE "L.A. TIMES" WRITES THEIR STORY. NOW...

3

4 **SUP. KNABE:** A BETTER ONE WOULD BE THAT WE HAVE THE INFORMATION  
5 PRIOR TO THE "L.A. TIMES".

6

7 **SUP. BURKE:** THAT'S TRUE. THAT'S VERY TRUE. BUT SOMEHOW THERE  
8 ARE PEOPLE, AND I DON'T KNOW WHERE IT COMES FROM, BUT WE ALL  
9 HAVE IDEAS, IMMEDIATELY ANY MEMO WE GET GOES TO THEM AND  
10 THAT'S CERTAINLY THE PREROGATIVE OF THE PERSON WHO IS SENDING  
11 IT IF IT'S PUBLIC. BUT I THINK THAT WE COULD HAVE DR.  
12 GARTHWAITE AVAILABLE ANY TUESDAY, ON CALL BUT WE'D HAVE A  
13 MONTHLY MEETING IF WE WANT TO GO THROUGH THE ASSESSMENTS AND  
14 EXACTLY WHERE EACH ASSESSMENT IS AND THE KIND OF DETAIL WE'VE  
15 BEEN TALKING ABOUT. BUT WHILE I'M SAYING THAT, I'M REALLY  
16 CONCERNED ABOUT THIS ISSUE OF GETTING PEOPLE HIRED. AND I  
17 WONDER, WHAT ARE YOU SAYING TO PEOPLE THAT YOU'RE INTERVIEWING  
18 WHEN, IN EFFECT, EVERY WEEK WE'RE TALKING ABOUT TERMINATING  
19 THE OPERATION OF THE HOSPITAL AND HAVING IT FARMED OUT TO  
20 ANOTHER ORGANIZATION? DON'T PEOPLE, WHEN YOU INTERVIEW THEM,  
21 SAY, "WELL, IS THIS JOB GOING TO BE GOOD FOR TWO MONTHS OR ONE  
22 YEAR IF I TAKE IT? ARE YOU GOING TO GUARANTEE ME A YEAR'S  
23 TERMINATION?" OR HOW-- WHAT ARE THEY SAYING AND HOW ARE YOU  
24 RESPONDING TO IT?

25



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1   **MICHAEL J. HENRY:** WELL, THOSE QUESTIONS DO COME UP,  
2   SUPERVISOR. THEY ARE READING INFORMATION ON THE INTERNET,  
3   THEY'RE READING THE NEWSPAPERS, OUR CANDIDATES, THAT IS AND  
4   WE'RE BEING AS HONEST AS WE CAN WITH THEM IN TERMS OF THE  
5   RISKS THAT THEY ARE TAKING IN TAKING THOSE JOBS AT THE  
6   HOSPITAL. WE STILL, AFTER ALL THAT INFORMATION, HAVE  
7   CANDIDATES WILLING TO STEP UP TO THE PLATE BUT WE WILL...

8

9   **SUP. BURKE:** BUT ARE THEY CANDIDATES THAT CAN DO A JOB OR ARE  
10   THEY PEOPLE WHO JUST LOST THEIR JOB SOMEWHERE ELSE AND ARE  
11   LOOKING FOR A PLACE TO FALL?

12

13   **MICHAEL J. HENRY:** WELL, WE BELIEVE THAT THEY ARE CANDIDATES  
14   THAT CAN DO THE JOB. WE HAVE SEVERAL THAT WE BELIEVE COULD DO  
15   THE JOB OF C.E.O. AND THEY'RE GOING TO MOVE THROUGH A PROCESS  
16   WHERE WE'RE GOING GO THROUGH THEIR BACKGROUND, THEY'RE GOING  
17   TO BE INTERVIEWED BY EXPERTS, INCLUDING DR. GARTHWAITE TO MAKE  
18   SURE THAT THEY CAN PERFORM THE JOB BUT IT IS DIFFICULT. I  
19   MEAN, WE DO NOT HAVE PEOPLE STANDING IN LINE WAITING FOR THIS  
20   PARTICULAR JOB. IT'S JUST ONE OF THE THINGS THAT WE HAVE TO  
21   DEAL WITH. IT IS A LOT OF UNCERTAINTY. BUT THE COURSE THAT  
22   WE'VE TAKEN IN TERMS OF FILLING THE POSITIONS IS TO MOVE  
23   FORWARD AS THE BOARD HAS DIRECTED, AS DR. GARTHWAITE HAS ASKED  
24   US TO DO, IS TO LOOK FOR THE BEST CANDIDATES AND THAT'S WHAT



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1 WE'RE GOING TO DO. THE OTHER THINGS WILL HAVE TO FALL IN  
2 PLACE.

3  
4 **SUP. BURKE:** AND, YOU KNOW, AS WE IDENTIFY PEOPLE TO TAKE  
5 POSITIONS, I KNOW THAT I FIND IT VERY DIFFICULT TO URGE PEOPLE  
6 TO TAKE A POSITION IF THEY'RE GOING TO COME BEFORE THIS BOARD  
7 AND BE EMBARRASSED AND HARANGUED AND SUBJECT TO THE KIND OF  
8 PUBLIC REPRISALS THAT THEY RECEIVE OFTEN FROM THIS BOARD. I  
9 BELIEVE ONE OF THE FIRST STEPS WE HAVE TO HAVE IF WE'RE GOING  
10 TO GET TO GET TOP-NOTCH PEOPLE IS TO BE ABLE TO GIVE THEM SOME  
11 KIND OF ASSURANCE THAT, IF WE'RE UNHAPPY WITH THEIR  
12 PERFORMANCE, THAT WE HAVE A RIGHT TO DO THAT IN A CLOSED  
13 SESSION. NOW, THAT MEANS THAT EVERYONE DOESN'T GET TO SEE THE  
14 EXCITEMENT OF SOMEONE BEING DEMEANED BUT I BELIEVE THAT THAT'S  
15 THE ONLY WAY WE WILL GET TOP-NOTCH PEOPLE WHO ARE WILLING TO  
16 PUT THEIR REPUTATION ON THE LINE. NO ONE WANTS TO COME UP AND  
17 BE HUMILIATED AND CASTIGATED WEEK AFTER WEEK AFTER WEEK WHO IS  
18 A PROFESSIONAL. NOW, A PERSON WHO CAN'T GET A JOB ANYWHERE  
19 ELSE, THAT'S PART OF WHAT YOU HAVE TO DO. BUT A PERSON WHO HAS  
20 OPPORTUNITIES AND WHO HAS QUALIFICATIONS, THEY ARE GOING TO  
21 EXPECT TO BE TREATED LIKE A PROFESSIONAL. AND I DO THINK AT  
22 SOME POINT WE'RE GOING TO HAVE TO TALK ABOUT THAT AND WHETHER  
23 OR NOT, WHEN WE HIRE PEOPLE IN RESPONSIBLE POSITIONS WHO ARE  
24 TOP-NOTCH PROFESSIONALS, WE'RE GOING TO TREAT THEM LIKE  
25 PROFESSIONALS AND THEIR EXPECTATIONS. AND I DON'T KNOW WHETHER



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1 THIS WAS THE TIME TO BRING IT UP BUT, SINCE WE'RE TALKING  
2 ABOUT THESE ISSUES, I THINK THAT WE HAVE A LOT THAT WE HAVE TO  
3 REALLY CONSIDER.

4

5 **DR. THOMAS GARTHWAITE:** SUPERVISOR, I INTERVIEWED A CANDIDATE  
6 YESTERDAY AND THESE ISSUES YOU TALKED ABOUT PRECISELY CAME UP.  
7 THIS IS A CANDIDATE IDENTIFIED BY AN OUTSIDE FIRM THAT COMES  
8 VERY HIGHLY RECOMMENDED, IMPECCABLE REFERENCES, GREAT  
9 OPPORTUNITY FOR THE DEPARTMENT TO ADD TO ITS MANAGEMENT TEAM,  
10 AND THESE VERY ISSUES YOU'VE JUST SPOKEN ABOUT ARE CLEARLY ON  
11 THE MINDS OF CANDIDATES FOR NOT ONLY KING DREW MEDICAL CENTER  
12 BUT FOR OUR DEPARTMENT.

13

14 **SUP. BURKE:** I IMAGINE OTHER-- ALL THE HOSPITALS THAT WE HAVE,  
15 AND I HEAR EVEN OTHER DEPARTMENTS THAT IT'S ALSO AN ISSUE.

16

17 **KAE ROBERTSON:** AND SUPERVISOR, ONE OTHER COMMENT AS I'VE BEEN  
18 WALKING THE HALLS AT KING DREW MEDICAL CENTER, THE NURSING  
19 STAFF, I HAVE BEEN APPROACHED BY PEOPLE WHO TELL ME THEY'RE  
20 LEAVING BECAUSE THEY DON'T BELIEVE THEY WILL HAVE A FUTURE AT  
21 THIS HOSPITAL BASED ON WHAT THEY HEAR THE SUPERVISORS SAYING  
22 ABOUT THE HOSPITAL. SO THEY FEEL THE LACK OF SUPPORT AND IT IS  
23 ACTUALLY HURTING OUR RETENTION CAPABILITY AND, IF YOU NOTICE,  
24 OUR TURNOVER IS CONTINUING TO GROW.

25



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1   **SUP. KNABE:** WELL, EXCUSE ME. I MEAN-- I MEAN THAT'S, YOU KNOW,  
2   I'M SURE THAT THAT HAPPENS BUT, ON THE OTHER HAND, WE HAVE  
3   HOSPITALS WITHIN OUR SYSTEM THAT THIS BOARD HAS VOTED TO CLOSE  
4   THAT WE DON'T HAVE THOSE ISSUES, RANCHO TO BE PARTICULAR. I  
5   MEAN, YOU KNOW, THEY WANT TO PROVE EVERYBODY WRONG. I MEAN,  
6   ONCE WE CHANGED THAT MANAGEMENT, ONCE WE CHANGED THINGS OUT  
7   THERE AND THEY WANT TO SAVE THE HOSPITAL, THEN THEY'LL HAVE  
8   THAT FUTURE OUT THERE. I MEAN, SURE, I MEAN...

9

10   **SUP. BURKE:** WELL, I DON'T KNOW WHAT THE SITUATION WAS BEFORE  
11   BUT RANCHO HAS BEEN UNDER AN INJUNCTION FOR SOME TIME, SO THEY  
12   DO HAVE THAT ASSURANCE.

13

14   **SUP. KNABE:** AN ASSURANCE UNTIL THE INJUNCTION IS RULED ON AND  
15   WHERE IS IT GOING TO BE AND WHAT IT'S GOING TO DO? I MEAN,  
16   THERE'S NO ASSURANCE. THEY HAVE BETTER ASSURANCE-- THEY HAVE  
17   LESS ASSURANCE THERE THAN THEY DO AT M.L.K. AT THIS PARTICULAR  
18   POINT.

19

20   **SUP. ANTONOVICH:** LET ME JUST STATE THAT THIS ISSUE IS NOT  
21   ABOUT ANYONE HERE. THIS IS ABOUT LIVES AND MEDICAL CARE THAT  
22   PEOPLE ARE RECEIVING AS WE SPEAK. IF YOU GO BACK ON YOUR  
23   HISTORY, YOU WEREN'T HERE AT THE TIME WHEN BOB GATES WAS HIRED  
24   AS DIRECTORS OF HEALTH BUT MANY OF YOU WERE HERE WHEN DR.  
25   FANUKUM WAS HIRED AS DIRECTOR OF MEDICAL HEALTH AND WE WERE



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1 ALL HERE WHEN DR. GARTHWAITE WAS HIRED AS MEDICAL DIRECTOR OF  
2 HEALTH. AND, IN EACH OF THOSE INTERVIEWS, WE TALKED ABOUT THIS  
3 SPECIFIC PROBLEM. THIS IS NOT NEW. AND WE HAD THE RESULT WHERE  
4 PEOPLE WERE DOING NOTHING AND ALLOWING THIS PROBLEM TO  
5 AGGRAVATE TO THE POINT THAT THIS FACILITY HAS LOST ITS  
6 ACCREDITATION. IT'S NOT WHAT SOMEBODY'S TALKING ABOUT IN THE  
7 HALLWAY OF A HOSPITAL, IT'S A PROVEN FACT THAT THE HOSPITAL  
8 WAS LOSING ACCREDITATION, THE MEDICAL SCHOOL WAS LOSING  
9 ACCREDITATION, THE TIMECARD FRAUD, PROFESSIONALS WHO WERE  
10 HIRED TO DO A GOOD JOB WERE BEING-- RIPPING OFF THE SYSTEM FOR  
11 WORK THAT WAS NOT BEING DONE AND HAD PROFESSIONALS SIGNING OFF  
12 ON THEIR TIMECARD FRAUD, I BELIEVE IT WAS SIX ADMINISTRATORS  
13 IN THE DEPARTMENT OF HEALTH SIGNED OFF ON THAT FRAUD AND THOSE  
14 ARE ALL UNDER CRIMINAL INVESTIGATION TODAY. THAT IS A FACT.  
15 DON'T SHOOT THE MESSENGER. WHAT WE WANT TO DO IS BRING IN A  
16 TEAM TO RESOLVE THIS ISSUE. OUTSOURCING IS A STRONG  
17 POSSIBILITY. BUT YOU HAD A SITUATION WHERE CAMDEN HAD COME IN  
18 AND DONE THE EVALUATION ANALYSIS OF NURSING. NAVIGANT KNEW  
19 ABOUT THAT. THAT'S NOT NOTHING NEW-- THAT ISN'T ANYTHING NEW.  
20 THEY HAD THAT INFORMATION. THEY HAD INFORMATION FROM THE  
21 ACCREDITATION REPORTS. THAT'S NOT ANYTHING NEW. WHEN YOU TALK  
22 TO THE HEADS OF THE VARIOUS MEDICAL SCHOOLS IN THIS COUNTY AND  
23 NEIGHBORING COUNTY, THEY KNEW ABOUT THE PROBLEMS AND WERE  
24 AWARE OF THAT. YOU HAD A SITUATION WHERE A NUMBER-- A  
25 COMPETITOR FOR THIS CONTRACT CAME UP WITH A PROPOSAL THAT THEY



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1 WOULD RESOLVE THIS ISSUE AND WOULD PAY BACK THAT FEE, PART OF  
2 THAT FEE IF THEY GOT THE CONTRACT IF THEY COULD DO THAT JOB.  
3 SOME PEOPLE ARE CRITICAL THAT WE DIDN'T HAVE A FAIR ASSESSMENT  
4 WHEN NAVIGANT GOT THAT CONTRACT BUT, PRIOR TO THEIR GETTING  
5 THE CONTRACT, WHEN THEY CAME INTO OUR OFFICES INDIVIDUALLY,  
6 WHEN THEY WERE HERE BEFORE THE BOARD OF SUPERVISORS, THEY WERE  
7 EXPLAINED WHAT THE PROBLEMS WERE, IT WAS GOING TO BE SERIOUS,  
8 THEY HAD ACCREDITATION FAILURES, THEY'RE GOING TO TURN IT  
9 AROUND. IT ISN'T ANYTHING NEW. SOME PEOPLE SAY, "WELL, MAYBE  
10 THIS IS LIKE A CONTRACT WHERE THEY'RE GOING TO GET ADDITIONAL  
11 EXTENSIONS AND ADDITIONS TO THAT CONTRACT." I DON'T KNOW. ALL  
12 I DO KNOW IS THAT WE HAVE A RESPONSIBILITY. I'VE BEEN CRITICAL  
13 OF THE DIRECTOR OF HEALTH WHEN HE'S NOT BEEN HERE, WHEN HE'S  
14 BEEN OUT OF THE COUNTY, OUT OF THE STATE. I BELIEVE WE HAVE A  
15 SERIOUS PROBLEM. IF MICHAEL FREEMAN WAS ON VACATION OR GIVING  
16 SPEECHES AROUND THE WORLD WHEN WE HAD THESE THESE FIRES IN OUR  
17 DISTRICTS, WE'D BE CRITICAL OF THAT. WELL, WE HAVE A FIRE AT  
18 M.L.K. THEY'VE LOST THEIR ACCREDITATION. WE HAVE TO SAVE IT.  
19 AND HOLDING PEOPLE ACCOUNTABLE FOR THOSE ACTIONS, FINE, LET'S  
20 DO THAT BUT THIS BOARD, PRIOR TO YOU AND WITH THE NUMBERS  
21 HERE, HAVE ASKED OUR DIRECTORS OF HEALTH IF THEY HAD THE  
22 ABILITY TO GET THE JOB DONE, THAT IT WAS VERY SERIOUS, TO HAVE  
23 THOSE TOUGH NEGOTIATIONS WITH THE MEDICAL SCHOOLS TO GET THE  
24 JOB DONE. AND I KNOW WE'VE HAD MANY CANDID TALKS WITH DR.



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1 GARTHWAITE ON THAT SAME POINT. THAT'S THE PROBLEM AND I  
2 SUPPORTED SUPERVISOR MOLINA...

3

4 **SUP. BURKE:** YOU PROBABLY WANT TO CLARIFY YOUR REMARKS. DREW  
5 HAS NOT LOST ITS ACCREDITATION.

6

7 **SUP. ANTONOVICH:** THAT WHAT?

8

9 **SUP. BURKE:** DREW DID NOT LOSE ITS-- IT HAS NOT LOST ITS  
10 ACCREDITATION.

11

12 **SUP. ANTONOVICH:** IN RADIOLOGY, THEY HAVE. IN ORTHOPEDICS...

13

14 **SUP. BURKE:** THERE WERE TWO DEPARTMENTS OUT OF...

15

16 **SUP. ANTONOVICH:** THREE DEPARTMENTS THEY'VE LOST.

17

18 **SUP. BURKE:** TWO DEPARTMENTS OUT OF 18.

19

20 **SUP. ANTONOVICH:** SURGERY...

21

22 **SUP. BURKE:** ALL RIGHT, WELL...

23

24 **SUP. ANTONOVICH:** ...RADIATION, ORTHOPEDICS. SURGERY,  
25 RADIATION, ORTHOPEDICS.



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1

2 **SUP. BURKE:** ORTHOPEDICS HAS NO LOST ITS ACCREDITATION. AND  
3 MAYBE DR. GARTHWAITE CAN EXPLAIN IT TO YOU.

4

5 **SUP. ANTONOVICH:** WHAT ARE THE THREE...

6

7 **SUP. BURKE:** BUT YOU SAID THE UNIVERSITY HAD LOST ITS  
8 ACCREDITATION. THE UNIVERSITY HAS NOT LOST ITS ACCREDITATION.

9

10 **SUP. ANTONOVICH:** NO THE ACCREDITATION. THE DEPARTMENTS WITHIN  
11 THE UNIVERSITY...

12

13 **SUP. BURKE:** THAT'S NOT WHAT YOU SAID.

14

15 **SUP. ANTONOVICH:** WELL, THE DEPARTMENTS WITHIN THE UNIVERSITY  
16 HAVE LOST THEIR...

17

18 **SUP. BURKE:** WELL, BE CLEAR. WE ALL KNOW THAT SURGERY AND  
19 RADIOLOGY LOST THEIR ACCREDITATION.

20

21 **SUP. ANTONOVICH:** RIGHT.

22

23 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I...

24



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1   **SUP. ANTONOVICH:** SO LET'S CONTINUE. I DID SUPPORT SUPERVISOR  
2   MOLINA'S MOTION THAT WAS PASSED BY THIS BOARD TO HAVE THESE  
3   WEEKLY REPORTS. AND, IF WE'RE GOING TO DISCUSS THOSE ISSUES,  
4   THEN SUPERVISOR MOLINA SHOULD BE HERE TO PARTAKE IN THAT  
5   DISCUSSION.

6

7   **SUP. YAROSLAVSKY:** THAT'S FINE.

8

9   **SUP. BURKE:** LET'S WAIT 'TIL SHE'S HERE.

10

11   **SUP. YAROSLAVSKY:** I DON'T HAVE A PROBLEM WITH THAT. I JUST  
12   WANT TO RESPOND TO WHAT YOU SAID BECAUSE I THINK IT'S  
13   IMPORTANT THAT WE PUT THIS IN HISTORICAL CONTEXT. I DON'T  
14   THINK THERE'S ANYBODY ON THIS BOARD-- FIRST OF ALL, I DON'T  
15   RECALL YOUR INTERVIEW FOR THIS JOB OR IN FANUKUM'S INTERVIEW  
16   THAT WE DISCUSSED MARTIN LUTHER KING HOSPITAL. SECONDLY, I  
17   DON'T THINK THERE'S ANYBODY ON THIS BOARD THAT HAD-- AND THIS  
18   IS TO OUR-- WE'VE BEEN CRITICIZED FOR IT, WHO HAD A CLUE AS TO  
19   HOW DEEP AND HOW BROAD THE PROBLEMS WERE AT THE HOSPITAL  
20   BECAUSE, IF WE DID, I DON'T THINK THERE IS A MEMBER OF THIS  
21   BOARD, NOT A SINGLE ONE OF US, WHO WOULDN'T HAVE RAISED A RED  
22   FLAG FAR EARLIER THAN WE DID. THE FACT OF THE MATTER IS,  
23   WHETHER YOU LIKE THEM OR NOT, OTHERS-- PEOPLE OUTSIDE THE  
24   COUNTY FAMILY HAVE SHINED THE LIGHT ON THIS AND THAT'S WHAT  
25   STARTED THE BALL ROLLING. SO-- AND IT'S BEEN LIKE AN ONION.



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1 YOU JUST PEEL THE ONION, LAYER AFTER LAYER, MORE AND MORE  
2 STUFF COMES UP. AND THAT'S WHERE WE'VE BEEN. NOW, NOT TO  
3 REHASH-- I'M NOT GOING TO REHASH WHAT I SAID EARLIER BUT THE  
4 QUESTION BEFORE US NOW IS WHAT ARE WE GOING TO DO? THAT'S THE  
5 QUESTION. IT'S NOT TO-- I'M NOT TRYING TO SHOOT THE MESSENGER.  
6 YOU'RE NOT THE MESSENGER. YOU'RE JUST MIMICKING THE MESSENGER.  
7 THE MESSENGER HAS GIVEN US AUDITS AND REPORTS. WE HAVE THE  
8 AUDITOR CONTROLLER, WE HAVE THE HEALTH DEPARTMENT'S AUDIT  
9 DEPARTMENT, WE HAVE C.M.S., WE HAVE THE STATE DEPARTMENT OF  
10 HEALTH SERVICES, YOU GET E-MAILS IN THE MIDDLE OF THE NIGHT  
11 FROM OUR HEALTH DEPARTMENT. WE'VE GOT PLENTY OF MESSENGERS. I  
12 JUST DON'T SEE WHAT THE VALUE IS OF FOUR OR FIVE TIMES  
13 REGURGITATING THE MESSAGE IF IT'S NOT ACCOMPANIED WITH A  
14 DIRECTION TO SOLVE THE PROBLEM THAT THE MESSAGE ORIGINALLY  
15 ARTICULATED. AND THAT'S ALL I'M CONCERNED ABOUT. I THINK THAT  
16 THE FACT OF THE MATTER IS, THE HEALTH DIRECTOR IS ALWAYS ON  
17 CALL ANYWAY ON TUESDAYS, EVERY DEPARTMENT HEAD IS. IF WE  
18 NEEDED HIM, HE'S 15, 10 MINUTES AWAY FROM HERE. WE CAN DISCUSS  
19 THAT WHEN SUPERVISOR MOLINA GETS BACK, IT'S NOT A PROBLEM FOR  
20 ME BUT I DO THINK WE NEED TO GIVE OUR HEALTH TEAM THE SPACE TO  
21 GET US OUT OF THIS, BECAUSE WE'RE CERTAINLY NOT GOING TO GET  
22 OURSELVES OUT OF THIS. NOT ONE OF US HERE HAS GOT A MEDICAL  
23 DEGREE, NOT ONE OF US HERE HAS EVER ADMINISTERED A HOSPITAL  
24 AND-- I DON'T THINK, AND SO I REALLY THINK WE NEED TO GIVE OUR  
25 TEAM THE SPACE TO FULFILL THE DIRECTION THAT WE GAVE THEM A



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1 COUPLE OF MONTHS AGO OR COME AUGUST WE'RE GOING TO BE BEATING  
2 THEM UP FOR NOT HAVING DONE IT AND ONE OF THE REASONS THEY  
3 HAVEN'T DONE IT WOULD HAVE BEEN THEY DIDN'T HAVE THE TIME TO  
4 DO IT. I'M VERY CONCERNED ABOUT THE TIME BECAUSE IF WE GET TO  
5 AUGUST, YOU'RE GOING TO GIVE US OPTIONS. ASSUMING WE GET  
6 BEHIND AN OPTION, AS PAINFUL AS IT IS, IT'S GOING TO BE MONTHS  
7 BEFORE THAT OPTION IS ACTUALLY IMPLEMENTED. SO WE'RE LOOKING  
8 AT MANY, MANY MONTHS OF THE CURRENT SITUATION, THAT IS, THE  
9 CURRENT STRUCTURE, HOPEFULLY THE SITUATION WILL INCREMENTALLY  
10 IMPROVE BUT YOU'RE LOOKING AT AT LEAST THROUGH THE END OF THE  
11 YEAR, BEGINNING OF THE YEAR, OF THE SITUATION AS IT NOW  
12 STANDS. THE HOSPITAL IS IN A WORLD OF HURT. I DON'T KNOW WHAT  
13 THE CENSUS WAS THIS MORNING, THE DAY I WENT OUT THERE A MONTH  
14 AGO OR SO, SIX WEEKS AGO, 130, 137 PEOPLE.

15

16 **SUP. BURKE:** THAT WAS WITHOUT PSYCHIATRY.

17

18 **SUP. YAROSLAVSKY:** LEAVING THE PSYCHIATRY OUT. THE PLACE WAS--  
19 YOU COULD ROLL A BOWLING BALL THROUGH IT. AND SO IT'S ALREADY  
20 BEEN FUNCTIONALLY DOWNSIZED AND IT'S ALMOST TO THE POINT  
21 WHERE, AS A LAYMAN, IT JUST LOOKED EMPTY. SO WE'D GOT SOME  
22 REAL FORKS IN THE ROAD COMING AND WE'VE GOT TO BE ABLE TO DEAL  
23 WITH IT. ANYWAY, I...

24



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1   **SUP. ANTONOVICH:** WE HAVE FOUR SPEAKERS. OKAY. WE HAVE FOUR:  
2   ETHEL LEE JOHNSON, CHRIS EDWARDS, DR. ERNEST SMITH AND DR.  
3   CLARABELLE AND THEN PETER BAXTER. AND JUST GIVE YOUR NAME FOR  
4   THE RECORD PRIOR TO YOUR SPEAKING. JUST GIVE YOUR NAME BEFORE  
5   YOU MAKE YOUR PRESENTATION, WHOEVER WANTS TO GO FIRST.

6

7   **CHRISTINA EDWARDS:** OKAY. CHRIS EDWARDS. I'M GOING TO HAVE TO  
8   SET THE CLOCK BACK ON TIME.

9

10   **SUP. ANTONOVICH:** YOUR NAME?

11

12   **CHRISTINA EDWARDS:** CHRIS EDWARDS. I'M GOING TO HAVE TO SET THE  
13   CLOCK BACK ON TIME BECAUSE SUPERVISOR YAROSLAVSKY REALLY  
14   MISREPRESENTED A LOT OF THE FACTS. FACT NUMBER ONE, FOR OVER A  
15   YEAR PRIOR TO NAVIGANT COMING TO THE FOREFRONT, DR. GARTHWAITE  
16   AND HIS HANDPICKED TEAM OF EXPERTS, D.H.S. EMPLOYEES, HAD A  
17   YEAR AT KING DREW WHERE THEY SPENT 24/7, ACCORDING TO NUMEROUS  
18   TESTIMONIES GIVEN BY DR. GARTHWAITE, IN THE HOSPITAL. MR. LEAF  
19   WAS PHYSICALLY PRESENT IN THE HOSPITAL. YOU HAD SUPPOSEDLY  
20   YOUR BEST PEOPLE IN THE HOSPITAL. YOU GAVE THEM CARTE BLANCHE  
21   TO MAKE CHANGES THAT WERE NECESSARY BUT THAT WASN'T ENOUGH. WE  
22   HAD TO PAY THE CAMDEN GROUP \$1 MILLION TO DO NOTHING IN  
23   NURSING. OKAY? WE PAID LINBAR AND ASSOCIATES TO GET YOU GUYS  
24   JOINT ACCREDITATION APPROVED. CAN'T EVEN FIND A SINGLE SERVICE  
25   THEY DID BECAUSE THOSE THINGS DON'T APPARENTLY EXIST.



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1 SUPERVISOR ANTONOVICH IS CORRECT IN ASKING FOR THE ANALYSIS  
2 BECAUSE CONSULTANTS DON'T GO ON THE GROUND WITHOUT HAVING  
3 LOOKED OVER THE FACTS AND HAVE A PLAN OF ACTION. OKAY? IN  
4 ADDITION TO THAT, THEY GOT A MILLION UP-FRONT TO DO THE  
5 ASSESSMENT WHICH THEY PROVIDED US WITH, WHICH NOTED NUMEROUS  
6 FAILURES IN NURSING OF STUFF THAT CAMDEN DIDN'T EVEN KNOW. YOU  
7 COMPENSATE NAVIGANT EXTREMELY WELL FOR THEIR SERVICES. MISS  
8 ROBERTSON IS THE PROJECT MANAGER-- DIRECTOR. SHE CANNOT EVEN  
9 PROVIDE YOU WITH INFORMATION HALF THE TIME. READ THE  
10 TRANSCRIPT, SUPERVISOR YAROSLAVSKY. YOU WILL SEE, RARELY DOES  
11 SHE EVER ANSWER THE QUESTION WITH AN ANSWER. THIS IS A WOMAN  
12 WHO IS A PROJECT MANAGER. WHEN SHE CAME TO THIS BOARD ONE DAY,  
13 COULD NOT EVEN TELL YOU HOW MANY RADIOLOGISTS YOU GUYS HAD,  
14 AND SHE KNEW THAT WAS GOING TO BE THE TOPIC OF DISCUSSION. AS  
15 FOR DR. GARTHWAITE AND HIS TIME, HE IS A NONEXEMPT EMPLOYEE.  
16 BY DEFINITION, HE PUTS THE AMOUNT OF TIME NEEDED TO GET THE  
17 JOB DONE. HE IS COMPENSATED HANDSOMELY FOR THAT JOB. AND WHEN  
18 THE BOARD ASKED FOR HIM TO GO TO D.C. TO HELP YOU GUYS LOBBY  
19 FOR HEALTH MONEY, FOR MONEY FOR OUR HEALTH SYSTEM, HE HAD TO  
20 TAKE THE WEEK OFF, SO I DON'T THINK HE'S THAT COMMITTED. OKAY?  
21 THIS IS A MAN WHO'S PAID HANDSOMELY TO BE HERE. THIS IS PART  
22 OF HIS JOB. THERE WERE NO SECRETS. THE COMMUNITY KNEW VERY  
23 WELL WHAT WAS GOING ON. SO WHEN NAVIGANT SITS HERE AND SAYS  
24 IT'S MUCH MORE SERIOUS THAN WE KNEW, THEY'RE LYING TO YOU  
25 THROUGH THEIR TEETH SO DON'T BUY IT. BUT, OF COURSE, YOU



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1 EXPECT TO BUY IT BECAUSE YOU WANT TO BUY IT BECAUSE THEY SIT  
2 THERE AND THEN TELL YOU WHAT YOU WANT TO HEAR AND MAKE YOU  
3 FEEL GOOD. SUPERVISOR ANTONOVICH HAS CONSISTENTLY ASKED THE  
4 TOUGH QUESTIONS. YOU SHOULD BE ASKING FOR THE ANSWERS TO THOSE  
5 QUESTIONS AND YOU SHOULD NOT LET THEM LEAVE THIS PODIUM UNTIL  
6 THEY ANSWER THOSE QUESTIONS. AND FOR THE LAST BIT, TO REMIND  
7 YOU, THIS IS THE FIRST AND ONLY TIME NAVIGANT HAS ACTUALLY HAD  
8 THIS KIND OF CONSULTING JOB. THEY HAVE NOT ONCE DONE ANYTHING  
9 LIKE THIS YET.

10

11 **SUP. ANTONOVICH:** THANK YOU. GIVE YOUR NAME, SIR?

12

13 **DR. ERNEST SMITH:** MY NAME IS DR. ERNEST SMITH. I WOULD LIKE TO  
14 KEEP REFERRING TO THE FACT THAT THE KING HOSPITAL WAS BUILT  
15 FOR FAILURE FROM THE BEGINNING AND THAT IT WAS NEVER INTENDED  
16 TO BE A FUNCTIONAL UNIT OF LOS ANGELES COUNTY. AND I THINK IF  
17 I WERE TO USE THE CONTROL, I WOULD LIKE AT THE PIPES THAT HAVE  
18 TO BE REPLACED IN THE CENTRAL CORE OF THE BUILDING AFTER 30  
19 YEARS, AND I DON'T THINK THERE'S A STRUCTURE, WHETHER HOME OR  
20 PRIVATE, THAT WOULD HAVE TO GO THROUGH THAT KIND OF AN EXPENSE  
21 AFTER AN INITIAL BUILDING COST. THE YOUNGEST HOSPITAL IN THE  
22 SYSTEM, THE QUESTION BEING WHAT KIND OF INFERIOR MATERIALS  
23 WERE USED? WAS IT KIND OF A SLOP JOB BECAUSE THERE WAS NO  
24 INTENT FOR THE HOSPITAL TO FUNCTION? WE STILL HAVE THREE SETS  
25 OF ELEVATORS FROM THE OLIVE VIEW HOSPITAL THAT WERE DAMAGED IN



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1 THE EARTHQUAKE IN THE 1970S AND IF YOU TAKE THAT ATTITUDE AND  
2 LOOK AT WHAT WAS THE DOLLAR THAT WAS SPENT TO BUILD THAT  
3 HOSPITAL OVER A 30 YEAR PERIOD, THEY WERE NOT ADEQUATE. NOW,  
4 THE TWO EXAMPLES I GIVE, NUMBER ONE: THAT THE ISSUE AT KING  
5 WAS NEVER ABOUT HEALTHCARE AND I'M GOING TO SAY THIS AS AN  
6 AFRICAN-AMERICAN AND FROM AN EXPERIENCE AS A PHYSICIAN THAT,  
7 IN THE UNITED STATES, NO ONE IS CONCERNED ABOUT A SICK BLACK  
8 MAN. SO WE DON'T NEED TO GET INTO THAT. BUT WHEN WE TALK ABOUT  
9 LAND AND THE DEVELOPMENT OF LAND, KING HOSPITAL SITS IN THE  
10 MIDST OF A GREAT LAND DEVELOPMENT PROJECT, WHICH INCLUDES THE  
11 HOUSING PROJECTS AS WELL AS THE CITY OF COMPTON. WHEN WE TALK  
12 ABOUT THE D.C. GENERAL HOSPITAL AS AN EXAMPLE OF BEING  
13 DISMANTLED AND ESPECIALLY THROUGH "THE WASHINGTON POST," YOU  
14 HAVE THE SAME ISSUE THERE AS YOU HAVE AT KING AND THAT'S THE  
15 ANGLE THAT PEOPLE SHOULD BE LOOKING AT. WHAT WAS THE MOTIVE OF  
16 THE "L.A. TIMES"? CERTAINLY NOT HEALTHCARE. NOW THE OTHER  
17 IMPORTANT POINT IS THAT, WHEN YOU LOOK AT HEALTHCARE DELIVERY  
18 AND THE MONEYS THAT ARE INVOLVED IN THAT AND WE LOOK AT IT  
19 FROM AN ECONOMIC POINT OF VIEW, YOU CAN GO BACK TO THE ABRAHAM  
20 FLEXNER REPORT IN 1910, WHEN THEY DISMANTLED FIVE OUT OF SEVEN  
21 BLACK HOSPITALS AND MEDICAL SCHOOLS IN THE UNITED STATES,  
22 WHICH KEPT US WITH A HIGH MORTALITY AND MORBIDITY RATE UNTIL  
23 1965, WHEN DREW WAS BUILT. AND THE ISSUE THERE WAS A GLUT OF  
24 PHYSICIANS IN THE UNITED STATES THAT INTERFERED WITH THE  
25 HEALTHCARE DOLLARS AND THE ECONOMY OF MAKING MONEY AS A



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1    PHYSICIAN. SO MY POINT IS THAT BEYOND TRYING TO LOOK AT WHAT  
2    J.C.A.H.O. DID AND WHAT A.C.G.M.E. DID AND THEY'RE ARE ALL  
3    GOVERNED BY MEN WHO HAVE ULTERIOR MOTIVES AND NO ONE HAS GIVEN  
4    AND SEEN ANYTHING THAT PROVES WHATEVER IT IS THEY SAY. MY  
5    POINT BEING THAT, IF YOU LOOK AT THE ISSUES OF THIS LAND AND  
6    MONEY AND ECONOMY AND DO NOT TRY TO FOOL THE PEOPLE TO BELIEVE  
7    THAT BLACK HEALTH HAS NEVER BEEN A CONCERN IN THE UNITED  
8    STATES OF AMERICA. AND THE OTHER POINTS BEING THAT KING DREW  
9    HAD A HEAVY LOAD ON ITS SHOULDER WHEN IT WAS CONSTRUCTED IN  
10    TERMS OF THE WORK IT WAS SUPPOSED TO DO AND IT WAS UNDOING THE  
11    RAVAGES OF SLAVERY BUT, MORE IMPORTANTLY, THE RAVAGES THAT  
12    OCCURRED AFTER 1910 WHEN FLEXNER REPORT REDUCED THE UPWARD  
13    SWING OF BLACK HEALTHCARE. THANK YOU.

14

15    **SUP. ANTONOVICH:** THANK YOU, DR. SMITH. YES, MA'AM. THEN PETER  
16    BAXTER. YES, MA'AM. MISS JOHNSON.

17

18    **ETHER JOHNSON:** YES. MY NAME IS ETHEL JOHNSON AND I'M HERE  
19    TODAY ON-- I HEARD WHAT YOU SAID ABOUT ALL THIS KING DREW AND  
20    THEY'RE NOT DOING THEIR JOB AND ALL THIS AND EVERYTHING BUT I  
21    WAS RAISED UP IN THE AREA. THEY JUST REALLY NEED HELP. I'M A  
22    MIRACLE OF MARTIN LUTHER KING, YOU KNOW? I'VE HAD SURGERIES.  
23    MY SON, HE'S EVEN IN PRISON, HE HAD SURGERY. HE GOT UP IN  
24    THREE DAYS. IF WE ALL WORK TOGETHER, I HAVE WORKED AT ALL  
25    COUNTY HOSPITALS: U.S.C., I HAVE HAD MY TRAINING AND



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1 EVERYTHING AT HARBOR GENERAL BUT SOME PEOPLE, YOU KNOW HOW IT  
2 IS, THEY GET JEALOUS OF YOU. THEY'RE JEALOUS OF YOU, TOO, MR.  
3 ANTONOVICH. I'VE BEEN OVER IN YOUR AREA, PALMDALE AND  
4 LANCASTER, IT'S BEAUTIFUL. OKAY? BUT ALL OF US-- ALL OF YOU  
5 GUYS ARE COUNTY. YOU ARE SUPERVISORS. MRS. YVONNE BURKE, I'M  
6 ALWAYS IN YOUR AREA AND, I MEAN, I GET KICKED AT, EGGS THROWN  
7 ON ME AND BEAT UP ALMOST. SAME THING, MR. KNABE, IN LONG  
8 BEACH. SAME THING. IT'S ALL IN WHERE WE LIVE AND TRY TO HELP  
9 ONE ANOTHER, YOU KNOW WHAT I'M SAYING? I WENT TO THE HOSPITAL  
10 THE OTHER NIGHT BUT I STAYED THERE BECAUSE I WANTED MY TIME--  
11 THAT WAS MY TIME. AT 12:00 AT NIGHT UNTIL 7:00 IN THE MORNING  
12 AND THE DOCTOR-- INTERN GAVE ME SOME MEDICINE TO HELP MY LEGS  
13 BECAUSE I AM DISABLED. HOW ABOUT US ALL WORKING TOGETHER? I  
14 GOT SOME PROOF HERE, IF YOU WANT TO SEE IT. DO YOU WANT TO SEE  
15 IT? FROM MARTIN LUTHER KING? DO YOU WANT TO SEE IT? OKAY.  
16 WHERE'S YOUR DEPUTY?

17

18 **SUP. BURKE:** SOMEONE WILL COME AND GET IT.

19

20 **ETHEL JOHNSON:** OKAY. I KNOW WHAT YOU'RE TALKING ABOUT. THAT'S  
21 YOUR AREA. I KNOW WHAT YOU'RE TALKING ABOUT, MR. YAROSLAVSKY.  
22 ALL RIGHT? ALL OF US, ALL OF US IS-- WE HAVE SOMETHING TO DO  
23 WITH THE AREA. WE ARE COUNTY. WE'RE NOT CITY, WE'RE COUNTY.  
24 AND ALL WE NEED IS A LITTLE BIT OF HELP. THAT'S ALL WE NEED.  
25 WE DON'T EVEN HAVE THE-- WE DON'T EVEN HAVE THE FACILITIES FOR



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1 DIRECTOR OF NURSING. WE DON'T HAVE THE FACILITIES. WE DON'T  
2 EVEN HAVE THE PROPER COLORS IN THE HOSPITAL TO MAKE US FEEL  
3 LIKE WE SOMEBODY. WE'RE IN A GHETTO, GHETTO TYPE THING. I WAS  
4 RAISED UP AND NOW I'M OLD AND ALMOST DISABLED. I CAN SEE THAT-  
5 - I CANNOT SEE THAT I WORK FOR THE COUNTY OF LOS ANGELES AND I  
6 GO TO SACRAMENTO, I GO TO ANY PLACE I WANT TO GO TO AND THEN I  
7 GET, LIKE, ALMOST DISCRIMINATED WHEN THEY SAY, "ARE YOU IN MR.  
8 KNABE'S AREA?" I SAY YEAH, I MEAN, I'M DOWN HERE IN LONG  
9 BEACH, AND I'M, YOU KNOW, I'M AT THE LIBRARY. I GOT A  
10 BEAUTIFUL LIBRARY CARD. I GOT A BEAUTIFUL CARD FROM LONG BEACH  
11 MEMORIAL HOSPITAL.

12

13 **SUP. ANTONOVICH:** DO YOU WANT TO WRAP IT UP, MISS JOHNSON?

14

15 **ETHEL JOHNSON:** YEAH BUT JUST GIVE ME SOME TIME. CAN YOU GIVE  
16 ME SOME TIME SO I BRING YOU SOMETHING ELSE BETTER?

17

18 **SUP. ANTONOVICH:** OUR COMMITMENT IS TO HAVE A FACILITY THAT  
19 PROVIDES QUALITY MEDICAL CARE.

20

21 **ETHEL JOHNSON:** HEALTH. THAT'S RIGHT, AND I'M RIGHT IN THERE  
22 BECAUSE I'M A R.N. OKAY? NOW, YOU WANT THESE PAPERS?

23

24 **SUP. ANTONOVICH:** YES. THE SERGEANT WILL TAKE THEM. THANK YOU,  
25 MA'AM.



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1

2 **ETHEL JOHNSON:** NOW WE CAN GET IT TOGETHER, OKAY? BUT PLEASE  
3 RESPECT US. WE DID A LOT OF SCHOOL.

4

5 **SUP. ANTONOVICH:** DOCTOR?

6

7 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON. DR. GENEVIEVE  
8 CLAVREUL. WELL, I THINK SUPERVISOR YAROSLAVSKY SHOULD LOOK THE  
9 DEFINITION OF ABUSE OVER AGAIN BECAUSE, IF SOMEBODY IS ABUSED  
10 IN THE COUNTY, IT'S NOT NAVIGANT, IT'S THE PEOPLE OF THIS  
11 COUNTY, THE PEOPLE WHO ARE PAYING THROUGH THE NOSE FOR A JOB  
12 NOT DONE. IT'S NOT ABUSING A CONSULTANT TO HAVE THEM COME TO  
13 GIVE ANSWERS AND I WOULD HIGHLY RECOMMEND THAT MR. YAROSLAVSKY  
14 READ THE TRANSCRIPTS AND FIND OUT THE CONFLICTING INFORMATION  
15 WHICH HE'S GIVEN WEEK AFTER WEEK AFTER WEEK. I WOULD EVEN SAY  
16 BEYOND THAT. I WILL SAY IT'S A LIE AND A MISREPRESENTATION. IN  
17 ONE WEEK, MISS ROBERTSON, WHEN WE ASK HER ABOUT THE C.N.O. NOT  
18 BEING AT THE HOSPITAL, OH, SHE WAS DOING SOMETHING REALLY  
19 IMPORTANT, SHE WAS DOING NURSING RECRUITING. TWO WEEKS LATER  
20 WHEN SHE'S ASKED THE QUESTION AGAIN, OH, NO, THAT WAS TOTALLY  
21 DIFFERENT. SHE WENT ON HER OWN TIME. HAVING NOTHING TO DO WITH  
22 RECRUITING. WHERE IS THE TRUTH? WE HAVE NOT BEEN GIVEN THE  
23 TRUTH. AND I AGREE WITH SUPERVISOR ANTONOVICH, WE SHOULD HAVE  
24 RECEIVED A COPY OF THE INFORMATION THEY USED TO MAKE A  
25 DECISION TO TAKE THIS CONTRACT. THEY ARE NOT EQUIPPED TO DO



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1 THIS CONTRACT, CONTRARY TO-- AND TODAY, AGAIN, MISS ROBERTSON,  
2 DID NOT ANSWER THE QUESTIONS OF MR. ANTONOVICH. HE ASKED WHEN  
3 IN THE-- YOU KNOW, EXPERIENCE WITH OTHER CONTRACTS? HOW MANY  
4 DID THEY DO? AND SHE RESPONDED, OH, M.L.K. IS SO TERRIBLE, IS  
5 SO BAD. NOBODY IS AS BAD AS M.L.K. EXCUSE ME? THEY HAVE KNOWN  
6 FOREVER HOW BAD IT WAS. THEY WERE PAID \$1 MILLION TO ASSESS  
7 THE PROBLEM AT KING DREW. LET ME TELL YOU, WITH \$1 MILLION A  
8 LOT OF US COULD DO A GOOD JOB AND SHE DID NOT ANSWER THE  
9 QUESTION BECAUSE, YOU KNOW, THEY HAD NOT DONE THEIR HOMEWORK.  
10 THEY WANTED TO TAKE THAT HOSPITAL TO GET THEIR NAME ON THE  
11 MAP. THAT'S-- THEY'RE DOING SO WELL AS A COMPANY, A COUPLE  
12 WEEKS AGO, THEY HAD TO READJUST THEIR MONEymaking AND SHOW  
13 LOYAL PROJECTION AND KING DREW IS 20% OF THEIR INCOME. SO  
14 THEY'RE GOING TO SUCK US TO DEATH AND EXTENSION AFTER  
15 EXTENSION. THE PROBLEM WE'RE HAVING WITH NURSING SHOULD HAVE  
16 BEEN-- AND COULD HAVE BEEN SOLVED IN A VERY SHORT PERIOD OF  
17 TIME. IT HAS NOT BEEN SOLVED. MANY MONTHS AGO, WE ASKED FOR  
18 INDEPENDENT NURSES TO REVIEW WHAT WAS GOING ON AT M.L.K. MANY  
19 OF YOU SUPERVISORS ASKED FOR THAT. WHERE ARE THOSE INDEPENDENT  
20 NURSES? WHERE ARE THEY? AND IT WILL NOT COST THEM, YOU KNOW,  
21 \$18 MILLION TO DO THAT REVIEW. THERE'S SOMETHING WRONG IN THAT  
22 PICTURE. AND, PERSONALLY, I FEEL THE PUBLIC, THE PATIENTS WHO  
23 GO TO M.L.K. HAVE THE RIGHT AND YOU, AS SUPERVISORS, YOU HAVE  
24 A DUTY TO ASK WHAT THEY ARE DOING AND, IF THEY ARE NOT  
25 PERFORMING, YOU MUST DEMAND THAT THINGS CHANGE. PERSONALLY, I



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1 THINK IT'S A GOOD TIME TO ASK FOR A 30-DAY NOTICE AND FIRE  
2 THEM. THERE'S OTHER COMPETENT COMPANIES IN THIS UNITED STATES  
3 WHO CAN MAKE A DIFFERENCE AND LIKE I WILL SAY ALL THE TIME,  
4 FIRE GARTHWAITE. AND ANY ONE OF YOU, IN A GIVEN TUESDAY, THREE  
5 OF YOU CAN DO IT. THANK YOU.

6

7 **SUP. ANTONOVICH:** MR. BAXTER.

8

9 **PETER BAXTER:** MR. CHAIRMAN, MEMBERS OF YOUR HONORABLE BOARD,  
10 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND  
11 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS  
12 AGENDA ITEM PROVIDES FOR A REPORT ON THE STATUS OF REFORM AT  
13 KING DREW MEDICAL CENTER. THERE IS A COMPARISON TO BE DRAWN  
14 BETWEEN THE LEVEL OF PUBLIC DISCUSSION OVER THE KING DREW  
15 MEDICAL CENTER AND THE FIRE DEPARTMENT OF THE COUNTY OF LOS  
16 ANGELES. THE DIFFERENCE BETWEEN THESE TWO PUBLIC RESOURCES IN  
17 TERMS OF PUBLIC SCRUTINY IS LITTLE SHORT OF AMAZING. AND, BY  
18 THE WAY, I'D LIKE TO EXPRESS MY APPRECIATION TO EACH MEMBER OF  
19 THE BOARD OF SUPERVISORS FOR THE WAY THEY ARE CONDUCTING  
20 THEMSELVES IN THIS PARTICULAR PROBLEM. AND ALSO THE MEMBERS OF  
21 THE DEPARTMENT OF HEALTH. IT'S A VERY DIFFICULT SITUATION. NO  
22 ONE VOLUNTEERED TO GO INTO THIS KIND OF SITUATION BUT IT'S  
23 GOING TO BE RESOLVED BECAUSE OF THE SINCERITY OF THE  
24 PARTICIPANTS IN THIS PARTICULAR PROBLEM. THE DIFFERENCE-- THE  
25 KING DREW DISCUSSION HAS ATTRACTED AND THAT DISCUSSION



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1 CONTINUES TO ATTRACT THE MOST CAREFUL STUDY BY THE BOARD OF  
2 SUPERVISORS, THE HEALTH DEPARTMENT, NAVIGANT AND THE NEWS  
3 MEDIA, INCLUDING THE-- PARTICULARLY "THE LOS ANGELES TIMES".  
4 IN COMPARISON, THERE APPEARS TO BE NO ONGOING STUDY OF THE  
5 OPERATIONS OF THE FIRE DEPARTMENT. NOW, I'M NOT TALKING ABOUT  
6 A PERSON OR A PERSONALITY; I'M TALKING ABOUT THE OPERATIONS,  
7 SOMETHING THAT YOU CAN LOOK AT AND TALK ABOUT QUITE  
8 OBJECTIVELY WITHOUT CRITICIZING ANY INDIVIDUAL. AND GOODNESS  
9 GRACIOUS KNOWS EVERYBODY IS GRATEFUL TO THE FIRE DEPARTMENT  
10 BUT WE CAN'T DISMISS THE WAY THEY'RE DOING THEIR JOB BY  
11 TALKING ABOUT HOW HEROIC THEY ARE. I FEEL BADLY ABOUT ASKING A  
12 YOUNG MAN TO BE A HERO WHEN THERE'S NO NEED FOR HIM TO BE  
13 EXPOSED TO THE TYPE OF DANGER THAT FIREFIGHTERS ARE BEING  
14 EXPOSED TO. THE WHOLE UNDERTAKING, THAT IS, THE RESPONSE OF  
15 THE NEW YORK FIRE DEPARTMENT TO THE EVENT OF 9/11 WAS A  
16 FAILURE. NOW, THERE'S NOTHING WE CAN SAY. YOU CAN TALK ABOUT  
17 FORMER MAYOR GIULIANI ALL YOU LIKE BUT THE FACT IS, THEY  
18 GOOFED UP SOMETHING ABSOLUTELY TERRIBLE, AND THERE'S PEOPLE  
19 JUMPING OUT OF THESE HUNDRED FLOORS HIGH. WHAT KIND OF LIFE IS  
20 THAT? HERE IN LOS ANGELES, WE FACE ANOTHER FIRE SEASON WHEN WE  
21 MAY EXPECT TO SUFFER THE LOSS OF LIFE AND PROPERTY FROM FIRE  
22 ON A SCALE UNKNOWN IN ANY OTHER PART OF THE WORLD. THE STUDY  
23 OF KING DREW IS CONDUCTED PUBLICLY IN EXCRUCIATING DETAIL  
24 WHILE THE OPERATION IN MANHATTAN ON 9/11 IS APPARENTLY



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1 SHIELDED BY WHAT APPEARS TO BE A MYSTERIOUS TABOO, ALL OF  
2 WHICH IS RESPECTFULLY SUBMITTED AND I THANK YOU, MR. CHAIRMAN.

3

4 **SUP. ANTONOVICH:** THANK YOU VERY MUCH. OKAY. DID THE VOTES COME  
5 IN FOR THAT ITEM? RECEIVE AND FILE. SO ORDERED. AGENDA ITEM  
6 NUMBER 1, AFTER TABULATING THE VOTES, VIOLET, WHAT HAS  
7 HAPPENED?

8

9 **CLERK VARONA-LUKENS:** A DETERMINATION HAS BEEN MADE THAT NO  
10 MAJORITY PROTEST EXISTS AGAINST THE PROPOSED ANNEXATION AND  
11 LEVYING OF ASSESSMENTS FOR APPROVED TENTATIVE SUBDIVISION  
12 TERRITORIES TO THE COUNTY LIGHTING DISTRICT 1687 AND COUNTY  
13 LIGHTING DISTRICT LLA-1 FOR THE UNINCORPORATED ZONE. AS A  
14 RESULT, IT WOULD BE APPROPRIATE FOR THE BOARD TO ADOPT THE  
15 RESOLUTION TO ANNEX AND LEVY ASSESSMENTS FOR APPROVED  
16 TENTATIVE SUBDIVISION TERRITORIES WITHIN THE COUNTY LIGHTING  
17 MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1  
18 FOR THE UNINCORPORATED ZONE AND ACCEPT THE EXCHANGE OF  
19 PROPERTY TAX REVENUES RESULTING FROM THE ANNEXATION OF  
20 TERRITORIES.

21

22 **SUP. ANTONOVICH:** OKAY. MOTION BY KNABE. SECONDED. WITHOUT  
23 OBJECTION, SO ORDERED.

24



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1 **CLERK VARONA-LUKENS:** AND ALSO, MR. CHAIRMAN, UNDER THE PUBLIC  
2 HEARING ITEMS, WE STILL HAVE NUMBER 8 ON THE TABLE.

3

4 **SUP. ANTONOVICH:** WE DON'T HAVE A MAJORITY AT THIS TIME.  
5 SUPERVISOR BURKE HAD COMPLETED. SUPERVISOR KNABE.

6

7 **SUP. KNABE:** YES. LET'S SEE. ITEM NUMBER 23, I HAVE AN  
8 AMENDMENT TO THAT PARTICULAR ITEM, THAT WE AMEND THE  
9 DIRECTOR'S RECOMMENDATION FOR THE CONTRACT WITH ALLEN COAT AND  
10 ASSOCIATES TO A ONE-YEAR CONTRACT WITH POSSIBILITY OF UP TO  
11 FOUR ADDITIONAL OPTION YEARS BASED UPON A PROGRESS REPORT IN  
12 SIX MONTHS BY THE DIRECTOR OF BEACHES AND HARBORS ON PROGRESS  
13 MADE AND RETURN TO THE BOARD FOR CONSIDERATION AND APPROVE THE  
14 DIRECTOR'S RECOMMENDATION AS IT RELATES TO THE CONTRACT WITH  
15 KAISER AND MARSHTON & ASSOCIATES FOR ECONOMIC CONSULTING  
16 SERVICES, AND I WOULD MOVE THAT ITEM.

17

18 **SUP. ANTONOVICH:** MOTION BY KNABE. SECONDED. ANYBODY SIGNED UP  
19 ON THE ITEM? IF NOT, SO ORDERED.

20

21 **SUP. KNABE:** AND THEN-- LET'S SEE. ITEM 26. THE ONLY QUESTION I  
22 HAD WAS OF THE C.A.O. IS DAVID HERE?

23

24 **SUP. ANTONOVICH:** MR. JANSSEN?

25



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1    **SUP. YAROSLAVSKY:** HE'S IN THE BACK BUT-- SOMEBODY GET HIM.

2

3    **CLERK VARONA-LUKENS:** COULD WE TAKE UP NUMBER 8 AT THIS TIME?

4

5    **SUP. ANTONOVICH:** OKAY. ITEM NUMBER 8. MOTION BY YAROSLAVSKY,  
6    SECONDED, WITH SUPERVISOR KNABE VOTING "NO," SO ORDERED.

7

8    **SUP. KNABE:** OKAY.

9

10    **SUP. ANTONOVICH:** MR. JANSSEN, SUPERVISOR KNABE HAS A QUESTION  
11    ON 15.

12

13    **SUP. KNABE:** 26.

14

15    **SUP. ANTONOVICH:** OR 26. I'M SORRY.

16

17    **SUP. KNABE:** I JUST, YOU KNOW, JUST A CLARIFICATION PUBLICLY ON  
18    THIS ITEM. AS WE MOVE FORWARD ON THIS, BY APPROVING THIS  
19    TODAY, WE'RE NOT LETTING THE STATE OFF THE HOOK. IS THAT  
20    CORRECT?

21

22    **C.A.O. JANSSEN:** THAT IS CORRECT, SUPERVISOR. I THINK IT'S  
23    ACTUALLY VERY IMPORTANT THAT YOU APPROVE IT TODAY BECAUSE IT  
24    SENDS A SIGNAL TO SACRAMENTO THAT THIS ISSUE IS IN THEIR COURT  
25    WHERE IT BELONGS. THEY NEED TO SUPPORT THE PROGRAM.



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1

2 **SUP. KNABE:** OKAY. WITH THAT, I'D MOVE IT.

3

4 **SUP. ANTONOVICH:** LET ME JUST ASK A QUESTION, MR. JANSSEN. IF  
5 THE BOARD APPROVES THE AMENDMENT AND P.A.S.C. AND THE UNION  
6 DON'T EXECUTE THE AGREEMENT, THEN WHAT HAPPENS?

7

8 **C.A.O. JANSSEN:** WELL, WE WILL HAVE-- YOU WILL HAVE FULFILLED  
9 YOUR RESPONSIBILITY TO MAKE \$36 MILLION AVAILABLE TO SUPPORT  
10 THE SALARY OF \$8.10. IF THEY CHOOSE NOT TO EXECUTE IT, THEN  
11 THAT'S THEIR RESPONSIBILITY.

12

13 **SUP. ANTONOVICH:** SUPERVISOR YAROSLAVSKY.

14

15 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I WOULD LIKE TO JUST OFFER A  
16 VERBAL AMENDMENT ON THIS. THERE'S \$420,000 INCLUDED IN THIS  
17 PACKAGE FOR THE ADMINISTRATIVE-- TO INCREASE THE CONTRACT'S  
18 MAXIMUM AMOUNT, WHICH IS CURRENTLY AT 2.5 MILLION, THIS WILL  
19 TAKE IT TO 2.92 MILLION. INCLUDED IN THAT AMOUNT IS FUNDS FOR  
20 COMPENSATION FOR THE PAST ADMINISTRATIVE STAFF, INCREASED  
21 COMPENSATION FOR THE PAST ADMINISTRATIVE STAFF. I THINK I'D  
22 LIKE TO TAKE THAT ONE ITEM AND BIFURCATE IT FROM THE REST OF  
23 IT, CONTINUE IT FOR FOUR WEEKS SO THAT THERE'S-- THE  
24 APPEARANCE ISN'T CREATED THAT THE ADMINISTRATIVE GROUP IS  
25 GETTING A PAY RAISE WHILE THE OTHER GROUP IS NEGOTIATING, AND



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1 THEN, WHEN THEY GET THEIR CONTRACT WORKED OUT, EVERYTHING WILL  
2 GET WORKED OUT. AND I THINK IT'S AN APPEARANCE ISSUE AND I  
3 DON'T THINK THERE WOULD BE A PROBLEM WITH THAT, DAVID, WOULD  
4 THERE?

5

6 **C.A.O. JANSSEN:** NO, I DON'T THINK THERE WOULD BE A PROBLEM  
7 CONTINUING THAT PARTICULAR EXPENDITURE. THEY STILL HAVE THEIR  
8 BUDGET OF 2-1/2 MILLION.

9

10 **SUP. YAROSLAVSKY:** RIGHT AND SO THEY COULD MEET THEIR  
11 RESPONSIBILITIES CERTAINLY FOR THE NEXT FEW MONTHS BUT IT  
12 WON'T BE THAT LONG. AND, SECONDLY, IT WOULD NOT-- THE REST OF  
13 IT WOULD GET APPROVED SO THAT THE \$8.10 WOULD BE-- SO THAT  
14 WOULD BE MY AMENDMENT.

15

16 **SUP. KNABE:** OKAY. AS THE MAKER OF THE MOTION, I'LL ACCEPT THAT  
17 AMENDMENT.

18

19 **SUP. YAROSLAVSKY:** THANK YOU.

20

21 **SUP. ANTONOVICH:** OKAY. A MOTION BY KNABE. SECONDED. WITHOUT  
22 OBJECTION, SO ORDERED.

23

24 **SUP. KNABE:** LET'S SEE. I'M NOT SURE-- I GOT 23-- I DON'T THINK  
25 I HELD ANYTHING ELSE.



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1

2 **SUP. ANTONOVICH:** OKAY.

3

4 **SUP. KNABE:** 1-D? OH, THAT'S RIGHT, WE HELD 1-D. THAT WAS TIED  
5 TO...

6

7 **SUP. ANTONOVICH:** ON 1-D AND ITEM 24, WE HAVE RICHARD ROBINSON.

8

9 **SUP. KNABE:** I HAD MOVED ITEM 24, SO THE ONLY ONE REMAINING IS  
10 ITEM 1-D.

11

12 **SUP. YAROSLAVSKY:** WHAT HAPPENED TO 23? DID YOU DO THAT?

13

14 **SUP. KNABE:** YES, I DID THAT.

15

16 **SUP. YAROSLAVSKY:** WITH YOUR AMENDMENT?

17

18 **SUP. KNABE:** RIGHT.

19

20 **SUP. ANTONOVICH:** AND YOU MOVED ITEM 24? HAS THAT BEEN  
21 APPROVED? ITEM 24? OKAY. MR. ROBINSON.

22

23 **RICHARD ROBINSON:** 1-D CROSS-REFERENCED...

24

25 **SUP. ANTONOVICH:** YEAH. 1-D AND 24. BOTH ITEMS.



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1

2   **RICHARD ROBINSON:** YES. MR. CHAIRMAN AND MEMBERS, I SUPPORT YOU  
3   IN YOUR DECISION TO AUTHORIZE THE EXECUTIVE DIRECTOR OF THE  
4   COMMUNITY DEVELOPMENT COMMISSION TO EXECUTE THIS MEMORANDUM OF  
5   UNDERSTANDING WITH THE DEPARTMENT OF CHILDREN AND FAMILY  
6   SERVICES. SIR, THIS 2,262,386 DOLLARS IN INDEPENDENT LIVING  
7   PROGRAM FUNDS WILL ENABLE EMANCIPATED FOSTER YOUTH. THIS  
8   RECOMMENDATION AND ITS TWO ONE-YEAR EXTENSIONS ALSO  
9   TRANSFERRED \$2,139,386 PER YEAR FROM THE INDEPENDENT LIVING  
10   PROGRAM IN YOUR DEPARTMENT OF CHILDREN AND FAMILY SERVICES FOR  
11   ALL YEARS OF THE M.O.U. TO THE LOS ANGELES HOMELESS SERVICE  
12   AUTHORITY, L.A.H.S.A. BECAUSE THIS COUNTY'S C.D.C. AND  
13   L.A.H.S.A. ARE PARTNERING, THE FUTURES OF EMANCIPATED YOUNG  
14   PEOPLE ARE LESS PROBLEMATIC THROUGHOUT THE COUNTY AND THE  
15   CITY. IF I MAY ADD THIS PROVERB, IT'S FROM PROVERB 22:6,  
16   "TRAIN UP A CHILD IN THE WAY IT SHOULD GO AND IT WILL NEVER  
17   DEPART FROM IT." THANK YOU.

18

19   **SUP. ANTONOVICH:** THANK YOU.

20

21   **SUP. KNABE:** OKAY. I MOVE ITEM 1-D.

22

23   **SUP. ANTONOVICH:** MOTION BY KNABE. SECONDED. WITHOUT OBJECTION,  
24   SO ORDERED.

25



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1   **SUP. KNABE:** OKAY. ITEM 15. I HELD, YOU HELD AND SOME MEMBERS  
2   OF THE PUBLIC HELD. I JUST WANTED TO MAKE A COUPLE OF  
3   COMMENTS. ONE, OBVIOUSLY, THIS HAS GENERATED...

4  
5   **SUP. ANTONOVICH:** 24 HAS BEEN...

6  
7   **SUP. KNABE:** 24 WE DID ALREADY.

8  
9   **SUP. ANTONOVICH:** 24 AS KNABE. SECONDED, WITHOUT OBJECTION. SO  
10   ORDERED.

11  
12   **SUP. KNABE:** THEN, ON ITEM 15, I JUST-- IT HAS GENERATED A LOT  
13   OF CONVERSATION AND I THINK THAT ONE OF MY ORIGINAL POINTS IN  
14   TRYING TO LOOK AT WHAT THESE OPTIONS MIGHT BE, THE DIFFERENCE  
15   BETWEEN PERSONAL AND PUBLIC HEALTH AND THE EMPHASIS, I THINK  
16   OUR DISCUSSION HERE JUST A FEW MINUTES AGO THAT TOOK ABOUT AN  
17   HOUR AS IT RELATED TO PERSONAL HEALTH REALLY POINTS OUT THE  
18   IMPACT OF A POTENTIAL SEPARATION AND THE POSITIVE NATURE OF  
19   THAT. I MEAN, PUBLIC HEALTH HAS SOME VERY SIGNIFICANT ISSUES  
20   THAT WE DEAL WITH ON A DAILY BASIS, THE CHANGING DEMOGRAPHICS  
21   OF OUR POPULATION HERE IN LOS ANGELES COUNTY. IT IS THE  
22   LARGEST COUNTY IN AMERICA. THE ISSUES WE'RE HAVING WITH M.L.K.  
23   BUT OUR ENTIRE HEALTHCARE SYSTEM, THE FRAGILENESS OF OUR  
24   SYSTEM AS THE WAIVER COMES, POTENTIALLY, TO EXPIRATION HERE IN  
25   THE NEXT COUPLE OF YEARS. OUR PUBLIC HEALTH CONCERNS CANNOT BE



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1 PUT ON THE BACK BURNER AND I THINK IT'S REALLY IMPORTANT THAT  
2 WE HAVE THAT EMPHASIS AND SOME ACCOUNTABILITY AND THAT WE  
3 DON'T GET SO CAUGHT UP IN THE PERSONAL HEALTH SIDE THAT WE'RE  
4 SORT OF PUSHING ASIDE. AND I ALSO THINK THAT THE FACT IS THERE  
5 MAY BE SOME GREATER OPPORTUNITIES TO SECURE ADDITIONAL DOLLARS  
6 FOR PUBLIC HEALTH ON A SEPARATE NATURE WHERE WE CAN PUT SOME  
7 FOCUS ON GRANTS, HOMELAND SECURITY DOLLARS FOR BIOTERRORISM  
8 AND, YOU KNOW, OTHER KINDS OF ISSUES THAT WE HAVE HERE IN THE  
9 COUNTY. SO I WOULD URGE AN AYE VOTE ON MY MOTION.

10

11 **SUP. ANTONOVICH:** WE HAVE A NUMBER OF SPEAKERS ON THIS ITEM.  
12 FIRST, ROBERT DONIN, MARK GAMBLE, DR. LESTER BRESLOW. THEY  
13 WILL BE FOLLOWED BY STEVEN GALLEGOS, DAVE PRUITT, L.A. COUNTY  
14 MEDICAL ASSOCIATION, MICHAEL PFEIFFER AND DR. LABELLE AND THEN  
15 CHRIS EDWARDS. JUST GIVE YOUR NAME BEFORE YOU SPEAK BEFORE YOU  
16 MAKE YOUR PRESENTATION.

17

18 **ROBERT DONIN:** GOOD AFTERNOON, MR. CHAIRMAN, SUPERVISOR KNABE,  
19 SUPERVISOR YAROSLAVSKY AND SUPERVISOR BURKE. MY NAME IS ROBERT  
20 DONIN. AS A POINT OF PERSONAL AND PROFESSIONAL PRIVILEGE,  
21 TRIPAC CHAIRMAN AND FOUNDER, PROFESSOR VICTOR DE RODNEY AND I  
22 THANK YOU FOR THE OPPORTUNITY TO COME BEFORE YOU ON THIS  
23 PUBLIC HEALTH PRIORITY MATTER IMPACTING THE HEALTH AND  
24 WELLBEING OF LOS ANGELES COUNTY CITIZENS. TRI-PAC COMMENDS,  
25 CONGRATULATES AND APPLAUDS MOTION MAKER SUPERVISOR KNABE AND



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1 HIS STAFF FOR THEIR VISION AND BOLD LEADERSHIP. IN ADDITION,  
2 THE C.A.O. AND HIS STAFF ARE TO BE COMMENDED, CONGRATULATED  
3 AND APPLAUDED FOR THEIR VISION, DEDICATION AND COMMITMENT IN  
4 BRINGING THE ITEM AND ISSUE TO US TODAY FOR ACTION. I APPEAR  
5 BEFORE YOU, MR. CHAIRMAN, SUPERVISOR KNABE, SUPERVISOR  
6 YAROSLAVSKY AND BURKE TO REQUEST AN URGENT AYE VOTE TO  
7 AUTHORIZE MOVING FORWARD. THE MOTION AND RECOMMENDED ACTION IS  
8 INDEED FORMIDABLE, DAUNTING AND A TALL ORDER. THE BOARD,  
9 ACTING AS A GOVERNING BODY, AND THE C.A.O., EXECUTIVE AND  
10 ADMINISTRATIVE COMPONENTS RESPECTIVELY OPERATE AND ACT IN  
11 CONVERGENCE. TO FULFILL THE OBJECTIVE, THE GOVERNING BODY AND  
12 THE C.A.O., WORKING TOGETHER AND LEADING BY EXAMPLE, WILL BE  
13 AGENTS OF CHANGE, PREPARING AFFECTED DEPARTMENTS AND STAFF AS  
14 THE STEP TO A CHANGED AND TRANSFORMED HEALTH AND WELLBEING FOR  
15 OUR CITIZENS IN THE COMMUNITY BECOMES A REALITY. TRI-PAC IS  
16 ABLE, WILLING AND READY TO OFFER OUR ASSISTANCE AND EXPERTISE  
17 IF ASKED BY SUPERVISOR KNABE, YOUR BOARD, THE C.A.O. AND THE  
18 DIRECTOR OF HEALTH SERVICES AS THIS ITEM MOVES FORWARD AS  
19 BOARD POLICY IS DEVELOPED AND IMPLEMENTED. THANK YOU.

20  
21 **SUP. KNABE:** THANK YOU.

22  
23 **SUP. ANTONOVICH:** THANK YOU. STEVEN GALLEGOS. YES, YOU'RE NEXT.



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1   **LESTER BRESLOW:** MY NAME IS LESTER BRESLOW, I'M HERE AS AN  
2   INDIVIDUAL, 65 YEARS OF EXPERIENCE AS A PUBLIC HEALTH  
3   PHYSICIAN AND PRIOR THE STATE DIRECTOR OF PUBLIC HEALTH AND AS  
4   DEAN OF THE SCHOOL OF PUBLIC HEALTH AT U.C.L.A. I'M HERE IN  
5   SUPPORT OF THE SEPARATION OF PUBLIC HEALTH FROM THE DEPARTMENT  
6   OF HEALTH SERVICES. IN SO DOING, I WANT TO EMPHASIZE MY VIEW  
7   THAT LOS ANGELES COUNTY IS FORTUNATE TO HAVE CURRENTLY TWO  
8   FIRST RATE HEALTH ADMINISTRATORS: TOM GARTHWAITE AND JONATHAN  
9   FIELDING AND NOTHING I AM ABOUT TO SAY MAY REFLECT ADVERSELY  
10   ON THEM. 35 YEARS AGO, I SUPPORTED THE INTEGRATION OF PUBLIC  
11   HEALTH WITH PERSONAL HEALTH SERVICES LIKE MANY OTHERS WITH  
12   GREAT ENTHUSIASM FOR THE POTENTIAL IN THE 1972 AMALGAMATION.  
13   THAT POTENTIAL HAS NOT BEEN REALIZED AND CANNOT BE REALIZED.  
14   THE INTEGRATION SIMPLY HAS NOT, CANNOT WORK. FIRST, PUBLIC  
15   HEALTH AND PERSONAL HEALTHCARE FOR THE INDIGENT, THE LATTER  
16   FOR THE INDIGENT, CONSTITUTE TWO DIFFERENT MISSIONS: MEDICAL  
17   AND HOSPITAL SERVICES FOR THE POOR IS ONE, PROTECTION AND  
18   ADVANCEMENT OF HEALTH FOR THE ENTIRE POPULATION IS THE OTHER.  
19   THE LATTER MISSION IS NOW EXPANDING IN THE FACE OF NEW  
20   DISEASES, H.I.V., WEST NILE VIRUS, THE THREAT OF BIOTERRORISM  
21   AND ALSO THE NEED TO DEAL WITH GROWING HEALTH PROBLEMS, SUCH  
22   AS DIABETES, OBESITY. MEANWHILE, PERSONAL HEALTH SERVICES IN  
23   LOS ANGELES COUNTY AND ELSEWHERE IN THE COUNTRY ARE  
24   ENCOUNTERING THEIR OWN PROBLEMS. SECOND, LOS ANGELES COUNTY  
25   SHOULD HAVE A PUBLIC HEALTH OFFICER REPORTING DIRECTLY AND



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1 RESPONSIBLE TO THE BOARD, NOT RELYING ON A DIRECTOR OF HEALTH  
2 SERVICES WHO, WITH ALL HIS OTHER RESPONSIBILITIES, DELEGATES  
3 THE PUBLIC HEALTH FUNCTION TO THE PUBLIC HEALTH OFFICER. BURT  
4 MARGOLAN HAD IT RIGHT IN 1975 WHEN HE REPORTED TO THE BOARD  
5 THAT, AND I QUOTE, "PUBLIC HEALTH AND PREVENTION OF DISEASE  
6 HAVE NOT BEEN GIVEN ADEQUATE PRIORITY." JUST TWO MORE POINTS.  
7 THIRD, PUBLIC HEALTH IS NOW BURIED IN THE INFRASTRUCTURE, I  
8 LIKE THAT WORD BETTER THAN "BUREAUCRACY", OF THE DEPARTMENT OF  
9 HEALTH SERVICES AND MUST WORK WITH THAT WEIGHT IN GETTING  
10 THINGS DONE. WITH RESPECT TO THE BUDGET, FINALLY, PUBLIC  
11 HEALTH HAS LONG SUFFERED A DOUBLE BURDEN WHEN FUNDING CUTBACKS  
12 OCCUR. BESIDES THE BASIC CUTBACK, WHICH AFFECTS ALL  
13 DEPARTMENTS, FOR DECADES, PUBLIC HEALTH HAS OCCUPIED, IN LOS  
14 ANGELES COUNTY, A SECONDARY, A SUBSIDIARY ROLE, A LEFT-BEHIND  
15 ROLE IN WHICH THE DEPARTMENT OF HEALTH SERVICES, WHICH IS  
16 PROVIDING-- IS PRIMARILY CONCERNED WITH HOSPITAL SERVICES,  
17 MUST TAKE THE PRIORITY.

18  
19 **SUP. ANTONOVICH:** I SHARE YOUR SUPPORT OF HAVING SEPARATE  
20 DEPARTMENTS, DOCTOR. QUESTION I HAVE RELATIVE TO THE PROPOSAL  
21 THAT-- ANALYSIS THAT THE C.A.O. HAD DONE THAT THERE WOULD BE  
22 ADDITIONAL COSTS FOR THE CENTRALIZATION OF SERVICES WITHIN THE  
23 DEPARTMENT OF PUBLIC HEALTH, DO YOU THINK THAT IT WOULD BE  
24 POSSIBLE FOR THE-- OR WHAT IS YOUR OPINION HAVING THE PUBLIC  
25 HEALTH AND DEPARTMENT OF HEALTH SERVICES PROVIDE THE SAME



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1 SERVICES AND GRANT APPLICATIONS OR HUMAN RESOURCES TO SHARE  
2 THOSE COSTS? OR WOULD YOU THINK THEY HAVE TO BE COMPLETELY  
3 SEPARATE?

4

5 **DR. LESTER BRESLOW:** WELL, THEY MIGHT COLLABORATE IN CERTAIN  
6 APPEALS BUT, IN GENERAL, IT SEEMS TO ME THAT, AS TWO SEPARATE  
7 DEPARTMENTS, THEY COULD OPERATE QUITE SEPARATELY.

8

9 **SUP. ANTONOVICH:** BUT YET THEY COULD MAYBE COORDINATE ON SOME  
10 COLLABORATIVE ON GRANT APPLICATIONS OR HUMAN RESOURCES?

11

12 **DR. LESTER BRESLOW:** THAT WOULD CERTAINLY BE POSSIBLE.

13

14 **SUP. ANTONOVICH:** THAT WAS THE QUESTION. THANK YOU VERY MUCH.  
15 MARK GAMBLE.

16

17 **MARK GAMBLE:** YES. GOOD AFTERNOON, CHAIRMAN ANTONOVICH AND THE  
18 MEMBERS OF THE BOARD. I'M MARK GAMBLE, REGIONAL VICE PRESIDENT  
19 FOR THE HOSPITAL ASSOCIATION OF SOUTHERN CALIFORNIA. IN THE  
20 INTEREST OF YOUR TIME AND EVERYBODY ELSE'S IN THE ROOM HERE, I  
21 WILL SAY THAT WE SUPPORT THE ITEM-- WE URGE YOU TO APPROVE  
22 ITEM 15 AND THE COMMENTS THAT I WAS GOING TO MAKE WERE ECHOED  
23 EARLIER AND ALSO THEY ARE INCLUDED IN A LETTER I SENT TO YOU  
24 ON FRIDAY. THANK YOU.

25



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1    **SUP. ANTONOVICH:** THANK YOU. YES.

2

3    **STEVEN GALLEGOS:** GOOD MORNING.

4

5    **SUP. ANTONOVICH:** GOOD MORNING.

6

7    **STEVEN GALLEGOS:** GOOD AFTERNOON. MY NAME IS STEVEN GALLEGOS, I  
8    AM THE PRESIDENT AND C.E.O. OF PUBLIC HEALTH POLICY ADVOCATES  
9    GROUP OF PROFESSIONALS REPRESENTING ORGANIZATIONS WORKING IN  
10   THE COMMUNITIES TO HELP SUPPORT PUBLIC HEALTH PROGRAMS. WE ASK  
11   FOR THE BOARD'S SUPPORT OF ITEM 15. THIS WILL ALLOW OUR  
12   COMPREHENSIVE PROGRAMS IN PUBLIC HEALTH TO CONTINUE THEIR  
13   LEADERSHIP IN HELPING TO PROTECT OUR DIVERSE COMMUNITIES FROM  
14   HEALTH THREATS, MOBILIZE EFFORTS TO PROMOTE COMMUNITY AND  
15   INDIVIDUAL HEALTH AND FORESEE AND PREVENT DISEASE AND INJURY  
16   NOW MORE THAN EVER, THROUGH TO ASSURANCE OF COST EFFECTIVE,  
17   CONCRETE, MAINTAINABLE BUDGETS THAT DO NOT WAIVER, WHICH OFFER  
18   THE CONFIDENCE OF FULFILLING THEIR CORE FUNCTIONS OF  
19   ASSESSMENT, POLICY DEVELOPMENT, AND ASSURANCE THAT PROMOTE  
20   PHYSICAL AND MENTAL HEALTH AND PREVENT DISEASE, INJURY AND  
21   DISABILITY. A STRONG SUSTAINED PUBLIC HEALTH DEPARTMENT WILL  
22   BE A STRONG ALLY OF A PERSONAL HEALTH DEPARTMENT BY HELPING TO  
23   PREVENT EPIDEMICS AND THE SPREAD OF DISEASE, PROTECT AGAINST  
24   ENVIRONMENTAL HAZARDS, PREVENT INJURIES, PROMOTE AND ENCOURAGE  
25   HEALTH BEHAVIORS AND MENTAL HEALTH, RESPOND TO DISASTERS AND



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1 ASSIST COMMUNITIES IN RECOVERY AND ASSURE THE QUALITY AND  
2 ACCESSIBILITY OF HEALTH SERVICES. WITH THE TREMENDOUS ADVANCES  
3 OUR PUBLIC HEALTH PROGRAMS HAVE DELIVERED TO ADDRESS AIDS,  
4 CHRONIC DISEASE FROM TOBACCO AND OBESITY, I BELIEVE THE  
5 SEPARATION OF PUBLIC HEALTH AND PERSONAL HEALTH WILL BENEFIT  
6 ALL THE RESIDENTS OF LOS ANGELES COUNTY.

7

8 **SUP. ANTONOVICH:** THANK YOU VERY MUCH.

9

10 **SUP. KNABE:** THANK YOU.

11

12 **SUP. ANTONOVICH:** AND DAVE PREWITT.

13

14 **DAVE PRUITT:** DAVE PRUITT, L.A. COUNTY MEDICAL ASSOCIATION. ON  
15 BEHALF OF OUR OVER 6,500 PHYSICIANS, WE SUPPORT ITEM 15 AND I  
16 THINK THAT ALL OF OUR FORMER SPEAKERS HAVE ELOQUENTLY STATED  
17 THE REASONS WHY WE SUPPORT SEPARATION OF PUBLIC HEALTH. THANK  
18 YOU.

19

20 **SUP. ANTONOVICH:** AND YOU WOULD ALSO NOT BE OPPOSED WITH  
21 COLLABORATION ON CERTAIN AREAS SUCH AS GRANT APPLICATIONS AND  
22 RESOURCES.

23

24 **STEVEN GALLEGOS:** ABSOLUTELY NOT.

25



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1   **SUP. ANTONOVICH:** OKAY. FINE. THANK YOU. MICHAEL PFEIFFER. DR.  
2   GENEVIEVE CLARABELLE AND CHRIS EDWARDS.

3

4   **CHRISTINA EDWARDS:** GOOD AFTERNOON. CHRIS EDWARDS. I ALSO THINK  
5   THAT THE SUPPORT OF THIS MOTION IS VERY IMPORTANT. THERE NEEDS  
6   TO BE THE SEPARATION OF THE TWO DEPARTMENTS. THE ONE THING I  
7   WOULD ENCOURAGE THIS BOARD TO MAKE SURE HAPPENS, THOUGH, IS  
8   THAT A COMPLETELY SEPARATE, HONEST, TRUE SEARCH FOR A LEADER  
9   FOR THAT NEW DEPARTMENT HAPPEN. I WOULD HATE TO SEE WHAT  
10   OCCURRED UNDER THE PRETEND SEARCH FOR THE COMMISSION ON H.I.V.  
11   HEALTH SERVICES WHERE THEY GOT THEIR OWN EXECUTIVE BOARD.  
12   AMAZINGLY, ALL THE PEOPLE THEY HAD PICKED TO BE THEIR NEW  
13   LEADERSHIP, AMAZINGLY, TURNED OUT TO BE THE BEST CHOICES FOR  
14   THE JOB. I TRULY WANT TO MAKE SURE THAT YOU GUYS MOVE, PUT  
15   INTO ACTION A SEARCH FOR THE BEST QUALIFIED INDIVIDUAL TO RUN  
16   PUBLIC HEALTH. WE HAVE NOT ALWAYS HAD THE BEST HELP IN SEVERAL  
17   DEPARTMENTS. WHEN YOU DO THIS TO REQUIRE A CERTAIN KIND OF  
18   PERSON WHO CAN MAKE THE MOVE, WHO CAN MAKE THE SEPARATION, ET  
19   CETERA, YOU TRULY NEED A GOOD LEADER. I WOULD LIKE TO MAKE  
20   SURE THIS BOARD IS COMMITTED TO MAKING SURE THAT HAPPENS.  
21   THANK YOU.

22

23   **SUP. ANTONOVICH:** THANK YOU.

24



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1 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.  
2 DR. GENEVIEVE CLAVREUL. GIVE ME MY THREE MINUTES. ANYWAY, GOOD  
3 AFTERNOON. I AM ALSO IN FAVOR OF THE SEPARATION. SURPRISES YOU  
4 SOMETIMES WHEN I AM IN FAVOR OF SOMETHING? YEAH, I KNOW. BUT  
5 WHEN YOU DO THE RIGHT MOVE, I AM IN FAVOR. I THINK THERE'S A  
6 TREMENDO-- YOU KNOW, IT'S VERY POSITIVE TO SEE THAT HAPPEN. I  
7 THINK IT MIGHT GIVE A MORE VISIBILITY OF WHAT'S BEING ON WITH  
8 THE OFFICE OF A.I.D.S., WHICH HAS NOT PERFORMING TO THE LEVEL  
9 THAT WE WOULD LIKE TO BE PERFORMING IN THE LAST FEW YEARS AND  
10 BE MORE PROACTIVE ON WHAT THEY DID WITH H.I.V. AND A.I.D.S.  
11 AND SPECIFICALLY, MORE THAN ANYTHING ELSE, HOW IS THE CONTRACT  
12 BEING ALLOCATED? MAYBE FOR THE FIRST TIME IN FIVE YEARS, WE  
13 WILL HAVE A TRUE REQUEST FOR R.F.P. WHO ARE NOT GIVEN BUT ARE  
14 DESERVED. AND STOP, YOU KNOW, PLAYING POLITICAL FAVORS. SO I  
15 THINK PUBLIC HEALTH IS A TREMENDOUS ISSUE FOR THIS COUNTY AND  
16 I THINK WE SHOULD FOCUS ON IT. SO I THINK IT'S A MOVE IN THE  
17 RIGHT DIRECTION. THANK YOU FOR DOING THAT.

18

19 **SUP. ANTONOVICH:** MR. JANSSEN, I HAD A QUESTION RELATIVE TO THE  
20 STAFF FOR CENTRALIZING THE STAFF FOR THE COST FOR PUBLIC  
21 HEALTH. WHAT IS THE COST ESTIMATE?

22

23 **C.A.O. JANSSEN:** MR. CHAIR, SUPERVISOR ANTONOVICH, I DON'T  
24 BELIEVE THAT WE WENT INTO THAT LEVEL OF DETAIL IN THE REPORT.  
25 WE LOOKED PRIMARILY AT THE POLICY RAMIFICATIONS OF IT. THAT



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1 WOULD BE IN THE NEXT PHASE THAT WE WOULD TAKE A LOOK AT THAT  
2 BUT ANY SEPARATION IS REALLY GOING TO END UP BEING AN OVERHEAD  
3 ISSUE.

4

5 **SUP. ANTONOVICH:** RIGHT. AND, AS DISCUSSED TODAY BY A COUPLE OF  
6 THE SPEAKERS FROM THE PUBLIC HEALTH FIELD, WILL YOU EXPLORE  
7 THE-- USING COLLABORATIVE...

8

9 **C.A.O. JANSSEN:** ABSOLUTELY.

10

11 **SUP. ANTONOVICH:** ...PARTNERSHIPS RELATIVE TO THE HUMAN  
12 RESOURCES GRANT APPLICATION?

13

14 **C.A.O. JANSSEN:** RIGHT. AND, YOU KNOW, FRANKLY, IT NEEDS TO BE  
15 WAY BEYOND THAT IN TERMS OF THE RELATIONSHIP OF THE  
16 DEPARTMENTS, THAT THEY HAVE TO BE VERY, VERY COLLABORATIVE IN  
17 EVERYTHING THEY DO.

18

19 **SUP. KNABE:** AND THAT COLLABORATION MAY BE IMPORTANT BUT, ON  
20 THE OTHER HAND, PARTICULARLY LIKE THE ISSUES OF H.R., THE  
21 THING YOU DON'T WANT TO PUT INTO POSITION IS IF WE HAVE AN  
22 ISSUE LIKE IN M.L.K. THAT WE HAVE RIGHT NOW THAT MAY POP UP ON  
23 THE PERSONAL SIDE OR, ON THE OTHER SIDE, WE HAVE SOME, YOU  
24 KNOW, MAJOR EPIDEMIC HERE WHERE THE H.R. GETS CAUGHT UP  
25 BETWEEN THE TWO. I MEAN, THAT'S WHERE THE BACKLOG IS RIGHT



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1 NOW. WE ASK EVERY WEEK, YOU KNOW, ABOUT THE HIRING. I MEAN,  
2 HOW DO YOU GET THROUGH THE SYSTEM? THAT'S BEEN PART OF THE  
3 PROBLEM RIGHT NOW WITH THE HEALTH DEPARTMENT. SO, ALTHOUGH  
4 THEY MAY BE COLLABORATIVE BY-- IF YOU DON'T SEPARATE THEM, YOU  
5 MAY HAVE THE SAME PROBLEM YOU HAVE RIGHT NOW AS IT RELATES TO  
6 MOVEMENT OF PEOPLE IN A PARTICULAR INCIDENT.

7

8 **SUP. BURKE:** MAY I...

9

10 **SUP. ANTONOVICH:** SUPERVISOR BURKE.

11

12 **SUP. BURKE:** HAS THERE BEEN ANY DISCUSSION IN TERMS OF FACILITY  
13 AND HOW THE CLINICS WILL BE ORGANIZED, WHETHER OR NOT WE'RE  
14 TALKING ABOUT DIVIDING THE FUNCTIONS IN OUR COMPREHENSIVE  
15 HEALTH CENTERS, OR ARE WE TALKING ABOUT ESTABLISHING SEPARATE  
16 FACILITIES? WHERE ARE WE ON THAT?

17

18 **C.A.O. JANSSEN:** SUPERVISOR, LET ME ASK DR. FIELDING IF HE HAS  
19 GIVEN THAT ANY THOUGHT OR IF THAT'S SOMETHING THAT WE WILL DO  
20 BETWEEN NOW AND OCTOBER.

21

22 **DR. JONATHAN FIELDING:** THANK YOU, SUPERVISOR. WE CURRENTLY--  
23 THERE IS A CLEAR DIVISION AND WE RUN PUBLIC HEALTH CLINICS AND  
24 WE HAVE RESPONSIBILITY FOR THOSE FACILITIES NOW. I WOULD NOT  
25 THINK THAT WOULD REQUIRE A CHANGE. THERE ARE THREE CO-



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1 LOCATIONS WITH OTHER PARTS OF THE DEPARTMENT OF HEALTH  
2 SERVICES AND FIVE WITH P.P.P.S OF THE COMMUNITY CLINICS AND  
3 THAT COULD CONTINUE WITHOUT ANY PROBLEM.

4

5 **SUP. BURKE:** IT WOULD JUST BE A MATTER THAT YOU WOULD BE IN  
6 SEPARATE PARTS OF THE FACILITY, OR YOU WOULD JUST CONTINUE TO  
7 WORK AS YOU ARE NOW?

8

9 **DR. JONATHAN FIELDING:** WE WORK AS WE ARE NOW. IT WOULDN'T  
10 REQUIRE ANY CHANGE BECAUSE THERE'S CLOSE COLLABORATION NOW IN  
11 THOSE FACILITIES THAT WE OPERATE.

12

13 **SUP. BURKE:** AND YOU DON'T SEE THERE WILL BE A PROBLEM AT ALL?

14

15 **DR. JONATHAN FIELDING:** NO, I DON'T.

16

17 **SUP. ANTONOVICH:** OKAY. OKAY. MOTION BY KNABE. SECONDED.  
18 WITHOUT OBJECTION, SO ORDERED.

19

20 **SUP. KNABE:** THANK YOU. THOSE ARE MY ITEMS.

21

22 **SUP. ANTONOVICH:** I WOULD LIKE TO MOVE THAT THE BOARD OF  
23 SUPERVISORS WAIVE THE PARKING FEES ON JUNE 30TH AT THE MUSIC  
24 CENTER FOR THOSE INDIVIDUALS ATTENDING THE FUNERAL OF SHERIFF  
25 DEPUTY JERRY ORTIZ. SECONDED BY MR. KNABE. AND, BECAUSE OF THE



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1 CIRCUMSTANCES, WE'RE ASKING COUNTY COUNSEL THAT WE ALLOW THAT  
2 TO PROCEED FOR THE FUNERAL. WITHOUT OBJECTION, SO ORDERED.  
3 ANOTHER MOTION. ON THURSDAY, JUNE 16TH, AT ABOUT 9:30 P.M.,  
4 TANGY SATCH WAS A VICTIM OF AN ASSAULT, SEVERE BEATING AND  
5 ROBBERY OUTSIDE THE MAIN SOUTH SIDE ENTRANCE OF THE ANTELOPE  
6 VALLEY MALL. THE SUSPECTS WHO ATTACKED THE MATH EDUCATOR FROM  
7 ALMOND DALE MIDDLE SCHOOL IN LITTLE ROCK ARE DESCRIBED AS  
8 ASIAN MALES BETWEEN THE AGES OF 17 AND 19. THEY WERE LEFT  
9 FLEEING THE SCENE IN A WHITE TWO-DOOR 1995 TO 1998 HONDA OR  
10 MAZDA DRIVEN BY A THIRD SUSPECT. SHERIFF DETECTIVES ARE  
11 SEEKING INFORMATION THAT WILL LEAD TO THE INVESTIGATION AND  
12 ARREST OF THESE INDIVIDUALS AND I WOULD MOVE THAT THE BOARD  
13 OFFER AN AMOUNT OF \$10,000 IN EXCHANGE FOR INFORMATION THAT  
14 WILL AID IN THE ARREST AND CONVICTION OF THOSE SUSPECTS ON THE  
15 ROBBERY ASSAULT OF THE TEACHER, TANGY SATCH AT THE ANTELOPE  
16 VALLEY MALL.

17

18 **SUP. KNABE:** SECONDED.

19

20 **SUP. ANTONOVICH:** SECONDED BY SUPERVISOR KNABE. WITHOUT  
21 OBJECTION, SO ORDERED. AND FOR NEXT WEEK'S AGENDA. LAST WEEK,  
22 THE UNITED STATES SUPREME COURT ISSUED A 5-4 DECISION  
23 EXPENDING THE USE OF EMINENT DOMAIN PROCEEDINGS BEYOND THE  
24 TAKING OF PRIVATE PROPERTY FOR PUBLIC USE. THE DECISION IN  
25 VISITORS THE CITY OF NEW LONDON, NEW JERSEY ALLOWS LOCAL



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1 GOVERNMENTS TO TAKE PRIVATE PROPERTY WHEN THE SOLE PURPOSE IS  
2 ECONOMIC DEVELOPMENT, IRRESPECTIVE OF WHETHER OR NOT THE  
3 SUBJECT PROPERTY IS IN ANY WAY BLIGHTED OR ECONOMICALLY  
4 DISADVANTAGED. BECAUSE CALIFORNIA LAW REQUIRES ADDITIONAL  
5 FINDINGS OF BLIGHT FOR EMINENT DOMAIN PROCEEDINGS, THE  
6 DECISION MAY EMBOLDEN A CITY OR DEVELOPER TO CLAIM THAT THE  
7 COURT'S DECISION SUPERSEDES CALIFORNIA LAW. AMONG THE DIVERSE  
8 COALITIONS SUPPORTING THE PROPERTY OWNERS IN THIS CASE WERE  
9 THE NATIONAL TAXPAYERS UNION, THE N.A.A.C.P., THE A.A.R.P. AND  
10 THE SOUTHERN CHRISTIAN LEADERSHIP CONFERENCE. IN HER DISSENT,  
11 JUSTICE SANDRA DAY O'CONNOR WROTE SAID THAT THE CASE WAS  
12 REVERSE ROBIN HOOD: TAKE FROM THE POOR, GIVE TO THE RICH. SHE  
13 SAID BENEFICIARIES ARE THOSE LIKELY TO BE THOSE CITIZENS WITH  
14 DISPROPORTIONATE INFLUENCE AND POWER IN THE POLITICAL PROCESS,  
15 INCLUDING LARGE CORPORATIONS AND DEVELOPMENT FIRMS. JUSTICE  
16 CLARENCE THOMAS LABELED THE DECISION A GOVERNMENT LAND GRAB  
17 THAT WILL BE USED AGAINST POLITICALLY WEAK COMMUNITIES WITH  
18 HIGH CONCENTRATIONS OF MINORITIES AND ELDERLY. EMINENT DOMAIN  
19 OUGHT TO BE USED SPARINGLY AND JUDICIOUSLY AS THE GOVERNMENT'S  
20 SEIZURE OF AN INDIVIDUAL'S PROPERTY IS A SERIOUS MATTER, ONE  
21 THAT HAS A TREMENDOUS POTENTIAL FOR HARDSHIP ON THE PROPERTY  
22 OWNER. WHILE THE TAKING OF PRIVATE PROPERTY FOR A ROAD,  
23 LIBRARY, SCHOOL OR OTHER INFRASTRUCTURE THAT IS NEEDED FOR THE  
24 COMMON GOOD HAS OBVIOUS PUBLIC BENEFITS, THE PUBLIC TAKING OF  
25 PRIVATE PROPERTY SOLELY IN THE NAME OF ECONOMIC DEVELOPMENT IS



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1   WRONG. THE COURT'S DECISION IS OF GREATER CONCERN GIVEN THE  
2   WIDE PUBLICITY SURROUNDING ABUSES OF EMINENT DOMAIN AUTHORITY  
3   BY CITIES AND COUNTIES THROUGHOUT THE COUNTRY. AND WE CAN JUST  
4   REMEMBER THOSE WHO WERE HERE AT THE TIME, OSCAR DAYNE, WHAT  
5   HAPPENED TO HIM WHO CAME BEFORE THIS BOARD WEEK AFTER WEEK IN  
6   THE CASE THAT HE WAS INVOLVED WITH AND AS A RESULT OF HIS  
7   PROBLEM. I THEREFORE MOVE THAT THE BOARD DIRECT THE COUNTY  
8   COUNSEL C.A.O. TO REVIEW THE KELLOGG DECISION TO DETERMINE IF  
9   LEGISLATION IS REQUIRED AT THE FEDERAL AND/OR STATE LEVEL TO  
10   PROTECT THE RIGHTS OF PRIVATE PROPERTY OWNERS AND TO RESEARCH  
11   THE IMPACT OF THE DECISION OF EMINENT DOMAIN PROCEEDINGS IN  
12   CITIES AND COUNTIES IN CALIFORNIA. THAT'S FOR NEXT WEEK. A  
13   QUESTION I HAD...

14

15   **SUP. YAROSLAVSKY:** CAN I ASK THAT YOU INCLUDE IN THAT VERBALLY,  
16   BECAUSE I THINK IT'S A GOOD MOTION, IS WHAT STEPS THE COUNTY  
17   CAN TAKE LEGISLATIVELY OR BY CHARTER TO CONSTRAIN THIS AND  
18   FUTURE BOARDS FROM USING EMINENT DOMAIN FOR THEIR PURPOSES SO  
19   THAT-- THANKS.

20

21   **SUP. ANTONOVICH:** THAT WOULD BE FINE TO INCLUDE ADDING WHAT  
22   COUNTY OPTIONS, INCLUDING CHARTER CHANGES, COULD BE  
23   IMPLEMENTED. AND A QUESTION TO VIOLET, RELATIVE TO THE MEETING  
24   ON THE 23RD, DO WE-- IS THERE A QUORUM? WE HAVE THREE. BECAUSE  
25   OF THE PROBLEMS BEFORE US, I WOULD LIKE TO KEEP THAT DECISION



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1 TO BE MADE LATER IN THE MONTH OF JULY BECAUSE OF THE VARIOUS  
2 PROBLEMS THAT WE ARE FACING, THAN TO MAKE THAT DECISION NOW. I  
3 HAVE NO PROBLEM IN THE SECOND PART OF THAT MOTION, WHICH IS TO  
4 HAVE THE HEARINGS RESCHEDULED TO JULY 26TH ON THAT ANNEXATION  
5 OF SUBDIVISION TERRITORIES TO THE COUNTY LIGHTING MAINTENANCE  
6 DISTRICT, IF THAT'S-- I HAVE NO PROBLEM ON THAT. SO THAT WOULD  
7 BE MY MOTION.

8

9 **SUP. YAROSLAVSKY:** HOW LONG DO YOU WANT-- YOU WANT TO PUT IT  
10 OVER TO WHEN?

11

12 **SUP. ANTONOVICH:** LET'S MOVE THE SCHEDULING OF THE ANNEXATION  
13 MEETING TO JULY 26TH AND CONTINUING THE AUGUST 23RD DEBATE  
14 UNTIL, SAY, THE SECOND WEEK IN JULY.

15

16 **SUP. YAROSLAVSKY:** SECONDED.

17

18 **SUP. ANTONOVICH:** SECONDED BY YAROSLAVSKY. WITHOUT OBJECTION,  
19 SO ORDERED. AND ANY OTHER ITEMS?

20

21 **SUP. BURKE:** WHICH DEBATE WAS THAT? ON WHAT?

22

23 **SUP. YAROSLAVSKY:** WHETHER TO HAVE A RECESS ON AUGUST 23RD.

24

25 **SUP. BURKE:** OH, ON THE 12TH. OKAY.



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1

2 **SUP. ANTONOVICH:** OKAY. AND DO WE HAVE ANY PUBLIC-- ITEM 29. WE  
3 HAVE 29 AND 31 AND 30. ON 29, ANYBODY HOLD THAT ITEM? OKAY.  
4 MOTION BY YAROSLAVSKY. SECONDED. WITHOUT OBJECTION, SO  
5 ORDERED. ITEM 30. ANYBODY HOLD THE ITEM?

6

7 **CLERK VARONA-LUKENS:** THOSE WERE TAKEN UP WITH THE PUBLIC  
8 HEARING. I'M SORRY. THEY WERE JUST MISPLACED ON HERE.

9

10 **SUP. ANTONOVICH:** SO ITEM 31, DR. CLAVREUL. SHE HAS LEFT? OKAY.  
11 MOTION BY BURKE. OH, CONTINUED, BY BURKE TO CONTINUE THAT.  
12 SECONDED. WITHOUT OBJECTION, SO ORDERED. AND ANY PUBLIC  
13 COMMENT? ALAN CLAYTON? GOOD AFTERNOON.

14

15 **ALAN CLAYTON:** GOOD AFTERNOON, CHAIRMAN ANTONOVICH, OTHER BOARD  
16 MEMBERS. MY NAME IS ALAN CLAYTON. I'M HERE REPRESENTING THE  
17 LOS ANGELES COUNTY CHICANO EMPLOYEES ASSOCIATION. I WANT TO  
18 MAKE A COUPLE POINTS TODAY. ONE, I WANT TO GO BACK IN HISTORY.  
19 BACK IN 1981, THE BOARD OF SUPERVISORS DREW BOUNDARIES. THOSE  
20 BOUNDARIES WERE CHALLENGED BY THE DEPARTMENT OF JUSTICE WHO,  
21 IN 1998, FEDERAL LAWSUIT IN 1990, AFTER A THREE-MONTH TRIAL,  
22 THE BOARD OF SUPERVISORS WAS FOUND TO VIOLATE FEDERAL LAW  
23 SECTION 2 IN THE COURT ORDERED NEW MAPS, AND A MAP WAS ADOPTED  
24 BY THE COURT AT THAT TIME TO DEAL WITH THE VOTING RIGHTS  
25 VIOLATION. IN 1985, THE JUSTICE DEPARTMENT SUED THE CITY OF



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1 LOS ANGELES. SAME ISSUES, VIOLATION OF THE VOTING RIGHTS,  
2 PROTECTING INCUMBENTS OF THE EXPENSE, IN THAT CASE, OF THE  
3 LATINO COMMUNITY. AND RECENTLY IN THE SAN GABRIEL VALLEY IN  
4 2000, THE JUSTICE DEPARTMENT SUED THE SAN GABRIEL VALLEY  
5 MUNICIPAL WATER DISTRICT OVER VIOLATIONS OF SECTION 2. IN ALL  
6 THREE OF THOSE CASES, THEY WERE RESOLVED SUCCESSFULLY WHERE  
7 THE VOTING RIGHTS THAT HAD BEEN VIOLATED WERE OVERCOME BY NEW  
8 MAPS THAT DID NOT VIOLATE THE VOTING RIGHTS AND DEALT WITH THE  
9 ISSUES LAID DOWN UNDER FEDERAL LAW. IN THE YEAR 2001, THE  
10 BOARD OF SUPERVISORS CHOSE TO ADOPT A MAP THAT BASICALLY WAS  
11 THE LEAST CHANGED MAP, IN MY OPINION, SINCE I WENT TO  
12 VIRTUALLY ALL THE HEARINGS, KEPT THE OLD LINES UNDER THE  
13 ARGUMENT THAT THAT WAS DRAWN BY THE COURT. OF COURSE, THE LAW  
14 CHANGED AND ALSO DEMOGRAPHICS HAVE CHANGED AND THERE SHOULD  
15 HAVE BEEN MAJOR CHANGES. ONE OF THE CHANGES SHOULD HAVE BEEN  
16 THE SAN GABRIEL VALLEY SHOULD HAVE HAD A DISTRICT WHERE THE  
17 SAN GABRIEL VALLEY VOTERS COULD HAVE ELECTED A CANDIDATE.  
18 ALSO, THE LATINO COMMUNITY, THERE WERE TWO DISTINCT AREAS  
19 WHERE THE COMMUNITY RESIDES AND THERE COULD HAVE BEEN TWO  
20 DISTRICTS DRAWN. AT THE TIME, THE BOARD SAID THEY WERE GOING  
21 TO REVIEW THE DATA IN THE FUTURE. SUPERVISOR MOLINA MADE A  
22 MOTION TWO YEARS, SHE DIDN'T GET A SECOND. THE BOARD SAID THEY  
23 WOULD REVIEW THE DATA TO SEE IF THERE WERE CHANGES. WE FILED A  
24 COMPLAINT WITH THE DEPARTMENT OF JUSTICE BACK-- WE FILED A--  
25 IN 2003, WE FILED A SECTION 2 COMPLAINT. WE'VE NOW SUBMITTED,



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1 AS OF LAST WEEK, OVER 1,500 PAGES TO THE DEPARTMENT OF JUSTICE  
2 ASKING THAT THEY INVESTIGATE THE COUNTY FOR VIOLATIONS OF THE  
3 FEDERAL VOTING RIGHTS ACT AND WE DO HAVE NOW UPDATED DATA THAT  
4 MAKES OUR CASE EVEN STRONGER. WHAT I WOULD ENCOURAGE THE BOARD  
5 TO DO IS THINK VERY SERIOUSLY ABOUT TRYING TO LOOK AT THIS  
6 ISSUE. WOULD BE GUY TO TALK TO THE BOARD, WHOEVER IS  
7 DESIGNATED, ABOUT THE ISSUE, BECAUSE WE THINK YOU SHOULD ACT  
8 BEFORE THE JUSTICE DEPARTMENT MAKES A DECISION WHETHER TO  
9 LITIGATE OR NOT. LITIGATION IS EXTREMELY EXPENSIVE WHEN THE  
10 COURTS GET INVOLVED AND I'VE BEEN INVOLVED IN THESE CASES  
11 SINCE '86. WHAT YOU FIND IS IT'S A LOT EASIER TO DEAL EARLY  
12 THAN DEAL WITH THE PROBLEM LATER ON. AND I ENCOURAGE YOU TO  
13 TALK TO US. I ENCOURAGE YOU TO THINK ABOUT IT, LOOK AT THE  
14 DATA. BE GLAD TO YOU SHOW YOU THERE IS CHANGES THAT HAVE  
15 HAPPENED, EVEN THOUGH WE BELIEVE WE HAD A STRONG CASE AT THE  
16 TIME, THE CHANGES ARE A LOT STRONGER IN UNIFYING OUR CASE  
17 UNDER THE LEGAL THEORIES WE PUT FORTH AND WE BELIEVE THAT  
18 THERE IS A CLEAR VIOLATION AND WE BELIEVE THAT YOU SHOULD LOOK  
19 AT IT SERIOUSLY. THANK YOU VERY MUCH. IF THERE'S ANY QUESTION,  
20 I'D BE GLAD TO TAKE THEM.

21

22 **SUP. KNABE:** FOR THE RECORD. RIGHT?

23

24 **ALAN CLAYTON:** FOR THE RECORD.

25



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1    **SUP. ANTONOVICH:** OKAY. WE WILL RECESS INTO EXECUTIVE SESSION.

2

3    **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT  
4    REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF  
5    SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-  
6    1, CONFERENCE WITH LEGAL COUNSEL REGARDING EXISTING  
7    LITIGATION, AS INDICATED ON THE POSTED AGENDA. THE NEXT  
8    MEETING OF THE BOARD WILL BE HELD ON TUESDAY, JULY 5TH, AT  
9    1:00 P.M. THANK YOU.

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1

2 REPORTER'S CERTIFICATE

3

4 I, JENNIFER A. HINES, Certified Shorthand Reporter  
5 Number 6029/RPR/CRR qualified in and for the State of  
6 California, do hereby certify:

7 That the transcripts of proceedings recorded by the  
8 Los Angeles County Board of Supervisors June 28<sup>h</sup>, 2005  
9 were thereafter transcribed into typewriting under my  
10 direction and supervision;

11 That the transcript of recorded proceedings as  
12 archived in the office of the reporter and which  
13 have been provided to the Los Angeles County Board of  
14 Supervisors as certified by me.

15 I further certify that I am neither counsel for, nor  
16 related to any party to the said action; nor  
17 in anywise interested in the outcome thereof.

18 IN WITNESS WHEREOF, I have hereunto set my hand this  
19 29th day of June 2005, for the County records to be used only  
20 for authentication purposes of duly certified transcripts  
21 as on file of the office of the reporter.

22

23 JENNIFER A. HINES

24 CSR No. 6029/RPR/CRR

25